

Austria	Saudi Arabia	Indonesia	Rp2100	Pakistan	Rs25
Bahrain	Iraq	Iran	Rs210	Philippines	Pes60
Belgium	Spain	Israel	Shs230	Poland	Zl 8,000
Cyprus	Portugal	Jordan	Fls100	Portugal	Fls100
Denmark	Dkr12.25	Jordan	Fls100	Portugal	Fls100
Egypt	EGP25	Kuwait	Fls200	S. Arabia	SRf7.00
Finland	Finland	Lithuania	LRs100	Sweden	SEK140
France	FF17.20	Luxembourg	LRs100	Switzerland	Swfr100
Germany	DM2.00	Malaysia	MRs1.25	Sweden	SEK15
Greece	Dr12.00	Morocco	MDh1.00	Switzerland	Swfr15
Hong Kong	HK\$2.50	Morocco	MDh1.00	Switzerland	Swfr15
Hungary	Flt167	Nigeria	Nls10	Turkey	TL1000
Iceland	IKR100	Norway	Nkr100	Turkey	TL1000
India	RS1.00	Oman	OMR1.00	Turkey	TL1000

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EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

Friday July 27 1990

EAST GERMANY

On your marks,
get set, wait

Page 18

D 8523A

World News

Business Summary

Mandela and de Klerk to meet over ANC arrest

Nelson Mandela, deputy president of the African National Congress was last night due to meet F. W. de Klerk, the South African President, to discuss the arrest of a prominent ANC member in connection with an alleged plot to overthrow the Pretoria Government. Page 20

Armenians warn
Armenian nationalists warned President Mikhail Gorbachev of a possible bloodbath if he sent troops to disarm unofficial militias. Page 2

Koreans sign accord
North and South Korea signed an agreement for an unprecedented exchange of visits by the two countries' prime ministers. Page 3

Waldheim meeting
Austrian President Kurt Waldheim greeted his West German and Czechoslovak counterparts, the first European heads of state to meet him since an international controversy over his wartime past.

Minister arrested
Former East German Communist security chief Erich Mielke was arrested on Thursday on suspicion of sheltering fugitive West German guerrillas and planning internment camps for dissidents, authorities said.

Kaifu call on China
Japanese Prime Minister Toshiki Kaifu urged industrialised nations to restore relations with China more than one year after Peking's bloody crackdown on a student-led pro-democracy movement.

Tamil massacre
Tamil separatist guerrillas fighting Sri Lankan security forces attacked a village and massacred 21 people of the majority Sinhalese community, military sources said.

Hong Kong rush
Harassed immigration officials processed 15,000 applications for Hong Kong citizenship on Wednesday as thousands rushed to beat the deadline to qualify for full British passports, a senior official said.

Niger democracy
West African state Niger has announced plans to amend its constitution to introduce multi-party democracy.

French airline strike
French domestic airline Air Inter took its staff to court in an attempt to prevent a weekend strike that would cause chaos for some 90,000 holiday travellers.

Policeman attacked
An Italian senator was taken to hospital with an eye injury after Communist and neo-fascist members exchanged punches and slaps in parliament, Senate officials said.

KGB ferry operators
Polish Interior Minister Krzysztof Kozlowski says Soviet KGB security police still operate in Poland but on a new basis such as helping to ferry Soviet Jews to Israel via Warsaw.

Mafia win elections
Over 200 people linked to the southern Italian Mafia were elected to serve on regional and city councils last May, according to an official report.

Holiday in Japan
Japan's Health Ministry has suggested that the nation's workers take more holidays.

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Business Summary

Iraqi attempt to raise oil price faces Opec defeat

IRAQ was facing defeat in its call to lift oil prices to \$25 a barrel at the Opec meeting in Geneva, although it appeared certain to win a modest increase in the cartel's benchmark price. Page 20

GENERAL MOTORS and Ford, two largest American automobile manufacturers, have been hit by fierce price competition in the US car market and difficulties abroad. Page 21

ALUMINUM
ALUMINUM prices closed ahead for the third consecutive day on the London Metal Exchange leaving cash metal \$4.65 ahead of Monday's close. Page 30

MARKETS: In Paris the CAC 40 index lost 14.21 to close at 1,984.37. In Frankfurt The DAX index added 12.64 to 1,923.80. In Tokyo the Nikkei average closed 331.52 down at 31,365.75. Back page, Section II

BLACK & DECKER, US power tools and hardware group, has reported sharply improved results reflecting wider operating margins and its acquisition last year of Embhart, maker of plumbing fixtures and industrial products. Page 24

NOESK HYDRO, Norway's largest publicly quoted company, announced second quarter net profits nearly halved and said it was to close a 40-year old granulation plant at its Immingham compound fertiliser facility in north-east England. Page 22

BRAZIL'S Central Bank is intervening heavily in the domestic gold market in an attempt to manage the dollar/cruzeiro exchange rate and so bolster the Government's economic stabilisation programme. Page 4

NISSAN Motor of Japan is to strengthen links in Thailand by paying some Ysbn (\$61.2m) for 25 per cent stakes in two vehicle manufacturing companies related to Siam Motors. Page 22

COMPAG Computer, US personal computer manufacturer, reported a strong second quarter with earnings meeting expectations. The company said that 53 per cent of its second quarter revenues came from outside North America, mostly from Europe. Page 24

SULZER, Swiss engineering group prevented from linking up with MAN of West Germany by objections from Germany's Federal Cartel Office, announced a new European grouping in the marine diesel sector. Page 21

JAPANESE bank officials made gloomy comments about the Japanese inflation outlook and sent bond prices lower in anticipation of higher interest rates. Page 3

TAIWAN'S trade with China reached \$37.7m in May, a 22 per cent increase on the same month last year, said Taiwan's Board of Foreign Trade. Page 4

UK money supply's rate of increase slowed in July to 5.5 per cent. Page 7

ASAHI Glass, leading Japanese flat glass maker, edged ahead 2.3 per cent in the first half to Y21.8bn (\$146.9m) on sales up 11.6 per cent to Y487.7bn. Page 22

Workers to pay for decades misspent in their name

By Stefan Wagstyl in Tokyo

THE TOKYO stock market was hit yesterday by the disclosure of allegations that Japanese securities companies compensated favoured clients for losses suffered in the October 1987 crash.

The claims made by the Tokyo Tax Administration Bureau helped to push the Nikkei index of leading stocks down by 331.52 points to 31,369.75, the fifth day's decline in a row.

According to tax officials, more than 10 companies compensated clients to the tune of Y16bn (\$109m) by selling them securities at below market prices and then buying them back at the full price. Officials told Japanese journalists that the alleged offenders include Daiwa Securities and Yamaichi Securities, two of the largest companies.

Daiwa and Yamaichi both denied they had compensated clients for their losses. They said the tax investigations carried out on their accounts for the period covering the crash were routine. "We cannot understand why our name has

been published," said Daiwa.

However, officials alleged that Yamaichi had compensated clients for about Y8bn and Daiwa for a few hundred million yen. The tax bureau said the securities companies had described the losses suffered on the artificial deals as "trading losses." They should properly be considered as donations or entertainment expenses and should therefore not have been deducted from pre-tax profits. Officials are seeking a total of Y7bn in unpaid taxes.

Foreign brokers in Tokyo said it was often suspected that Japanese companies compensated favoured clients for losses. But evidence of alleged wrongdoing rarely comes to light. Daiwa admitted last year that it had covered Y103bn in trading losses suffered by 30 clients in 1975-80. However, the company denied promising customers in advance that it would cover losses - such guarantees were banned under the country's Securities and Exchange Law.

Japanese commentators crit-

icised the securities companies' behaviour. In an editorial column the Nihon Keizai Shinbun, the leading business daily, said the incident would increase ordinary customers' distrust of securities companies. There would be calls for the authorities to speed the reform of stock market regulations, said the newspaper.

Private investors complained that when they lost money they never received any compensation.

● Gloomy comments about the inflation outlook by Bank of Japan officials yesterday sent bond prices lower in anticipation of higher interest rates.

Stock and bond markets in Tokyo have behaved nervously in recent weeks because of fears that the central bank was about to tighten monetary policy. The BoJ has become concerned about the rise in the cost of services recently arising from the acute labour shortage in Japan.

Tokyo markets nervous. Page 20

Continued on Page 20

Market reports, Second Section

MARKETS

STERLING New York lunchtime: £1.61

London: £1.6155 (same)

DM2.9425 (2.9325)

FF1.4975 (9.8325)

£1m 90.1 (92.9)

GOLD New York: Comex Aug

\$369.4 London:

\$368.5 (372.5)

N SEA OIL (Argus)

Brent 15-day Sep

\$19.35 (19.4)

Management 12

Financial Futures 18

Editorial Comment 14

Arts and Reviews 16

Commercial Law 17

Letters 33

Technology 14

Unit Trusts 34-37

Lex 35

Crossword 35

Currencies and Money 35

Lombard 42

DOLLAR New York lunchtime: \$1.6262

London: \$1.6275

SF1.35

Y160.77

FT-A All Share:

DM1.8225 (1.617)

FF1.435 (1.4225)

SF1.377 (1.3715)

Y150.45 (148.85)

S Index 65.4 (65.2)

Tokyo close: Y150.11

US lunchtime rates

Fed Funds 8%

5% Treasury Bills:

yield: 7.83%

Long Bond:

102%

yield: 8.53%

STOCK INDICES

FT-SE 100:

2,344.1 (-20.6)

FT Ordinary:

1,851.5 (-14.2)

FT-A All Share:

1,154.8 (-0.7%)

New York lunchtime:

DJ Ind. Av.

2,622.45 (-3.46)

S&P Composite:

366.97 (-0.12)

Tokyo: Nikkei

31,389.75 (-331.52)

LONDON money:

3-month Interbank:

closing 14.11% (14.32)

Libor long gilt future:

Sep 84.3 (

INTERNATIONAL NEWS

Tokyo markets nervous amid interest rate fears

By Ian Rodger in Tokyo

GLOOMY comments about the Japanese inflation outlook by Bank of Japan officials yesterday sent bond prices lower late in the afternoon in anticipation of higher interest rates.

Both the stock and bond markets in Tokyo have behaved nervously in recent weeks because of fears that the central bank was about to tighten monetary policy.

The BoJ has become particularly concerned about the rise in the cost of services recently arising from the acute labour shortage in Japan.

Mr Yasushi Mieno, the bank's governor, asked in a speech yesterday in Tokyo whether interest rate increases would be effective in stemming service cost increases. However, he said that the strength of the economy was behind the labour shortage and, if the economy strengthened too much, a tighter monetary policy would be needed.

Controlling overall demand would be the key to maintaining stable prices, he said. However, he predicted that in the near term prices would remain stable, thanks to softening commodity prices and the strengthening of the yen.

Although the economy was growing more quickly than its desirable rate of 4 per cent, he had no intention of reducing the current 5 per cent rate by a tight monetary policy.

Meanwhile, another Bank of Japan official expressed dis-

pointment yesterday that the Japanese economy had recovered so quickly and strongly after the Tokyo stock market slump in the first quarter.

"We thought the triple decline (of the stock and bond markets and the yen) would dampen the speed of growth and inflation pressure, in effect, a little bit," said one official said. "But then again, both the bitterness and the effectiveness are disappearing."

The official acknowledged that the central bank thought money supply growth, at 12.6 per cent year on year in June, was too high even considering exceptional factors, such as the transitional effects of deregulation of Japan's bank deposit rates. He said it should be under 10 per cent.

The recent rise in Japanese interest rates has contrasted with a declining trend in the US, but the official said there had been no fundamental change in co-operation between the monetary authorities in the two countries. The official said he did not know to what extent the US authorities were concerned that the narrowing of the differential between US and Japanese rates might discourage Japanese institutional investors from buying US securities. However, the Bank of Japan would not loosen its monetary stance to ease the flow of institutional investment funds to the US.

Domestic producers vs IBM confrontation becomes clear cut.

The headline on an article in last Friday's Nihon Keizai Shimbun, Japan's leading business newspaper, captured the significance of the Fujitsu takeover of the British computer company ICL in a nutshell.

Suddenly, as in motorcycles, consumer electronics, cameras and semiconductors in the past, Japanese producers had once again uncompromisingly joined the world's top players at the highest level of an industry.

And for all the talk in Japan these days about the need for Japanese industry to take a less aggressive and self-centred approach to world markets, the headline conveyed precisely the relentlessly competitive and nationalistic "We Japanese vs the rest of the world" mentality that still drives many industrial managers in the country.

For those who worry about this kind of behaviour, there may be some consolation in the thought that the computer industry case is probably the last one in which the Japanese can paint themselves as the weak underdogs who have struggled long and heroically against daunting obstacles to achieve world status. However, it is also without doubt the most competitive one.

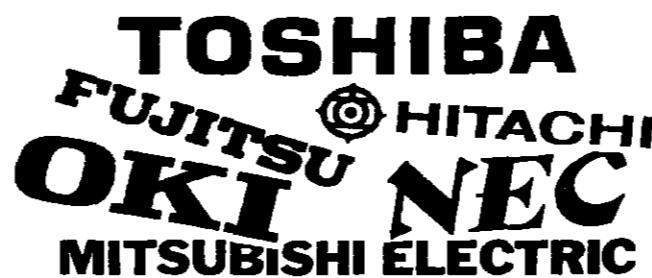
When the Ministry of International Trade and Industry decided in 1980 that the computer industry was of strategic importance to Japan's future and so domestic companies should be nourished, their impact began to be felt, and only in the home market.

As expected, the Japanese manufacturers did not progress quickly, despite MITI's help. It was only in the mid-1970s that their impact began to be felt, and only in the home market.

Original equipment maker (OEM) and other marketing arrangements were set up with a variety of US and European companies. The companies also

The rise and rise of a computer industry

Ian Rodger charts Japan's spectacular quest for the top in yet another enterprise



gradually developed international competitiveness and important "niche" products, such as super-computers and, most spectacularly, in laptop computers where Toshiba is world leader.

Also, in the 1980s, mainly due to the advances in semiconductor memories and video display technologies achieved by the Japanese companies themselves, small and personal computers suited to the Japanese market could be introduced.

The Japanese companies, with their national networks of distributors and agents, were much better placed than IBM or other foreign companies to develop these markets and they still maintain better shares there.

In part, this was due to the decision of Fujitsu, Mitsubishi Electric and Hitachi to introduce main frame computers that were "plug compatible" with IBM machines.

This enabled them to pluck away IBM's Japanese customers fairly easily, a practice enhanced, as the world learned in 1983 in the case of Hitachi, by outright thefts of IBM system software.

However, the home market was still growing slowly, partly because of the difficulty of making Japanese-language systems. As late as 1980, none of the Japanese companies had begun to generate profits from computers.

In the early 1980s, their strategies began to show signs of bearing fruit. While the home computer market itself remained difficult, the companies were beginning to expand abroad, at first with sets of key computer components, such as semiconductors, data storage devices and printers.

Original equipment maker (OEM) and other marketing arrangements were set up with a variety of US and European companies. The companies also

became more cosmopolitan if they are to maintain their positions at home, let alone build their businesses overseas.

Zimbabwe suffers deficit setback

By Julian Borger in Harare

ZIMBABWE'S five-year structural adjustment programme suffered a blow yesterday when Mr Bernard Chidzero, the Finance Minister, admitted that he was unable to cut the size of the budget deficit this year as anticipated.

While it has been the government's stated aim to bring the deficit down to 5 per cent of gross domestic product by 1994, the government's estimated financing needs have grown by 25 per cent over last year's expected estimate, and will remain at 9 per cent of GDP, due largely to an estimated 25 per cent growth in total spending.

Mr Chidzero, presenting the 1990-91 budget to parliament, blamed the increase in spending on the need to clear a two-year backlog of subsidies to parastatal companies by US and European companies in recent years, of which Fujitsu's purchase of ICL is the latest and most dramatic example.

The challenge is occurring not only in the US and European markets, but also in Japan. Now that import barriers have been removed, IBM and other foreign computer companies are intensifying their marketing efforts in this market.

It is already the second-largest computer market in the world, with sales last year of Y8000bn (\$40bn), and industry analysts believe it will be one of the fastest growing in the world in the next decade. Fujitsu and other Japanese makers know they will have to become more cosmopolitan if they are to maintain their positions at home, let alone build their businesses overseas.

Girl's death shakes rigid Japanese school system

By Stefan Wagstyl in Tokyo

THE death of a 15-year-old girl, who lost her life because she was a few seconds late for school, has prompted an agonised debate in Japan about discipline.

Ryoko Ishida was killed on the morning one of her teachers decided to take action against truants. Standing by the 200kg school gate, he shouted warnings that he would close the gate at 8.30. As the time approached he counted out the seconds from 10 to zero and then slammed the gate shut just as Ryoko was passing through. Her skull was crushed between the iron gate and a concrete pillar.

The incident earlier this month at a high school in Kobe, western Japan, prompted outraged reaction from leading newspapers: "This is a story that freezes

our hearts," said one. "Teachers forget their pupils are human beings," said another.

Yesterday the local education authority dismissed Mr Toshihiko Hosoi, the 39-year-old teacher who closed the gate, and reprimanded Mr Atsuo Nomura, the headmaster, who resigned. Four other officials were disciplined.

The concern of many Japanese parents is that Ryoko's death is not an isolated incident but a reflection of an obsession with rules and regulations on the part of many teachers.

Mr Isao Hirakuri, a lawyer acting for the dead girl's parents, says: "Excessive concern about regulations caused this incident. It was partly the fault of the individual teacher and partly the fault of the whole system."

Newspapers have published

accounts of other incidents, notably one in which two teenage boys were buried by teachers up to their necks in sand on a beach during a school outing. They were left at the ocean's edge for 20 minutes as a punishment for allegedly trying to extort money from classmates. Corporal punishment is illegal, but some parents say their children are too frightened to report incidents.

Japanese are proud of the fact that they produce some of the best trained young people in the world. While many parents think these results could be achieved without rigid discipline, others welcome the regulations. Some teachers would like to give pupils more freedom but worry that this could be difficult with, on average, 40 and more in a class.

Some teachers are concerned

there is a deep-rooted bias towards tough discipline. Professor Minoru Murai, who researches the philosophy of education, says this was born out of the late 19th century Meiji government's need to rapidly transform farmers' children into suitable material for the factory and the army.

The emphasis on discipline was reinforced by Japan's pre-war military leaders. After the war, schools were cleansed of their militaristic features, but society continued to value obedience in young people.

Prof Murai says: "It is all a tragic result of the formation of the modern state. Following a leader without complaining is considered good." If he is right, all the heart-searching prompted by the death of Ryoko Ishida may in the long run make little difference.



The New Zealand Prime Minister, Mr Geoffrey Palmer, praising Japanese wine during an official dinner in Tokyo yesterday as Mrs Sachiko Kaifu, wife of his Japanese counterpart, looks on

Chinese economic reform 'a sham'

By Peter Ellingsen in Peking

AFTER more than a decade of proclaimed reform, a top mandarin has revealed what astute observers have long suspected - China's economy has not really altered.

In a front page article in yesterday's China Daily, Zheng Hongqiang, a head of the government's economic think-tank, says little has changed in 10 years, and if the inertia goes on, the economy will falter. Despite some gains, he concludes that China's "traditional economic framework has remained essentially intact".

Zheng, chief of the general planning bureau of the State Commission for Restructuring the Economy, warns that without real change, China's economy will stall. "In due course the economy will find itself in the position of being difficult to move forward," he says.

Flying in the face of party hardliners, Zheng attacks the centre's stranglehold on planning and industrial management, and calls for modern business practices, in particular, a shareholding system of

ownership. He also advocates sweeping changes including a fully developed tax system, independent central bank, and competition between banks.

Zheng is known to have played an active role in last year's pro-democracy marches. Despite this, he has kept his position, and been able to air his views prominently, which suggests he has high-level protection, possibly from paramount leader, Deng Xiaoping, who is trying to reinstate economic initiatives shelved after last year's upheaval.

Zheng's critique is a slap in the face to economic conservatives led by Chen Yun, SS, Deng's arch rival, and patron of Prime Minister Li Peng. While his analysis does not reflect the line being followed by the government, and is unlikely to be adopted in the short term, given the party's emphasis on stability, it indicates reformers may be gaining ground. Analysts said it was revealing in that it exposed China's inability to address the hard questions of restructuring, such as central

control, ownership and, by implication, prices.

China has recently eased the austerity measures adopted in 1988 to combat high inflation, and strengthened after the June 4 turnoff. Interest rates have come down, and banks have stopped lending, to revive the economy from the decline of early this year. The government is now aiming for 6 per cent growth, half that of 1988, but the chronic structural problems causing under-employment and low productivity, have been shelved as too difficult to solve.

According to Zheng, there is a pressing need for better management which will lead to a "shareholding system in which the state will be the major shareholder".

Under such a system, the state will keep its party officials in factories, but out of the key management decisions they now dominate. As enterprises disengaged from the government, they would pay taxes, instead of avoiding them, Zheng said.

Peking to join talks on nuclear treaty

By Kunal Bose in Calcutta

THE INDIAN Government has put pressure on the local government in Assam to secure the release of the senior official of Indian Oil Corporation, his 24-year old son and their driver who were taken hostage by the United Liberation Front of Assam (ULFA) on July 16 in Guwahati.

Foreign Office minister, Mr Francis Maude, the most senior official from western Europe to visit China since its crackdown on dissent last year, made the announcement after three days of talks.

China, the third-largest nuclear power after the US and the Soviet Union, has previously refused to take part in the nuclear disarmament process on the grounds that the superpowers have far greater nuclear superiority.

Mr Maude quoted deputy foreign minister, Tian Zengpei, as saying China would attend the Geneva talks next month as an observer. The talks, held every five years, review the treaty.

Joining the treaty would not mean fixing limits on China's nuclear arsenal but could lead to safeguards and inspections.

The extremist organisation, which has struck unprecedent terror in Assam, has threatened to kill the three hostages unless the suggested trade takes place.

The Assam government has shown its readiness to talk to ULFA with a view to securing the release of the hostages. Soon after the kidnapping incident, Mr George Fernandes, railway minister and Mr M.S. Gurupadaswamy, the petroleum minister, dashed to Guwahati to help the state government resolve the crisis.

While in Guwahati, Mr Gurupadaswamy announced that Rs4bn (\$465m) would be invested for the development of oil industry in Assam in the next five years. The announcement of such massive investment for one of the two major industries in the state - the other being tea - should please the ULFA, which believes the central government has discriminated against Assam since independence.

Meanwhile, ULFA has not responded to the offer from Mr Jain, the planning commission member, that he be held instead of the three kidnapped people.

Mr Jain, who also coordinates the development programmes of Assam, has told ULFA bluntly that unless the businessmen and professionals from outside the state feel secure in Assam, it will be

impossible to implement the development package.

In fact, because of the ULFA campaign, a large number of non-Assamese have already moved out of Assam. Most of them are coming to Calcutta where real estate prices as a result have risen sharply.

The situation in Assam would not have deteriorated to this extent had Mr Prafulla Mahanta, chief minister and Mr Birupakshan Mohan, minister, not been at loggerheads. ULFA so far has taken full advantage of the infighting in the state government.

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impossible to implement the development package.

The official exchange rate, which has remained at 7.5 naira to the dollar throughout the first half of the year, is described by banking sources as "highly controlled". But many bankers believe it will have to move above eight naira in response to a sudden rise in the parallel market rate.

The bank said the companies had deflated in the submission of shipping documents, contrary to regulations.

Such documents are necessary for the central bank to verify that the foreign exchange has been used for its declared purpose. The central bank has requested all authorised dealers "to desist with immediate effect from transacting any foreign exchange business, including transferring funds in favour of or on behalf of the companies."

Banks say the central bank is under pressure to enforce regulations in the banking sector, especially in relation to foreign exchange transactions.

"Here you have a major, if not the major, near neighbour of Australia saying to us, 'look, you have really got to do more in relation to PNG, and you do not there is always the risk that others will,'" he said.

A fall in export earnings and a rise in liquidity within the banking system are putting the

naira under growing pressure. In the second quarter of the year, the central bank reduced its allocation of foreign exchange to the market, while underlying demand is thought to have increased. The amount offered fell from \$750m (\$417.6m) in the first three months to \$585m from April to June. Demand is estimated to be twice that of supply.

The official exchange rate, which has remained at 7.5 naira to the dollar throughout the first half of the year, is described by banking sources as "highly controlled". But many bankers believe it will have to move above eight naira in response to a sudden rise in the parallel market rate.

The government would be able to control the price of agricultural land, and to stipulate minimum and maximum farm sizes.

A tax on underutilised land would also be introduced, and land purchase by foreigners would be made illegal. Legislation will, Mr Mangwende said, be drawn up to outlaw the ownership of more than one farm by an individual.

Under the British-brokered Lancaster House agreement that brought Zimbabwe independence in 1980, the state could only acquire land on a "willing seller willing buyer" basis, with compensation being determined by market prices and paid, on request, in foreign currency.

Lancaster House expired in April, and President Robert Mugabe campaigned for general elections earlier this year on the slogan "land to the people now."

Explosion kills 25 in west Beirut

A SYRIAN army patrol tanker carrying 30,000 litres of benzene exploded after careening off the main Damascus-Beirut highway into a hotel in the Lebanese market town of Chtaura early yesterday, killing its driver and at least 25 other people, Lara Marlowe writes from west Beirut.

Chtaura residents said that another 15 were wounded. The truck, travelling from Damascus to supply Syrian troops in Beirut, the explosion sent a fireball through the Kas-souf Hotel, which was completely gutted.

The owner of the hotel, Dr Tony Kassouf, a prominent local figure, his brother and mother were among the dead.

Koreans make progress at Panmunjom talks

By John Riddington in Seoul

AMERICAN NEWS

Brazil sells domestic gold to combat inflation

By Christina Lamb in Rio de Janeiro

BRAZIL'S Central Bank is intervening heavily in the domestic gold market in an unprecedented effort to manage the dollar-cruzeiro exchange rate and so bolster the government's economic stabilisation programme.

In the past four months, the government has sold to domestic buyers more than 150 tonnes of gold. Dollars thus realised have helped narrow the gap between the official floating exchange rate for the dollar and its parallel market rate from more than 100 per cent to 24 per cent.

The parallel dollar rate has long been the benchmark of private sector confidence. The Central Bank believes that, if it can continue to force this rate down for the next two months, then people will stop resorting to the dollar as a hedge.

The large turnover has been possible because much gold came onto the market in

March when, as a result of the government freezing assets, people began to sell gold to raise cash. Last year, the Central Bank's reserves stood at 126 tonnes while a further 200 to 300 tonnes were thought to be hoarded by individuals as a hedge against inflation. Expected domestic production this year is 96 tonnes.

According to Dr Dado Coimbra, deputy director of the bank's gold department, gross gold sales between February, when the operation began, and the third week in June had reached 146.9 tonnes. Each month it has risen and Mr Ines Rodriguez, Central Bank director of international operations, said the bank's activity would increase in August and September "to maintain stability in the exchange rate".

Mr Antonio Sochaczewski, Central Bank director of exchange, claims, however, that the bank's net sales only

Collor vetoes law to index pay rises

By Christina Lamb

PRESIDENT Fernando Collor of Brazil yesterday vetoed a law passed by Congress to re-introduce indexing of wage rises to inflation, provoking fears of an upsurge in labour unrest.

The Collor administration insists that the uncoupling of pay and prices is fundamental to the success of its radical economic adjustment programme. For two months, the government has been battling with Congress and the courts to introduce free collective wage bargaining.

The government promised a one-off bonus to those earning less than the equivalent of \$250 per month, as a compromise and as compensation for inflation now at 12 per cent a month. The government has not yet decided how big the bonuses would be or when they would come.

The veto yesterday is likely to be challenged in court as unconstitutional. It is also likely to provoke further action from unions demanding wage increases of 166 per cent.

The Ford car plant has been paralysed by a strike for 46 days and was attacked by workers on Wednesday night for the second time in a week. Workers at the state National Steel Company (CSN) this week voted to continue a 17-day strike and to step up protests by blocking a nearby motorway.

Police have been sent to protect the Ford plant but the government has not intervened in the CSN strike. The company is a candidate for privatisation.

President Alfredo Cristiani to restrain the death squads, to end arbitrary arrests, and to respect the basic rights of habeas corpus, freedom of expression and freedom of association.

Mr Shafiq Handal, leader of the FMLN delegation, said: "This is an important advance, but should not be overrated. The important thing is that the agreement be complied with."

The next round of talks – vital for establishing a ceasefire – is to be held in San José, Costa Rica, on August 17-22.

Salvador peace talks progress

By Tim Coone in Managua

A BREAKTHROUGH came yesterday in the deadlocked El Salvador peace talks, raising hopes of a September ceasefire between the government and the left-wing FMLN guerrillas.

After six days of difficult negotiations in Costa Rica, the two sides agreed on the creation of a UN human rights verification mission in El Salvador, which will have broad powers of investigation. The mission will be established once a ceasefire has been taken effect.

A September ceasefire has

been the principal aim of the latest series of peace talks, initiated in January in Geneva.

The thorny issue of a shake-up of the Salvadorean armed forces, which the FMLN has insisted on so as to remove army officers believed to be linked to human rights violations, has been left for future talks.

The FMLN clearly hopes that the creation of the UN mission will greatly strengthen its negotiating position.

The agreement also commits the right-wing government of

President Alfredo Cristiani to restrain the death squads, to end arbitrary arrests, and to respect the basic rights of habeas corpus, freedom of expression and freedom of association.

Mr Shafiq Handal, leader of the FMLN delegation, said: "This is an important advance, but should not be overrated. The important thing is that the agreement be complied with."

The next round of talks – vital for establishing a ceasefire – is to be held in San José, Costa Rica, on August 17-22.

Son of pro-Menem Argentine union boss murdered

By Gary Mead in Buenos Aires

THE SON of an influential Argentine trade union leader and friend of President Carlos Menem has been found murdered, 19 days after he was kidnapped, Mr Julio Mera Figueroa, Interior Minister said.

Police discovered the body of Mr Guillermo Ibáñez, 28, in the seaside resort of Mar del Plata, 250 miles south of the capital. Mr Diego Ibáñez, father of the victim, is one of Argentina's foremost union leaders,

having been for many years secretary-general of the United Oilworkers' Union (SUPE).

There are strong suspicions that the kidnapping and murder were politically motivated.

Mr Ibáñez senior has lately curtailed his early resistance to President Carlos Menem's plans to privatise Argentina's oil reserves and, eventually, Yacimientos Petrolíferos Fiscales (YPF), the state-owned oil company which controls the

bulk of Argentina's oil exploration and exploitation.

SUPE's strength will drastically diminish if that happens.

Most of SUPE's 50,000 members are employed by YPF.

Insiders have frequently alleged that Mr Ibáñez has had powerful influence over YPF's key managerial appointments.

Police have detained two men suspected of involvement in the killing, one a distant relative of the victim. The union

has declared a 24-hour strike in protest at the murder.

The union leader was arrested in 1976 for trying to board a domestic flight while illegally armed with two handguns.

After four years in jail, Mr Ibáñez re-gained control of SUPE in 1982. Some of his sentence was served alongside Mr Carlos Menem, also detained by the military dictatorship of the time.

The inquiries reflect underlying worries about the rapid growth of foreign investment in the US, and offer an apparently politically painless way of raising tax revenue.

One Senate committee staffer reports a dramatic increase in interest from the moment that President George Bush dropped his "no new taxes" pledge.

The charge is that foreign-owned corporations pay relatively less tax than domestic US companies. The Internal Revenue Service (IRS) says the data for 1983-87 "clearly demonstrates that such corporations may be substantially underpaying their US income tax liability".

The rate of return on assets of foreign-owned corporations

Latin America investment prospect 'good'

PROSPECTS for an increase in foreign direct investment in Latin America are good, following years of weakness, says a report published today by the Institute of International Finance, writes Stephen Palmer, Euromarkets Correspondent.

However, while the rate of return from direct investment in Latin America has almost doubled in recent years, having risen from 5.6 per cent in 1984 to 12.5 per cent in 1988, it continues to lag behind that of other developing regions, where returns averaged 23 per cent in 1988.

Projections made by the institute, a Washington-based research group established by commercial banks in 1983 to study the risks of lending to developing countries, suggest that foreign direct investment in the 10 main Latin American countries could rise to \$2bn this year, from an estimated \$6.6bn last year.

Foreign direct investment over the last 10 years peaked in 1988 at \$3.1bn, falling in 1989 largely because Mexico suspended its debt-for-equity swaps programme. For most of the decade, though, it was running at an annual \$2bn to \$4bn. The institute projects 1991 investment at \$3.9bn.

The projected increases arise because of the outlook for improved economic policies in the region and extensive use of debt-equity swaps in privatisations in Argentina, Brazil and Mexico. The picture would be jeopardised in the absence of durable macroeconomic stability and of rapid structural reforms.

The figures – which include equity, reinvestment and debt-equity swap flows – show investment in Argentina reaching \$2.9bn this year and \$2bn next year, from \$1.5bn in 1988. Investment in Brazil is seen rising from \$380m last year to \$1.5bn this

year and \$1.8bn next.

In Mexico, it should rise to \$2.85bn and then \$3.25bn, compared with \$2.24bn last year. But the Mexican total could increase to \$4bn in 1991 if foreign investment in commercial bank privatisations is included. These are expected to begin this year.

Direct investment, although of increasing importance because other flows of international funds for Latin America have dried up, "is not a substitute for other forms of international capital," the report says. It would not finance infrastructure development, nor trade finance needs and would be of secondary importance in establishing domestic companies. *Fostering Foreign Direct Investment in Latin America; Institute of International Finance, 2000 Pennsylvania Avenue NW, Washington DC 20006; tel: 202-357 3600.*

Call goes out to tax the foreigners

Peter Riddell on US moves against 'inadequate' payments by subsidiaries

THE DEMAND going around Capitol Hill these days is: Tax the foreigners.

Whatever else emerges from the budget negotiations, action to increase the taxes paid in the US by subsidiaries of foreign-owned companies is virtually certain.

Charges about the allegedly inadequate level of such tax payments have recently grown in frequency. Hearings of the House Ways and Means Committee have focused on companies engaged in the car, motorcycle and electronics equipment distributor industries. This is a barely coded reference to Japan and South Korea since three-quarters of the companies investigated were controlled by Pacific Rim multinationals.

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These charges – notably allegations about specific cases made in closed session – were seized upon by committee members. There are varying estimates of the total tax revenue lost – from \$12bn to \$26bn

owned subsidiaries are distributors rather than manufacturers and have low returns on sales. It is not just, or merely, a matter of Japanese and other multinationals engaging in transfer pricing dodges on internal transactions to underestimate their US profits.

Even so, the weight of evidence received by the Ways and Means Committee is that more than half the companies investigated paid little or no federal income tax and most of

in 1987 with a cumulative backlog ranging up to \$200bn.

It is not surprising that Congress has been receptive to well-timed IRS requests for more money and staff.

Only the US Treasury has expressed some caution, arguing that intensified audit and new compliance efforts enacted last year should produce positive results and be given adequate time to work before introduction of major new initiatives.

The Treasury has warned that any actions "must withstand the test of fairness and must adhere to international standards if US businesses are to continue to enjoy the benefits of co-operative relationships with the fiscal authorities of other countries".

Foreign governments and investors face a dilemma. Protests of innocence and complaints about burdensome reporting demands do not carry much conviction when some companies, if only a minority, are apparently guilty of transfer pricing.

Many foreign-controlled subsidiaries are claiming excessive insurance, interest and freight costs. One electronics company (apparently a well-known Japanese group) was described by IRS agents as a "very aggressive and egregious taxpayer" since it reported just \$15m in tax liability over seven years on gross receipts of \$15bn.

These charges – notably allegations about specific cases made in closed session – were seized upon by committee members. There are varying estimates of the total tax revenue lost – from \$12bn to \$26bn

WORLD TRADE NEWS

Moscow calls for western loans

By David Marsh in Bonn

MR LEONID ABALKIN, the Soviet Union's chief economic reform strategist, yesterday advised other governments to follow West Germany's lead by providing loans to reduce Moscow's arrears to western creditors.

Delivering a no-holds-barred view of the Soviet Union's economic reform prospects, Mr Abalkin told a press conference that Bonn's recent guarantee of a DM5bn credit to be used to clear up the Soviet Union's payments backlog vis-à-vis West German suppliers.

This approach towards arrears, which Mr Abalkin

Poland may reduce exports to Soviet Union

By Christopher Bobinski in Warsaw

POLAND will consider cutting deliveries of raw materials to the Soviet Union if present shortfalls in supplies of Soviet oil are not made up later this year, Mr Dariusz Ledwoński, a deputy foreign trade minister has told the *Rzeczpospolita* daily newspaper.

Insiders have frequently alleged that Mr Ibáñez has had powerful influence over YPF's key managerial appointments.

Police have detained two men suspected of involvement in the killing, one a distant relative of the victim. The union

Too little this week – but not yet too late

Peter Montagnon and William Dullforce assess four days of multilateral trade talks

COUNTDOWN TO THE END OF THE URUGUAY ROUND: Last week August: Individual negotiating groups reconvene. October 1: Deadline for participants to file details of their farm supports.

First week October: Chairmen of negotiating groups to make progress reports to Gatt director-general.

October 8: Work starts on drafting final agreements. Senior officials responsible for the overall conduct of negotiations "must, from then on, be in Geneva with full power to negotiate".

October 15: Offers must be in place for market access (tariffs, lowering non-tariff barriers, natural resource-based products, tropical products); also deadline for offers to cut farm supports and for compromises on rules of origin and pre-shipment inspection as well as proposals for rolling back existing protection.

November 28: Complete outline agreement to be ready and translated into Gatt's three official languages (English, French, Spanish).

December 3: Trade Ministers meet in Brussels to finalise the agreement.

import barriers and export subsidies. The EC insists that cuts should be governed by an overall mathematical formula, the aggregate measure of support, which would allow policy flexibility in implementing them and maintain export subsidies being sine qua non.

To avoid opening the floodgates to bitter rows between all participants, the two powers deliberately suppressed further discussion on agriculture or on any of the deep divisions among Gatt members on other outstanding issues.

This understanding opened the way for agreement in the agriculture group that all countries should submit by October 1 detailed lists of all their current farm support measures as a prelude to negotiations on scaling them down.

But the US and EC have not budged from their basic positions. Washington is still calling for specific policy commitments in the three separate areas of domestic support, industrial policy and agriculture.

Mr Stracar, who returned from Moscow yesterday, said that Czechoslovakia demanded a minimum of 40,000 tons of oil per day to keep its oil processing industry going.

He said he also negotiated on ways to convert Czechoslovak assets in the Soviet Union into convertible currencies once Comecon introduces accounting in hard currencies from January 1991.

The Soviet Union owes Czechoslovakia \$200m, a debt likely to increase by another \$800m this year, officials said.

In the past, Czechoslovakia exported most of its engineering products to the Soviet Union in return for oil supplies. The aim is to save foreign exchange and to rationalise efforts

for trade promotion. Gatt will provide what ministry officials call a "single-window" service for companies abroad which wish to trade with India. Although representative offices of autonomous organisations like the Engineering Export Promotion Council will not be affected, a number of offices abroad are to be wound up.

These include several offices

of the Trade Development Authority, the Tea Board, the Spices Board, State Trading

Corporation and Project and Equipment Corporation.

BBI plans to set up offices

at London, Frankfurt, Dubai,

Moscow, Hongkong, Singapore,

Melbourne, Berlin, Tokyo and

some other business centres to begin with.

The Indian Government

recently decided to close down

a number of offices abroad as

part of its exercises to save

scarce foreign exchange. The

BUY A SIX CYLINDER CARLTON. GET A THREE CYLINDER CARLTON FREE.



ALL THE BENEFITS OF 6 CYLINDERS AT HIGH REV'S.

ALL THE BENEFITS OF 3 CYLINDERS AT LOW REV'S.

On the face of it, you'd think a six cylinder engine would be more powerful than a three cylinder engine.

Not so. At low revs, three cylinders will give you far more punch.

Which is why the new Vauxhall six cylinder engine divides into 2 three cylinder engines when it goes below 4000 rpm.

What happens is this: below 4000, a valve closes, dividing the airflow to the engine so that it runs as two totally separate units.

This may seem rather complicated, but the benefits are perfectly straightforward.

It means that in the Carlton GSi 3000 24 valve, you have a car capable of 149 mph on the Autobahn.

But it also means you have a car capable of 0-60 in 7.0 seconds on the slip roads.

In either case with astonishing smoothness. (And, thanks to ABS and Advanced Chassis Technology, with no small degree of safety and sure-footedness.)

At over £24,000, the Carlton GSi 3000 24v is one of the most expensive cars we've ever made.

But on the other hand, how many manufacturers give you a sports car free with an executive saloon?

CARLTON GSi 3000 24V.

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UK NEWS

Accounting standards body makes final reports

By David Waller

THE Accounting Standards Committee yesterday celebrated the end of its 20 years as arbiter of financial reporting in the UK by publishing two new exposure drafts.

At the same time it virtually admitted defeat on its draft rules on accounting for goodwill—the difference between the price paid for a company and its net tangible assets, subject to a so-called fair value adjustment.

The first of the new exposure drafts, ED 53, is designed to curb accounting abuses which arise after companies make acquisitions. It spells out precisely how companies should make their fair value adjustments and under what circumstances they ought to be able to set up reorganisation provisions—a controversial practice.

The second, ED 54, would require companies to publish cash flow statements—spelling out precisely what cash has come in during the year, and where it has gone—rather than funds statements as at present. "Funds" encompass stock and debtors and the picture can sometimes be confused.

These recommendations demonstrate the productivity of the ASC in the months before it is replaced at the end of July by the Financial Reporting Council, a new standards-setting body with far greater teeth than its predecessor. The ASC has spent its twelfth month busily producing exposure drafts, none more controversial than ED47 on accounting for goodwill.

Mr Michael Renishaw, the ASC's chairman, disclosed yesterday that the response to the goodwill proposals—which urged that goodwill should be written off against profits rather than reserves—was overwhelmingly negative. Of the 100 or so formal responses received to date, only a handful expressed approval for the ASC's recommendations.

National Union of Mineworkers faces fraud investigation over use of donations



NUM officials (left to right) Henry Richardson, Gordon Butler, George Reece and Idwal Morgan flank their legal advisor Bruce Brodie (centre) in London yesterday as he announces the next stage in the union's legal campaign

Soviet claims lead to union inquiry

By Michael Smith and Robert Rice

A COMPLAINT by a Soviet miners' leader about the financial affairs of the National Union of Mineworkers has initiated Fraud Squad inquiries, it was disclosed yesterday. At the same time, the High Court in London agreed to suspend for three months legal action brought by the union against Mr Arthur Scargill, its president.

At the High Court it also emerged the NUM is pressing the International Miners' Organisation to return or account for at least £2m which it believes belongs to the union.

The NUM, represented by Henry Richardson, Mr Gordon Butler, Mr George Reece and Mr Idwal Morgan—a four-man team of officials from the national executive—maintains that the money, which has been frozen in bank accounts in Dublin and Geneva since last week, was donated by Soviet and Eastern Bloc miners during the pit strike for the sole use of British miners. The IMO and Mr Scargill say the money belongs to the IMO and

was intended for miners' unions across the world.

The complainant by the Soviet miner is one of two being investigated by the Fraud Squad about alleged financial irregularities at the NUM. The Fraud Squad said it had asked police officers to interview the complainants before deciding whether to launch a full investigation.

It would not reveal the identities of the complainants. However, Soviet Labour Review, a weekly newsletter based in London, said Mr Sergei Massalovitch, a Soviet miner, wrote to the Fraud Squad two weeks ago about Mr Scargill's handling of £1.4m collected by eastern European unions during the 1984-85 pit strike.

Mr Massalovitch is a member of the Voronezh city strike committee created as a breakaway from the state-run mining union last year. He made his allegation against Mr Scargill at the end of a visit to Britain during which time he visited the annual conference of the Union of Democratic

Mineworkers, the rival to the NUM.

Mr Massalovitch said he was acting independently as a miner who had contributed a day's pay to the British miners. "I am very annoyed the money did not reach them. I want to find out what happened to that money."

In the High Court, the NUM's claim related to money which passed through the hands of four men—Mr Scargill, Mr Peter Heathfield, union secretary, Mr Alain Simon, IMO general secretary, and Mr Norman West, a Labour member of the European parliament—during the 1984-85 pits strike.

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sists of cash contributions trusts run by Mr Scargill and Mr Heathfield."

Mr Briggs said the NUM would the suspension would create the atmosphere for an out of court settlement following assurances from Mr Alain Simon, IMO general secretary, that he would not move the disputed funds and would provide a "full and frank interchange of information" with the NUM.

Prior to an IMO-NUM meeting in Paris on Tuesday Mr Simon had refused to offer any information about the money.

During the next few weeks

four members of the 14-man

NUM executive will visit Paris

in an attempt to settle the dispute.

Mr Henry Richardson, one of the four-man NUM committee co-ordinating the union's campaign to recover IMO money, said he was confident the issue could be resolved through negotiation.

Speaking yesterday outside

NUM headquarters in Sheffield, Mr Scargill said: "We have done nothing wrong and we have nothing to hide."

BRITAIN IN BRIEF



Spanish boats given clearance

The House of Lords yesterday cleared the way for more than 50 Spanish-owned fishing vessels to resume fishing against the British quota.

The Lords granted a formal order to the Spanish owners of 53 named vessels restraining Mr Cecil Parkinson, the Transport Secretary, from "withholding or withdrawing" their registration in the Register of British Fishing Vessels under the 1988 Merchant Shipping Regulations.

The order will remain in force until a final ruling by the European Court—not expected until early next year.

On the Spanish's legal challenge to new domicile and residence conditions introduced by the 1988

Regulations in a bid to protect

the interests of the home fleet.

Exact charges are still under consideration but could include murder, conspiracy to murder and riot, grievous bodily harm, riot, arson and criminal damage, he said.

A prisoner and a prison officer died after the riot.

manufacturers "to descend into the very expensive world of horror" represented by production cutbacks and redundancies, Mr Barron told the Fleet Street Motoring Group.

UK shipping company sale

Furness Withy, the UK shipping company owned by the Tung shipping concern of Hong Kong, is to be bought by Hamburg-Sud, a West German shipping operation, for an undisclosed price. Hamburg-Sud said yesterday that it was holding detailed talks with Orient Overseas (International) to buy the company, which has interests in container, gas, and bulk cargo shipping.

Ulster talks effort delayed

Efforts by Mr Peter Brooke, the Ulster Secretary, to reach agreement on starting of all-party talks on the future of Northern Ireland have been put on ice until after the summer holiday period.

In a written reply, Mr Brooke said: "After the holiday period, when all the main potential participants should again be available, I intend to resume my efforts to resolve the outstanding issues."

For that purpose I plan to hold further meetings with the political parties, and with representatives of the Irish government in September."



Mr Barron

New car sales likely to fall

British Rail will have to borrow the money it needs to pay for safety measures recommended by the Hidden Report into the Clapham Junction railway accident, the Government announced yesterday.

Mr Derek Barron, chairman of Ford of Britain and president of the Society of Motor Manufacturers and Traders, also said that the industry's profitability would be hit this year as a result of many millions of pounds being poured by manufacturers into incentives to prop up the flagging market.

But it was better to have such incentives, and keep production lines full, than for

MINISTRY OF INDUSTRIES, SCIENCE & TECHNOLOGY
GOVERNMENT OF SRI LANKA

Invitation for Purchase of Shares.

The Government's policy on people-isation of publicly owned enterprises involves the conversion of Public Corporations to Public Companies and the transfer of shares of the companies to the public. Ten percent of the shares will be reserved for the workers of the company. Where acquisition of technological expertise and export markets is considered important the Government will consider sale of a part of their remaining 90 percent of shares to local or foreign firms who possess the required expertise, and thereafter, the sale of the other shares to the public.

Established companies in the fields of manufacture of tyres, leather products, plywood and hardware are hereby invited to submit offers for purchase of a tranche of shares of the following Public Industrial Corporations which will be converted to Public Companies.

- Sri Lanka Tyre Corporation which operates a factory manufacturing vehicle tyres and tubes at Kelaniya.

- Ceylon Leather Products Corporation which operates three factories - a Tannery and a Shoe factory at Mattakkuliya and a Leather Goods factory at Ekala.

- Ceylon Plywoods Corporation which operates an integrated wood manufacturing complex at Salawa, Kosgama and a Plywood factory at Giriota.

- Ceylon State Hardware Corporation which operates a Hardware factory at Yakkala manufacturing agricultural implements, builder's hardware etc., and a Cast Iron Foundry (now closed) at Endamulla.

Preference will be given to proposals with a definite commitment to future investment during the next five years. A prospective investor may make offers for the purchase of tranches of shares representing varying degrees of ownership. Proposals should be submitted under confidential cover together with the following documents:

1. Company Profile
2. Audited Financial Statements for the last two years
3. Banker's Reference

For further particulars relating to the above enterprises and for appointments to visit the factories concerned, please contact the following:-

Mr. Vincent Pandita,
Consultant
Ministry of Industries Science & Technology

Tel: (941) 24751 Fax: 449402 CE Telex: 21248 MININD CE

Dr. D.A. Kotikalawala
Chairman,
Sri Lanka Tyre Corporation,
Kelaniya, Sri Lanka.
Tel: (941) 521585
Telex: 21508 SLTC CE

Mr. K.B. Dodangollagama
Chairman,
Ceylon Plywoods Corporation,
420, Baundhaloka Mawatha,
Colombo 7, Sri Lanka.
Tel: (941) 694879
Telex: 21248 MININD CE

Mr. W. Premaratne
Chairman,
Ceylon State Hardware Corporation,
Yakkala, Sri Lanka.
Tel: (94)-33-2154
Telex: 21248 MININD CE

Proposals should be submitted in writing to the Secretary, Ministry of Industries, Science and Technology to reach him on or before Wednesday, 29th August, 1990. The left hand corner of the envelope should be marked with the name of the Corporation for which the offer is made. Separate offers should be made in respect of each Corporation.

Secretary
Ministry of Industries, Science & Technology,
P.O. Box 570,
48, Sri Jinaratna Road,
Colombo 2, Sri Lanka.

DAI-ICHI KANGYO BANK

DKB ECONOMIC REPORT

July 1990: Vol. 20, No. 7

Continuing Confidence in Economic Buoyancy in Japan

Business Outlook and Capital Investment Environment Remain Favorable

	Survey year/month	89/2	5	8	11	80/2	5	79 (Forecast)
Business Outlook D.I.	Manufacturing	52	55	55	53	52	48	46
	Non-manufacturing	47	50	51	52	49	48	48
Supply/Demand Situation D.I.	Goods supply/demand	▲2	3	2	▲1	▲2	▲2	▲2
	Goods inventory level	▲1	▲5	▲5	1	2	4	3
Employment D.I.	Manufacturing	▲2	▲6	▲7	▲13	▲17	▲15	▲14
	Non-manufacturing	▲5	▲9	▲10	▲15	▲20	▲17	▲21
Year/month-end	89/3	6	9	12	90/3	6	9 (Forecast)	
Liquidity Ratio (month)	Manufacturing	2.59	2.60	2.68	2.57	2.70	2.48	2.55
	Non-manufacturing	1.38	1.53	1.44	1.62	1.59	1.88	1.84
Capital Investment Projection (all industries)	13.6		13.7 (17.5)	21.2 (16.8)	8.0 (40.3)			

(Notes) 1. A diffusion index (D.I.) is the difference between the percentage share of the number of respondents choosing one of two situations minus those choosing to the contrary e.g. "favorable" minus "unfavorable," "excess" minus "insufficient" etc.

2. Business Outlook D.I. is "favorable" minus "unfavorable."

3. Goods supply/demand D.I. is "excess demand" minus "oversupply."

4. Goods inventory level D.I. is "excess inventory" minus "shortage."

5. Employment D.I. is "overemployment" minus "labor shortage."

6. Liquidity Ratio is (cash and deposits + short-term securities holdings)/monthly average sales.

7. Capital Investment Projections are year-to-year percentage changes. Financial institutions are included. The figures in ()

are those of the February Tankan survey.

(Source) Bank of Japan

in the previous year, added to the disappearance of the consumption tax on year-on-year basis.

The diffusion index covering the views of major manufacturers on the supply/demand balance of finished goods showed a slight oversupply, while the index on their inventory levels indicated a slight excess in inventories. The changes in these indexes have been inconspicuous since last fall which can be interpreted as there being little concern for excess inventories (see table).

Economic Expansion supported by Personal Consumption and Capital Investment

The sustained strength of the May Tankan survey shows that "survival type" equipment investments such as further streamlining and labor-saving operations and new product development have been increasing. Moreover, investment projections for fiscal 1990 have been revised upward in almost all industrial sectors, indicating persistently positive investment intentions (table).

In the background are the acute labor shortage and high liquidity levels of business corporations.

There is therefore a risk of inflationary pressure weighing down the Japanese economy, although it is not clearly felt because of higher household income.

The increase in the underlying inflation rate will likely last for some time. This is because the severe labor shortage which, together with the tightening

goods situation, is pushing up the current underlying inflation rate, seems to persist even if the tight supply/demand situation for goods were to ease. At the same time, demand growth for services, in which cost increases tend to be easily reflected in prices, is likely to resist slowing even under a tight monetary policy.

With the economic expansion continuing and concern over a rapid decline in the yen's value fading, the Japanese economy now appears to be in good shape. However, a vigilance should be maintained because the sustained strength of the economy may lead to a higher inflation rate.

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UK NEWS

Brown demands public inquiry into Rover sale

By Alison Smith

THE political row over the Government's financial dealings with British Aerospace over its purchase of Rover Group continued yesterday, as Mr Gordon Brown, the Labour Party's spokesman on trade and industry, demanded that the Prime Minister set up an independent public inquiry into the affair.

The revelation of Wednesday that a letter about future financial assistance to BAe after its acquisition of Rover had not been made available to the all-party trade and industry committee led Opposition accusations of an elaborate scheme of "deceit" to keep Parliament in the dark. But the Government yesterday said that the letter had been made available to the National Audit Office, which refers to the Public Accounts Committee, the parliamentary watchdog.

The Department of Trade and Industry (Dti) said that the July 1988 letter from the Dti to Professor Alan Smith, BAe chairman, had not been passed to the trade and industry committee because it was

Welsh seek answering tone from Telecom

By Hugo Dixon

BRITISH Telecom's annual general meeting in Nottingham yesterday was disrupted by a group of about 150 Welsh shareholders tried to persuade the company to give greater prominence to the Welsh language in its dealings with its Welsh customers.

At one point, the meeting was stopped for ten minutes by slow hand-clapping, foot-stamping and shouting "No". This followed the refusal of Mr Iain Vallance, BT's chairman, to take a question from a Councillor from Gwynedd County Council on the grounds that too many questions about Wales had been asked. Some English shareholders showed their impatience with the Welsh by slow hand-clapping in return.

The meeting was resumed only after Mr Vallance promised to return to the Welsh councillor, Mr Dafydd Orwig, after taking a question from an English shareholder. The meeting finished with a group of Welsh shareholders singing the Welsh national anthem.

Another Welsh shareholder, Mr Jones, complained that it was impossible for customers to deal with BT in the Welsh language, despite its stated bilingual policy. He said that all important information in BT's bills was in English.

The TUC's report said under the MFA the international textile trade was subject to agreed quotas aimed at preventing floods of imports from low cost countries. It said it believed that if the quota system was abandoned countries like the US would impose their own quotas and start an era of protectionism.

The European Community is the sector's most important trading partner. The report said the completion of the single European market by 1992 could have important implications for the MFA.

International textile trade should 'retain' regulations

By Lisa Wood, Labour Staff

THE international textile trade should continue to be regulated according to a report by the TUC, published today.

The TUC said it feared jobs in the UK will be lost if there was no replacement for the MFA, which runs out next year and whose future is currently being debated through the General Agreement on Tariffs and Trade (GATT).

Textiles and clothing remain an important sector in British manufacturing, despite the severe contraction of the industry in the early 1980s. The sector, the fifth largest in manufacturing, employs about 480,000 people.

Mr Peter Booth, a national officer at TGWU, the largest union in the sector, com-

mented on the report said the UK Government was arguing for the phasing out of the MFA in six years time with a substantial weakening of it almost immediately.

"The TUC's report said under the MFA the international textile trade was subject to agreed quotas aimed at preventing floods of imports from low cost countries. It said it believed that if the quota system was abandoned countries like the US would impose their own quotas and start an era of protectionism."

The European Community is the sector's most important trading partner. The report said the completion of the single European market by 1992 could have important implications for the MFA.

THE GUINNESS TRIAL

Defendants at centre of 'disgraceful episode'

THE GUINNESS takeover of Distillers in 1986 was "a shocking example of dishonest conduct", the jury at Southwark Crown Court was told yesterday.

The dishonest conduct, said Mr John Chadwick, QC, had been that of Mr Ernest Saunders, Mr Gerald Ronson, Mr Anthony Parnes and Sir Jack Lyons.

Winding up the prosecution's case, Mr Chadwick said the trial had shown how ambition and greed could cause men to behave dishonestly and dishonourably.

The case was not about minor breaches of technical rules relating to takeovers, he said. "Mr Saunders was so determined to win that bid that he made secret and illegal agreements to boost the Guinness share price, not caring

about members of the public who might be cheated by his scheme."

Mr Ronson, chairman of the Heron group, had been "the eager recipient" of more than £5m obtained by the use of two false invoices which disguised the support he had given Guinness during the bid, Mr Chadwick said.

Mr Parnes had been prepared to act as the go-between for the two powerful figures of Mr Ronson and Mr Ephraim Margulies, then head of the Berisford group, and Mr Saunders in the support operation which Mr Parnes, as a stockbroker, had known was illegal.

"He too was content to render false invoices and to be paid over £5m for his services in procuring illegal support."

Sir Jack Lyons, said Mr Chadwick, "was also prepared

to behave in the same dishonest fashion, participating in the illegal support operation, rendering false invoices, lying and creating bogus documents. Again, he was only too happy to be paid over £3m."

Court report by Raymond Hughes

ness during its 1986 takeover battle for Distillers. At the heart of the case are £25m of payments made by Guinness to supporters.

Mr Chadwick described Mr Saunders' claim that he was the victim of a conspiracy to set him up as a scapegoat as "a scenario which is unbelievable if it is true". He suggested part of the reason why Mr Parnes had received a "massive" £3.5m reward from Guinness "was because of the risk he ran by participating in the illegal support operation."

The jury, Mr Chadwick said, had been told of Sir Jack Lyons' political lobbying on behalf of Guinness – and particularly about his letter to the Prime Minister urging that Guinness's revised bid should not be referred to the Monopolies and Mergers Commission.

But those, and Sir Jack's other activities, could not possibly justify his £3m fee, Mr Chadwick said.

He referred to the circumstances in which £3m of a £5.2m fee paid by Guinness on Mr Saunders' instructions to Mr Tom Ward, US lawyer and Goldman's non-executive director, had passed through Mr Saunders' account at Union Bank of Switzerland in Zurich.

Referring to the purchase of 75,000 Guinness shares bought with Mr Saunders' Swiss funds, about which Mr Saunders denied having had any knowledge, Mr Chadwick suggested it was "another example of the deceit and subterfuge that characterises so much of this case".

Today Mr Richard Ferguson, QC, will begin his final speech on behalf of Mr Saunders.

Labour tries riding on a wave of optimism

Michael Cassell on the cheerful atmosphere filtering through the opposition party

CAN Britain's Opposition Labour Party continue to ride the wave of recent popularity to an election victory or will the wave crash in failure?

The question is playing on the minds of the party's MPs as they depart from Westminster this weekend to take a break before reassembling for the annual party conference in two months' time.

They have good reason to be cheerful as they confidently predict that Thatcherism is dead and that Mr Neil Kinnock, the party leader, will soon sweep Downing Street in the bullet-proof Dauphine, in private, however, the optimism is heavily qualified.

As one senior front-bencher put it this week: "Things are looking good but I rate our chances of a clear victory as no more than even. The odds, however, have been much, much worse."

Labour's opinion poll lead is now of less nightmarish proportions for the ruling Conservative Party but it remains a vital source of encouragement.

The party's prolonged period of popularity lends weight to its belief that it is proving to be

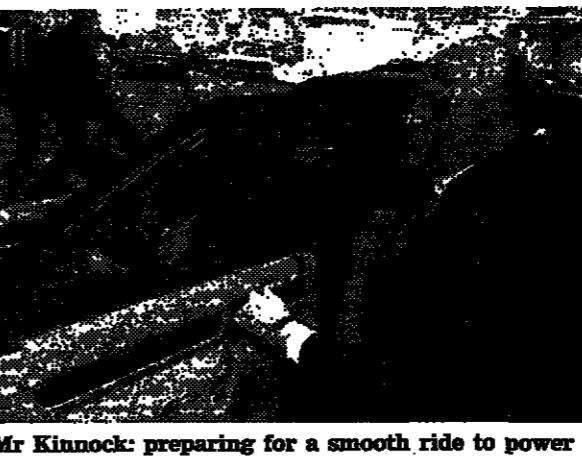
With the building blocks of its election manifesto now in place, Labour's private polling indicates that it has shed its fragmented, left-wing image and adopted a range of policies which appeal.

As always, it appears strongest on the social issues – most notably the handling of education and health – and is heartened by early evidence that its poll tax alternative could be a winner.

The party also appears to have made considerable progress in overturning a highly damaging image of economic incompetence and in convincing voters that it can be trusted with the economy, the issue likely to determine the outcome of the next election.

The economy in particular will figure prominently in the both parties' summer offensives. Labour will drive home allegations of economic mismanagement while the Government will try to prove that the opposition will have to raise taxes or borrow more or both – in order to fulfil implicit and explicit commitments.

Mr Jack Cunningham, the party's campaign co-ordinator, yesterday rejected the idea that Labour had peaked too soon and that its lead could



Mr Kinnock: preparing for a smooth ride to power

possibility as he seeks to keep his party on a war footing.

But the leadership knows only too well that Labour's healthy position cannot be taken for granted. If their opinion poll lead can halve in three months, where could it be in two years' time?

Mr Neil Kinnock, the Labour leader, still maintains that Mrs Thatcher may go for an election in late spring or summer next year. Every utterance from the Treasury makes that prospect increasingly less likely, though the Labour leader continues to raise the

done, they remain unsure about what the party now stands for.

Some of Mr Kinnock's colleagues are now calling on him to use the months ahead not just to spell out policy but to identify and more clearly articulate Labour's vision for the future. Without some inspirational ingredients, they claim, the democratic socialist cake will prove pretty bland.

Others believe the party is being too timid, too content to rely on the Government to arrange its own undoing. Why, they ask, should Labour appear cautious, for example, on public spending? Why not state the case for higher expenditure in a range of areas and, without apology, bang the drum for more borrowing.

Europe is cited as another area where the party should offer a clear lead. With entry into the exchange rate mechanism of the European Monetary System unlikely to be left to Labour, there are those in the leadership who believe the party should rapidly firm up its own strategy for subsequent stages of economic, monetary and political union.

On Europe, as with every other issue, they insist that it will not be enough just to knock the Government.

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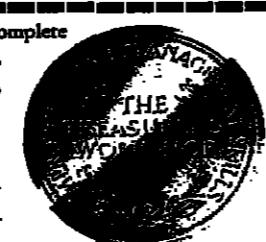
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FINANCIAL TIMES
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UK NEWS

Blackpool's attraction full of eastern promise

Tim Burt visits a seaside town drawing an increasing number of visitors from overseas

BLACKPOOL, Britain's richest seaside town, has this summer launched a bid to shake off its image as a working class holiday resort with a campaign aimed at a wealthy overseas market - the Middle East.

The borough council is fighting to change Blackpool's reputation for holidaymakers in knotted handkerchiefs and rolled-up trousers by becoming the first British tourist destination to be actively marketed in the oil-rich Gulf states.

Tourists from the Middle East have long been coveted in the world's top holiday resorts. Their reputation as big spenders stretches from Aspen to Cannes, and now private jets from Oman and Dubai are flying regularly to the Lancashire resort known for its amusement arcades and rollercoasters.

Mr John Hall, deputy director of tourism at Blackpool, says Blackpool joined the list of holiday destinations favoured by Arab tourists after several Gulf governments decided to invest in Tornado jet fighters produced by British Aerospace at Warton, a few miles from the city.

The importance of Gulf visitors to Blackpool has been highlighted this summer by the Blackpool Rock Company's decision to produce its first batch of rock with Blackpool written through it in Arabic. A brochure for Arab customers with the photographs of women in bikinis and drinkers on the promenade removed is

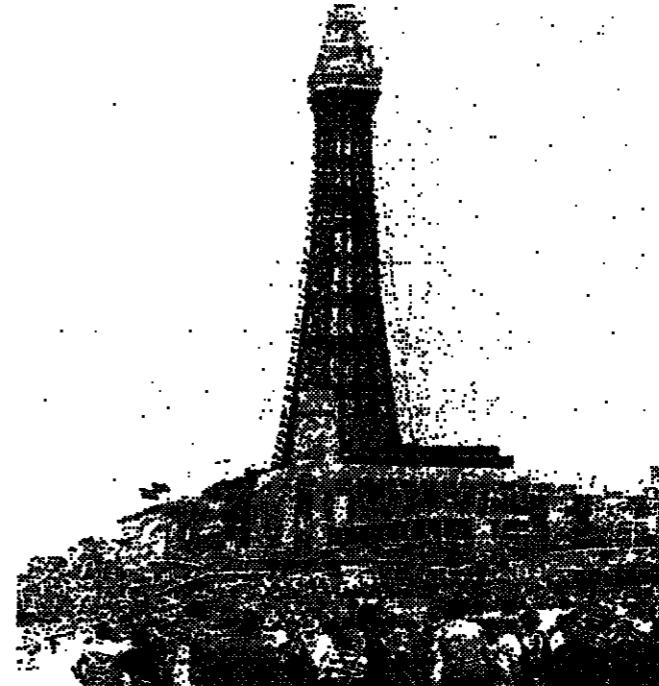


being reprinted this month to meet extra demand.

Even the Arabs, however, do not spend as much money in Blackpool as visitors from the Republic of Ireland. More than 200,000 Irish citizens visited the resort last year, reversing a downturn in family holidays. The Irish have also boosted the local retail trade by taking advantage of exchange rates to buy white goods such as microwaves and televisions while they are on holiday.

More than £400m is being spent on updating hotels and new tourist developments such as a £45m golf complex planned by Amec, the British construction company.

The biggest investment planned in Blackpool has little to do with entertainment, hotel facilities or transport links.



Blackpool beach with the town's landmark tower behind sewage treatment plants in place of pipelines into the sea, which should win Blackpool a "Blue Flag" for an environment-friendly coastline by the mid-1990s.

Mr Hall says the sewage problem is the most serious threat to the resort's future. "Pollution is going to damage us if we do not get a proper sewage system, and we hope the Government will help us

get it in place as soon as possible," he says.

However, according to a NOP poll conducted last year, more than half of Blackpool's 3m visitors "considered the beach not important at all."

The statistics have persuaded developers to invest more than £90m in new leisure facilities at Pleasure Beach and Coral Island. Shopping centres such as the Tower Shopping centre and Ocean Boulevard - labelled the "Covent Garden of the North" - have attracted investment worth more than £20m.

The city, which already attracts more visitors than Greece and offers more hotel accommodation than Portugal, supplements tourist income with a lucrative conference trade worth more than £50m a year.

Demand for accommodation could strain strip supply according to Mr Ray Lawrence, president of the Blackpool Hotels Association. He fears small family-run hotels could be forced out of business by the double burden of the poll tax and a new business rate.

The tourists, meanwhile, are packing the pier shows and amusement arcades this summer. Mr Hall thinks Blackpool has survived the threat posed by cheap package holidays and will generate record profits in the 1990s. He earned £305m in 1987 and £34m last year. People think it was our heyday, it is not, our heyday is now."

Rivers authority proposes new regulations against pollutants

By John Hunt, Environment Correspondent

TOUGH NEW anti-pollution proposals for privatised water companies and industry generally were announced yesterday in a report from the National Rivers Authority which regulates the quality of rivers, lakes, estuaries and coastal waters.

Companies would face higher costs to meet the new requirements which are being put out for three months consultation. But the NRA says that costs can be kept down if industry operates efficient

environmental policies.

The main proposal will introduce a stricter regime for discharges from the sewage plants which were operated by the old water authorities and have been inherited by the privatised water companies.

In recent years they have been expected to comply with legal limits for 95 per cent of their discharges taken over a year. This loose system has been strongly by the "green" movement as a potential "licence to pollute."

The NRA proposes that this system should be scrapped. It says the method has major shortcomings and lent a "spurious objectivity" to pollution monitoring. There was a widespread belief that compliance for most of the time was acceptable.

It now wants a system of absolute limits for the discharge of damaging substance. This means that an inspector from the NRA could take spot samples and prosecute immediately if limits are broken.

must reach agreement with the North West water authority over the siting of a £150m land-based sewage disposal site following the Government's decision to ban dumping at sea.

The ministerial councillors and MPs from north-west constituencies intend to discuss the pace of clean up following negotiations from Brussels that the EC would drop its prosecution threat if the British Government showed it was committed to improving its local environment.

Minister warns of need to co-operate over beaches

By Tim Burt

MR David Trippier, the environment and countryside minister, yesterday warned local politicians from Britain's north west coastal towns that they must co-operate with water authorities in an effort to clean up the region's beaches.

The region has been criticised for polluting the Irish Sea by the European Community, which has threatened to prosecute Britain over the state of its beaches.

Mr Trippier said local authorities around Blackpool, Britain's largest holiday resort,

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FINANCIAL TIMES SURVEY

TUNISIA

Friday July 27 1990

9

In spite of bad harvests over the past two years and a devastating plague of locusts in 1988,

Tunisia is taking a slow recovery.
Francis Ghiles analyses the problems faced by the methodical President Ben Ali as he attempts to modernise the economy

Slow reform from above

WHEN Mr Zine Abidine Ben Ali succeeded in 1987 as president of the Tunisian Social Democratic Party (PDS), which had been a monopoly of power since independence in 1957, gave rise to great hopes. The wide-ranging amnesty proclaimed by the new head of state and its dialogue was sought to pacify those who ousted the Destour Socialist Party (PDS), which had been a monopoly of power since independence in 1957, gave rise to great hopes.

Tunisia isn't one of the great powers of the Middle East, yet it's seeking of a dialogue between Israel and the Palestinian quarter of a century ago, at the bold moves made by its leaders to secularise society & grant rights to women, sit it out.

It was probably inevitable that, nearly three years after Mr Ben Ali's takeover, many Tunisians would be disappointed. A former head of internal security, Mr Ben Ali is cautious, rather shy man in sharp contrast

to his predecessor, who was a great orator and loved the rhetorics afforded by public platforms. The second president is far more retiring, seldom leaves the palace in Carthage and lacks the charismatic qualities of leadership so keenly sought in the Middle East. But he works methodically and is a hard taskmaster for the many bright technocrats he has appointed to key posts.

Reforming the Tunisian economy, with its many inefficient and grossly overstuffed parastatal companies, and changing the working habits of a bureaucracy which has inherited all the bad habits of its erstwhile Ottoman and French rulers, are the first challenges the president faces.

In spite of the bad harvests of the past two years and the worst plague of locusts in 30 years in 1988, Tunisia has pursued the reform programme worked out with the International Monetary Fund and the World Bank in 1986.

By acting early, Tunisia avoided having to reschedule its external debt. The central bank is pursuing a deliberate policy of pushing up the proportion of long-term credits. The debt service ratio, which account for three quarters of Tunisia's trade, is currently

29.7 per cent at the end of last year, a far more comfortable level than in many of the country's African and Arab neighbours. Hard currency reserves have been rebuilt and now cover 2½ months worth of imports.

The trade deficit amounted to TDI.34bn and debt principal repayments to TDI.55m.

The second challenge Mr Ben Ali faces is how to handle the country's militant Islamic fundamentalists. When they contested the general elections 15 months ago as "independent" candidates, the fundamentalists polled 13 per cent of the vote overall, but up to a quarter of the vote in constituencies where these candidates actually stood.

The President strongly maintains the view he expressed last year - that he will "never licence a party that presents something other than a civil model of society". He argues that the fundamentalist Nahda (Renaissance) party does not offer a programme.

The Nahda newspaper "Al-

Rassemblement Constitutionnel Démocratique (RCD), the new name adopted by the PSD in 1988, is proving a slow business. The interests of its members often remain difficult to distinguish from those of the state, while many Tunisians suspect some of its leaders of harboring little love for the more reform-minded men promoted by Mr Ben Ali. The president remains the leader of the PSD, which inevitably erodes his standing and influence. His choice of Prime Minister, Mr Hamed Karoui, who is little more than a figurehead, and the lack of any real political heavyweights in the government, means that power remains very much vested in the presidency.

In order to progress to the next stage of economic reforms, Mr Ben Ali will have to find ways of mobilising more grassroots support. The absence of competition in domestic markets, the underdeveloped nature of financial markets (which is largely due to the fact that so much of individual savings are tied up in real estate), the lack of serious audits of state-owned and privately-owned Tunisian banks and companies, and the absence of a land registry - all these are challenges which Mr Ben Ali does not underestimate. He is modest enough to say that he has not achieved more than one or two per cent of what he set out to accomplish. External factors are not helping him. Algeria's plunge into free elections, with the resulting victory of the Islamic Salvation Front and the virtual collapse of the Ruling Front de Libération Nationale, makes it extraordinarily difficult for Tunisia to steer a middle course. The mercenary nature of the Libyan leader makes serious long-term co-operation with Tripoli virtually impossible. Meanwhile the opening up of eastern Europe makes Tunisia deeply anxious.

The question remains as to how much time the president has to implement gradual reform from above, particularly at a time when many Tunisians appear disenchanted. What is not in doubt is that the caution displayed by Mr Ben Ali reflects, and up to now has well suited, the character of the descendants of Carthage.

IN THIS SURVEY**Industry embarks on export drive**

Tunisia is expanding its economy by exporting more manufactured goods. Victor Mallet on industry Page 2



Silverware: the informal economy is an important generator of household income, see Page 2

Map and Key Facts Page 2

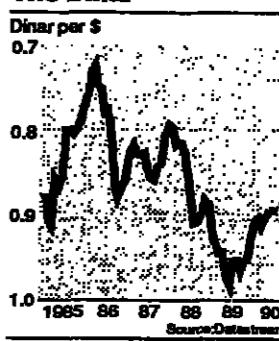
Farming plays an important part in a land which was once the granary of Rome. Francis Ghiles investigates the agricultural sector Page 3

President Ben Ali is implementing a policy of balancing regional development, says Francis Ghiles Page 3

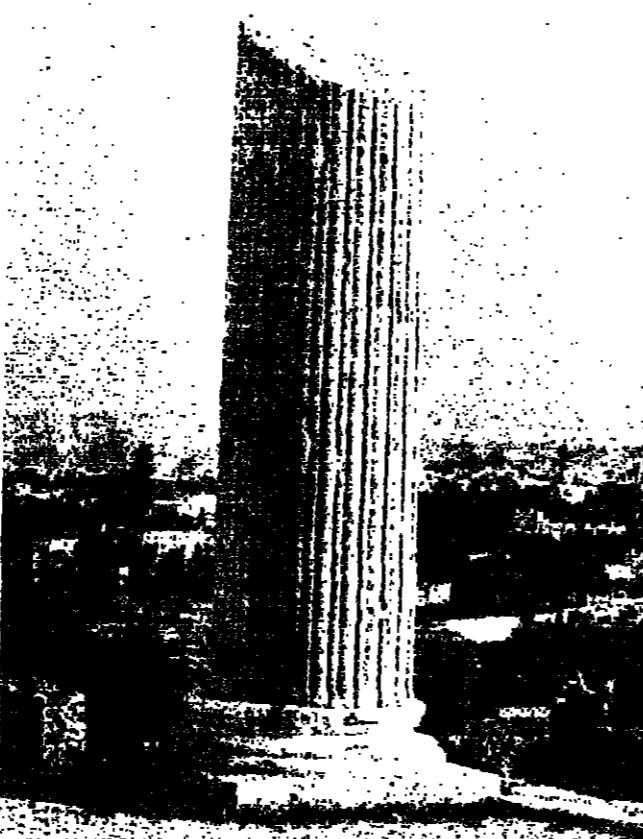
Francis Ghiles analyses efforts to improve the country's tourist image Page 3

The Dinar

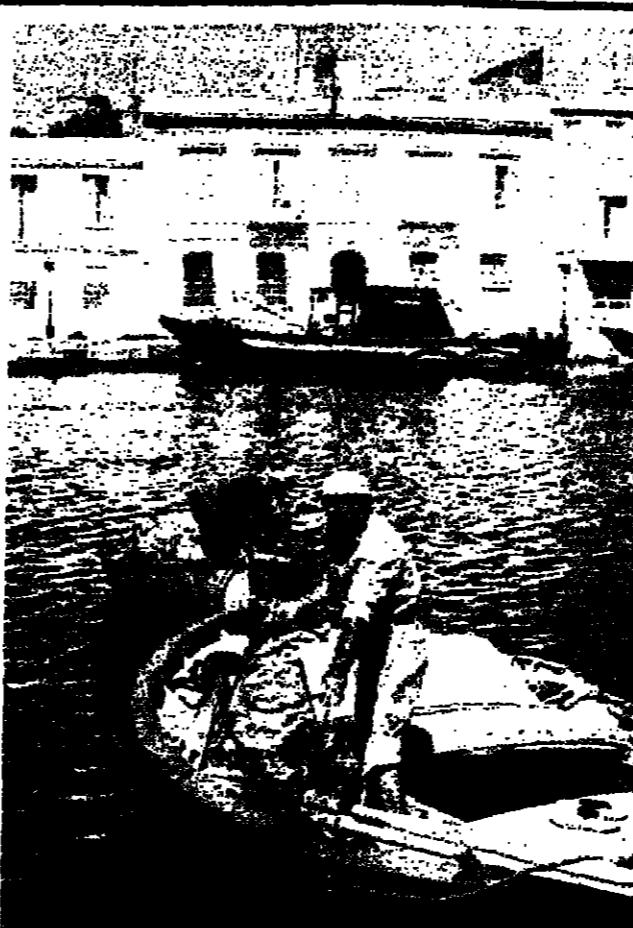
Dinar per \$ 0.7



Source: Observatory



Carthage: tourism is a pillar of the Tunisian economy



Bizerte: new apartment blocks are spoiling this old seaport

Victor Mallet discusses foreign relations**Diplomatic realignments**

President Ben Ali: drive for improved relations with other Arab states

THESE ARE trying times for Tunisian diplomats. The drive for improved relations with other Arab states undertaken by President Zine El Abidine Ben Ali since 1987 has begun to give way to defensive moves about developments in Algeria and Libya, Tunisia's powerful and oil-rich neighbours.

In such circumstances, it is hardly surprising that Tunisia, North Africa's smallest country, has embarked on the latest of a long series of delicate diplomatic realignments, focusing attention once again on its western friends in America and Europe, counterbalancing the uncertain loyalties of the Arab Interclub.

Since President Ben Ali's recent trips to the US and Italy and his planned visit to Germany, yet, as Tunisian officials are expressing concern about the rise of Islamic fundamentalism in Algeria and the unpredictable leadership of Colonel Muammar Gaddafi in Libya, they perceive simultaneous and equally disturbing changes in those.

There is widespread fear the Moslem fundamentalist 'infect' will spread

With the approach of the single European market in 1992, Tunisian believe, the European Community is holding a welcoming hand to the newly democratic states of western Europe and the non-EC countries of the European Free Trade area, while all but ignoring its trading partners on the southern and eastern shores of the Mediterranean. Europe, a short, is turning in on itself and America is far away.

The Tunisian government feels it an ill afford to be relegated to the periphery of European consciousness. It needs money to help reform the economy and confront the challenge of Islamic fundamentalism from a position of economic strength.

Although Mr Ben Ali's ruling party is considerably more robust than its Algerian counterpart, there is a widespread fear among the Tunisian bourgeoisie that the fundamentalist "infect" will spread across North Africa after the victory of the Islamic Salvation Front in last month's Algerian local elections.

The rest of the Arab world has little to offer in the way of comfort and its traditional ruler-

ers remain wary of the military background of leaders like President Ben Ali, a general. One of his first acts of foreign policy, after taking power in 1987, was to visit Mecca and pay a visit to King Fahd of Saudi Arabia; but the kingdom is thought to give financial support to the Nahda (Renaissance) movement, the Tunisian Islamic group, and King Fahd has warmly received its leader, Mr Rachid Ghannouchi.

The enthusiasm among the other Gulf states for investment in Tunisia has waned, and the Arab League is returning home to Cairo following Egypt's diplomatic rehabilitation, leaving a palatial headquarters building - still under construction - to the handful of specialised Arab League agencies which will remain in Tunis.

As for Libya, relations are not exceptionally bad compared with what was nearly a state of war in 1988; but nor are they particularly easy when set against the euphoria of rapprochement in 1988. The idiosyncratic Col Gaddafi has recently become more interested in Europe.

European countries are introducing visa requirements to keep out unwanted North Africans, instead of investing more money in the Maghreb to make its economies viable and increase local employment

estined in his new-found relationship with Egypt than in ties with Tunisia, and the Libyan leadership is so unstructured that the Tunisians have a hard time finding anyone to put their various bilateral agreements into practice.

The great boom for the merchants of Sfax is over - Tunisian officials say that 55 per cent of the Libyan population has crossed the border, mostly

of being strengthened, is now threatened.

Wrangling continues over trade access for Maghreb goods to Europe, and by the end of this year Tunisia will have to renegotiate preferential tariffs for its olive-oil exports and ensure free access for its textiles in the face of opposition from Portugal.

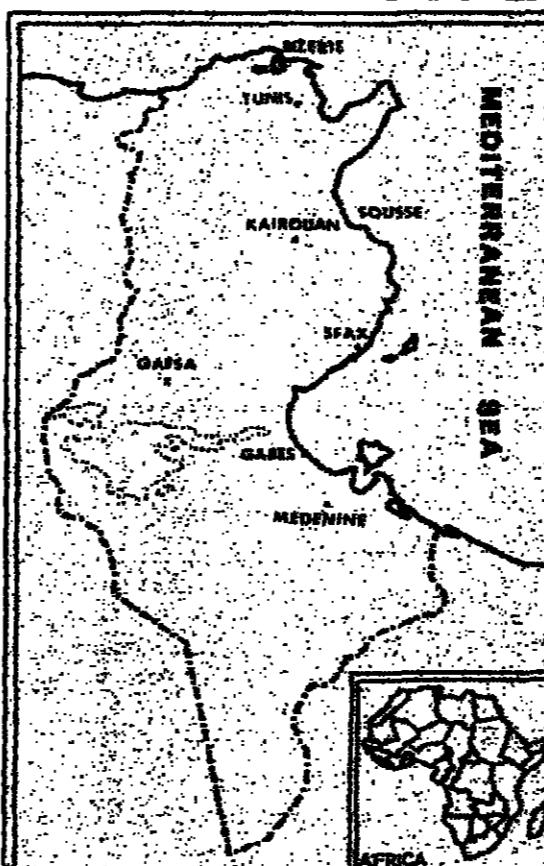
European countries are introducing visa requirements

The country has a special affinity with France and close ties with Italy

to keep out unwanted North Africans, instead of investing more money in the Maghreb to make its economies viable and increase local employment, Tunisian officials say; while European politicians, notably the French extremist Mr Jean-Marie Le Pen, have fuelled the fires of anti-Arab racial feeling, instead of emphasising the common the two sides have in common.

"Some of the Maghreb countries are more integrated with Europe than some of the countries in Europe," says one senior Tunisian official. "Yet one feels on a slippery slope, with talk of 'boat people' and apocalyptic fears about the southern Mediterranean instead of the east bloc... There is a risk of a 'spirit of the crusades' between Europe and the Maghreb."

Both the EC Commission and the Tunisian foreign ministry have drawn up a range of proposals - focusing on EC financial assistance - for reinforcing the vital EC-Maghreb relationship; but implementation seems considerably more urgent from Tunis, which is looking anxiously at its unpredictable neighbours, than does from Brussels.

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TUNISIA 2

TUNISIA IS neither rich nor poor, and its industry neither disastrous nor dynamic. Poised somewhere between the advantages of cheap labour and the benefits of modern technology, the country has chosen to expand its economy by exporting more manufactured goods.

Whatever doubts exist in the minds of businessmen about the Government's ability to meet such a challenge over the next decade, there is no dispute about the need for diversification. Tunisian foreign exchange earnings depend heavily on revenues from tourism, remittances from Tunisians working abroad, and diminishing oil reserves.

A manufacturing sector otherwise dominated by the state, textiles and leather goods are Tunisia's export success stories. With a few hundred thousand dollars in capital, a foreign entrepreneur can begin making jeans or shirts on Europe's doorstep in a country where wages start at \$130 a month.

It is, however, a fragile sort of success. Just as Tunisia's competitive labour costs have lured shoe-leather business from Italy, so might countries such as Egypt, with even lower wages, take away its textile workshops in the future.

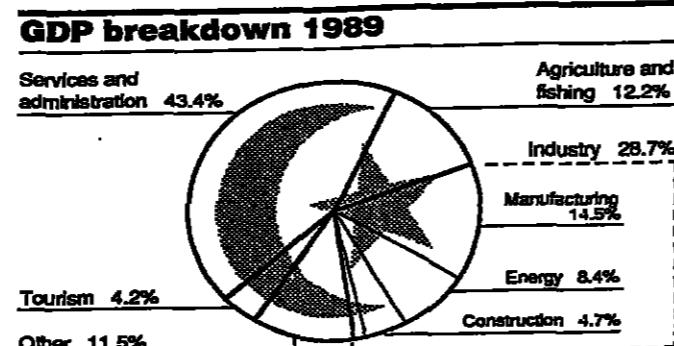
Government officials and private industrialists are therefore casting around for other ideas in engineering, electronics, agro-industry and services - medium technology activities, which high costs may squeeze out of Europe. Tunisia already boasts a small vehicle-components industry for items such as shock absorbers, electrical circuits and filters for air, fuel and oil.

Services from architecture to

Victor Mallet examines the country's small manufacturing sector

Fragile export success story

Investment proposals for Tunisian Industry, 1988/1989					
Sectors	Number of projects 1988	Investments in Tdm 1988	Jobs 1988	1988	1989
Miscellaneous	300	465	57.9	86.1	5,688
Agro-industry	367	554	59.7	139.4	4,680
Construction, ceramics, glass	154	228	45.2	20.6	2,789
Mechanical/electrical	292	403	84.0	119.0	5,693
Chemical	164	208	36.1	95.7	1,809
Textiles/shoes	912	1,580	150.6	250.4	48,914
Total	2,189	3,416	469.5	777.4	46,885
			Source: Industrial Promotion Agency		



ment's ability to deliver. They fear that it lacks the sort of vision of the future which gave Tunisia the tourism and textile successes it has today. "There will be nothing to export in 10 years if we don't develop new technology in manufacturing industries now," says one leading businessman.

Businessmen, however, are sceptical about the Govern-

ment's ability to deliver. They fear that it lacks the sort of vision of the future which gave Tunisia the tourism and textile successes it has today. "There will be nothing to export in 10 years if we don't develop new technology in manufacturing industries now," says one leading businessman.

Few industrialists question

the effectiveness of Tunisian export incentives or complain about the tax burden following the economic reforms which began in 1986, but they have serious reservations about the quality of Tunisian labour in manufacturing and the efficiency of the bureaucracy.

There appears to be universal agreement among Tunisians and their foreign trading partners that the education and training system is in urgent need of an overhaul. Economic skills, particularly at the intermediate levels, are in short supply. Despite paying substantially higher wages than the state, the private sector is hard-pressed to find quality secretaries, welders and junior managers.

Moreover, Tunisia's long tradition of trade unionism and its strict labour laws make it particularly difficult to hire and fire workers. Managers complain that industrial quality-control is often poor, and that they have only been able to compensate for falling labour productivity by increased capital spending on machinery. Banks are said to be reluctant to take risks, while the volume of paperwork demanded by the state, although somewhat reduced, still acts as a brake on industrial growth.

The state does not merely control the economy through the civil service. It still owns most of the country's heavy industry, and has inevitably been more reluctant than the private sector to tackle the delicate issue of overstaffing. A privatisation programme is under way, and the state has already sold hotels, textile firms and other small manufacturing companies, with larger units such as cement factories expected to follow.

But it has not always been an enthusiastic disengagement - one Tunisian complains that the state is still selling nails and screws when a private entrepreneur could take over the business for a few thousand dollars - and the local buyers are usually the existing business elite.

The other buyers are foreign investors, and on this front the Government has reason to be encouraged after years of stagnation. Tunisia is a small market of some 8m people, and import substitution is largely complete; but there are already about 600 companies producing in Tunisia purely for export, 40 per cent of them foreign-owned and a quarter of them joint ventures. Such companies benefit from the liberalisation of imports and the "free zone" status accorded to export-only operations.

The Industrial Promotion Agency points to an upsurge in investment interest from domestic and foreign companies in 1989, principally in the textile and shoe industries. In the meantime, the General Motors vehicle assembly joint venture in Kefron (initially for the domestic market) is expected to open soon after several years of official delays.

Whether all this will allow Tunisia to compete effectively with countries such as Turkey and Portugal - which it regards as its natural economic rivals in southern Europe - remains to be seen. Accustomed to the French tradition of infrastructural investment and economic guidance by the state, even the most entrepreneurial Tunisians are looking to the Government to lead the way to Tunisia's industrial future.

KEY FACTS	
Area	186,150 sq km
Population	1988 7.79m, 1989 7.97m (estimates)
Head of state	President Zine El Abidine Ben Ali
Currency	Dinar (TD)
Average exchange rate	\$8.1 = TD0.858 \$9.1 = TD0.949

ECONOMY	
1988	1989
Total GDP (\$bn)	10.03 10.07
Real GDP growth (%)	1.5 3.5
GDP per capita (\$)	1288 1263
Current account balance (\$m)	97 -323
Exports (\$m)	2399 2873
Imports (\$m)	3489 4498
Trade balance (\$m)	-1090 -1625
Trade dependency	55% 90.2%

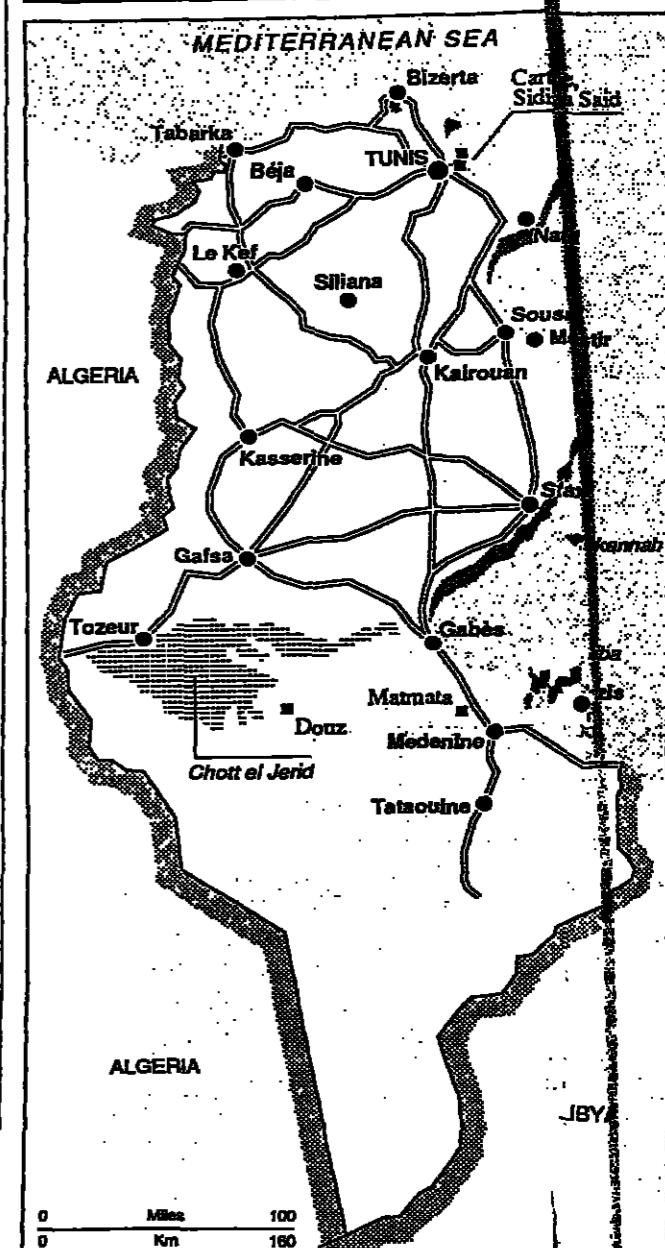
Main trading partners (% of total value)	
Exports	5.4 24.6
France	8.6 18.7
Italy	3.8 12.9
West Germany	4.8 26.4
Imports	4.3 13.7
France	2.6 11.7
Italy	2.6 11.7
West Germany	0.7 n.a.

Main exports (% of total)	
Textiles	9 29.2
Petroleum products	1 20
Phosphates & fertilizers	8 19.2
Main imports (% of total)	
Textiles	0 n.a.
Machinery	0 n.a.

Total foreign debt (\$m)	3 7194
Foreign debt as % of GDP	4 55.5
Debt per capita (\$)	5 902
Debt service ratio (%)	5 22.4
Consumer prices (% change pa)	3 7.3
Total reserves minus gold (\$m)	85 961.9

* Exports plus imports as % of GDP

Source: IMF, Datastream, Economist Intelligence Unit



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It is possible that as much as one quarter of the Tunisian economy is unaccounted for in official GDP statistics. The informal, unregulated sector of the Tunisian economy is an important generator of household income

developments. In the few years that followed the end of the attempt at full-blooded socialism, two or three years of bountiful crops gave people cash to spend, but building materials were very difficult to obtain.

Mr Moktar Zarrouk built a small brick factory, using traditional methods and with no help from the state. By 1986, when there was a slump, he

owned five factories but the state still controlled by the state in spite of a 10-year effort by the World Bank to persuade the authorities to give up price-fixing.

Mr Zarrouk defied the state, cut his prices by 20 per cent and sent out his fleet of lorries to every town and village in the country to market the bricks he produced, allowing his drivers leeway about the selling price.

In spite of the fact that his move sparked fierce opposition from the employers' federation, Utica, and that two state brick-making companies nearly went bankrupt, the authorities capitulated and allowed a free market in building materials.

Something similar happened to factories established with considerable grants from the state to manufacture prefabricated units. The factories went bankrupt in the face of competition from a smaller, better-run unit set up by a Tunisian who had learned his trade in France. His company, AZIM, unlike the large subsidised units, paid back the bank in full.

Jobs are created informally because they cost a fraction of what is needed to set someone up in the modern industrial sector. TD270 (against TD33,700 (1985 estimates)). The average cost of labour in Tunisia is less than a third of that of the "modern" sector, while the value added per worker is worth about 50 per cent of that in more up-to-date factories. The informal sector provides an estimated 75 per cent of all apprenticeships. It substitutes locally-made goods for expensive or scarce imports. It responds quickly to demand as happened after the opening of the frontier with Libya when Sufi traders discovered their southern brothers were desperate for mousetraps. It is perverse because it is easier to have your traps repaired by a travelling mechanic, and easier to start building after finding the building inspector so as to avoid the maze of red tape needed to get the permit.

Assuming that the informal sector provides 20-25 per cent more jobs than is officially admitted, one could conclude that in 1986 2.81m Tunisians had jobs out of a labour force of 2.5m rather than 1.79m out of a force of 2.1m. More importantly, these activities do not just provide a safety valve at a time of declining incomes; they can be cost efficient, dynamic and adept at developing new technology with little or no government support.

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MANAGEMENT

Doing business in Italy

Negotiating the maze brings its rewards

Unwary newcomers to the country will be faced by a number of idiosyncrasies, reports Haig Simonian

For the businessman who thought West Germany was a bureaucrat's paradise, setting up in Italy can come as a nasty shock. For whatever the country's reputation as a freewheeling haven of flexibility, business Italian-style can be a nightmare.

Many newcomers arriving with a suitcase full of misconceptions about Italy - that its similarity to the UK, France and West Germany in terms of population and, roughly, income, also implies a like-minded business culture - have been left in the lurch.

Red tape and public-sector inefficiency are common complaints. So, too, are the reluctance among both public and private sector companies to be pinned down to specifics.

Peter Harf, chief executive of Benckiser, the privately owned West German detergents group, is one of those to have run the Italian gauntlet.

Benckiser has catapulted itself into the upper echelon of European consumer products groups through a string of daring acquisitions, notably in Italy. However, having acquired Mira Lanza and Pani-gal, two leading Italian household products groups, in February and November 1988, respectively, Harf soon found himself facing a prolonged strike. This was because Benckiser planned to rationalise production and lay off 500 workers.

For Wendy Rimmington, labour relations have been the least of her problems. Rimmington is the young sales and marketing director of Penguin Italia, the Italian subsidiary of the UK publishing group, which set up in business at the beginning of this year with a staff of just four. After assisting in the birth of the new Italian company, she too has experience of the pains of Italian bureaucracy and business practice.

Both Benckiser and Penguin have learned many lessons on their way to understanding Italian idiosyncrasies. Advance information and much homework top their list of tips for the unwary. Not only is Italy much less like the UK, France or Germany than many foreigners expect, its huge internal differences take even longer to grasp.

The wealthy north - which revolves around the industrial hub of Milan - is far less similar to other big north European cities than even many well-travelled Italians believe. But it is a world away from the economically

under-developed Mezzogiorno, which some north Italians prefer to consider as culturally, if not geographically, more akin to Africa than Europe.

As Jean-Philippe Quercy, the French commercial consul in Milan, points out, average unemployment rates in Italy range from 4 per cent in Milan to a whopping 22 per cent in the south.

Such regional disparities can create immense problems for European consumer products groups through a string of daring acquisitions, notably in Italy. However, having acquired Mira Lanza and Pani-gal, two leading Italian household products groups, in February and November 1988, respectively,

It has, though, also decided to retain the 18 *propagandisti* - freelance reps - used by Longman, its longer-established sister company, in order to capitalise on their specialised local contacts with key customers in universities, schools and colleges.

In the north, the poor quality of infrastructure can come as a big shock, especially to Swiss or Germans used to public-sector services which run like clockwork.

Intra-urban postal services take days, if not weeks - which explains the prevalence of fax or private messenger services for business communications. Trains and aircraft are often late or subject to strikes, making direct communication less reliable than in most of northern Europe. And city centres can be horrendous.

Thus it is more than just prestige which explains why so many big Italian companies have their own aircraft or helicopters. The Frankfurt businessman used to flying 400 kilometres to a city centre meeting in Munich and back in time for lunch had better think again if contemplating a similar exercise in Italy.

To suppose that problems with physical transportation have spurred excellence in voice or data communications is to err. After years of neglect, Italy's lamentable phone system is only now starting to benefit from huge investment.

That means a new business can still wait weeks to get a line installed. And great patience is required even to put an international call through at peak hours. The lesson is simple: foreigners who have strings should pull them hard, for even influence cannot guarantee swift results.

For Rimmington, the most important piece of advice is to concentrate on personal matters during the weeks of waiting. But, as she admits, that is easier said than done.

While specialist firms do exist to help outsiders deal with "the nuts and bolts of how to operate in this environment," according to Harf, not all newcomers take the bait. Penguin's tight budget meant it stuck to its lawyers, rather than turning to relocation specialists, says Rimmington.

In such circumstances contacts are worth their weight in gold. According to Quercy, French companies in Italy have switched from buying majority stakes in local firms, to which they would second expatriate management, to accepting minority stakes and retaining local management.

That partly reflects the improvement in Italian management skills, he thinks. But it also illustrates the greater awareness among French companies that Italians are "much better at understanding the complexities of local politics and bureaucracy" than any Frenchman.

While government offices in Italy may be less susceptible to the use of personal contacts, some banks are willing to break the rules, especially for a company with a prestigious name, irrespective of its local size. Some, such as can be extended to the individual.

The country has a unique breed of financial and legal advisers, called *commercialistas*, who can be well worth cultivating. Though often just private accountants, some *commercialistas* are much more than just number crunchers. If well connected, they can be invaluable middlemen in a variety of deals, ranging from small-scale mergers and acquisitions to giving tips on how to cut administrative corners.

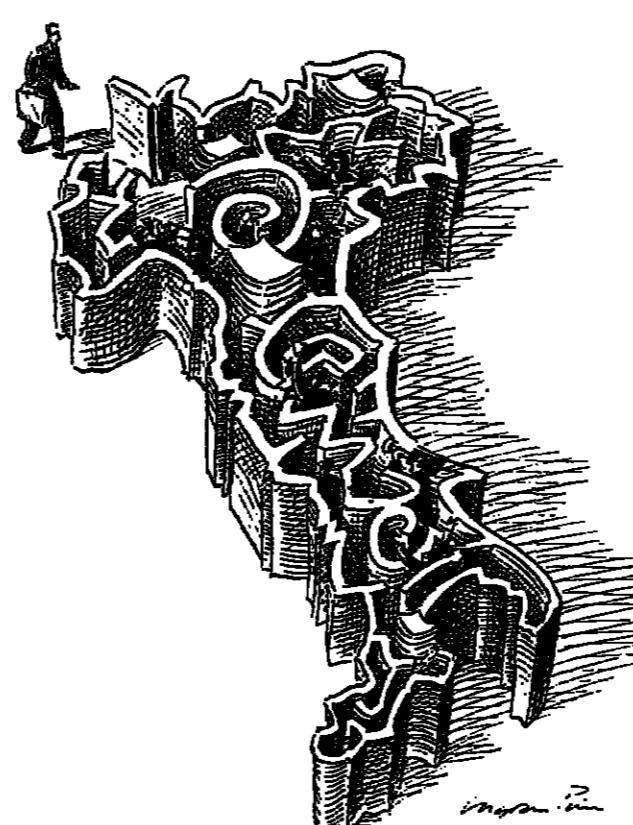
The importance of contacts in Italy helps explain the emphasis many foreigners place on inter-personal skills, and especially language. The Italian tendency to stress the individual, rather than the company, in business relationships can turn a knowledge of basic Italian into a boon.

Having some language is a prerequisite to grasping Italy's bureaucracy, according to Quercy. And learning the language was paramount for Harf, given Benckiser's task of rationalising its Italian acquisitions and melding three sales forces into one.

At a crucial first meeting of the group's salesmen, he delivered a 20-minute keynote speech in good, if not perfect, Italian. Using his audience's own language to describe Benckiser - which at the time was hardly a household name for most of those present - was an essential factor in setting the tone for the two days of intensive briefings ahead.

Once in business, contacts are even more important. Italy and Milan in particular - "is like a big village," says Harf. Establishing a personal rapport with a business partner can be a boon in view of Italy's sometimes fuzzy business culture.

For north Europeans used to making appointments weeks in advance, the Italian habit of often leaving matters to the last minute, and then ringing to confirm, can be strange. Likewise locals' apparent lack



against a likely five in Germany, he says.

Political differences between unions in Italy and the far greater degree of inter-union rivalry compared with Germany also led to exaggerated jostling for position among the union officials, he says.

But the biggest shock for Benckiser was the role played by the media, which it wholly underestimated. "The unions even took a journalistic line on the negotiations," Harf recalls.

Italy's volatile and speculation-prone press is certainly a far cry from the much more sober German model. Better handling of the media is one of Benckiser's biggest lessons from its Italian experience.

"We thought we could do it while keeping a low profile," says Harf. "That hopefully won't happen again." Benckiser has since gone on to streamline its Italian activities.

But while Harf believes the company may also have suffered from an element of pre-judge on account of its German origin, Rimmington's experience with the media shows that being foreign can provide as well as bad, copy.

She is still amazed by the degree of media interest in Penguin's arrival, which far exceeded anything she might have expected back home. Penguin now receives regular enquiries from the state-owned RAI television network for material for arts programmes, while one producer even expressed regret at not knowing in advance about the company's launch party, which he would have filmed.

Such experiences confirm the widely-held view that, once a budding company is free of the red tape impeding its getting started, Italy can be an immensely welcoming and even generous market to anyone with ideas.

Harf admits that he never thought that making 500 workers redundant would cause such an outcry in the Italian press.

In Germany such a step would pass through the normal, time-honoured channels of detailed negotiations with the union. Eventually, there would be a generous *sozialplan*, including assistance in finding new employment and a generous redundancy package.

Benckiser's Italian experience was altogether different.

Rather than one union, it had dozens of not always like-minded workers' representatives to deal with. Meetings with the unions involved far more people than the handful Harf might have expected at home: one mammoth session involved about 150 people

of Penguin's gestation period, she says. Even in Italy, it seems, patience can have its rewards.

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FT LAW REPORTS

Takover bidders have no case

Morgan Crucible Co v Hill Samuel Bank Ltd and others
Chancery Division: Mr Justice Hoffmann
July 24 1990

DIRECTORS and financial advisers of a company which is the subject of a contested takeover bid, owe no duty to bidders to take reasonable care in making financial statements on which they could reasonably rely, irrespective of whether their identity is known when the statements are made.

Mr Justice Hoffmann so held when refusing an application by the plaintiff, Morgan Crucible Company, for leave to amend its pleadings in a negligence claim against Hill Samuel Bank Ltd and seven other defendants.

HIS LORDSHIP said that on December 6 1985 Morgan Crucible announced a bid for First Castle Electronics plc.

At that date First Castle's recent published financial statements were its report and accounts for the years ended January 31 1984 and 1985, audited by accountants, and an unaudited statement.

The formal offer document went out on December 17 Hill Samuel advised First Castle. First Castle's chairman, Mr Leslie Connor sent out circulars to shareholders. He recommended that the bid be refused. Further circulars followed. All expressly or impliedly referred to the earler financial statements.

On January 20 Mr Connor wrote to Hill Samuel "The next circular ... will form the basis on which Morgan Crucible may decide to increase their offer".

A circular dated January 24 1986 forecast a 38 per cent increase in pre-tax profits. It included a letter from the accountants stating the forecast had been properly compiled, and a letter from Hill Samuel expressing the opinion that the forecast had been made after due and careful enquiry.

On January 29 Morgan Crucible increased its bid.

The successful contested bid was followed by disappointment and recrimination. Morgan Crucible said the accounting policies adopted in the pre-bid financial statements and the profit forecast were negligently misleading and

grossly overstated the profits. Having paid about £2m for First Castle, Morgan Crucible now said it was worthless. If it had known the true facts, it said, it would never have made the bid, let alone increased it.

A writ was issued on May 6 1987 against Hill Samuel, the accountants, Mr Connor and the First Castle board.

The statement of claim alleged that the accountants and board were responsible for putting the financial statements into circulation and that they and Hill Samuel were responsible for the profit forecast. They alleged that a duty of care was owed to Morgan Crucible as a person who would foreseeably rely on them. The action was set down for trial in January 1991.

On February 8 1990 the House of Lords gave judgment in *Caparo* [1990] 2 WLR 358.

It decided that auditors who certified accounts for the purposes of the Companies Act 1985 owed no duty of care to a potential takeover bidder. It was not sufficient that it was foreseeable, even highly foreseeable, that a bidder might rely on the accounts.

The House held there was no relationship of "proximity" between auditors and bidder found a duty of care.

Morgan Crucible recognised that *Caparo* was a blow to the way its case was pleaded. It now applied to amend its statement of claim to raise an arguable case for the existence of proximity.

The proposed amendment said that announcement of the bid placed Morgan Crucible in a relationship of proximity, and the board and advisers then owed it two duties: first, to correct any inaccurate pre-bid statements on which it would foreseeably have relied; and second, to take reasonable care in making statements in documents on which it would foreseeably rely.

Mr Suttle for Morgan Crucible said that announcement of the bid took him out of the *Caparo* principle and brought him within *Smith v Bush* [1989] 2 WLR 790.

In *Smith* the House of Lords held that a surveyor carrying out a valuation for a building society owed a duty of care to the purchaser, notwithstanding that the valuation was intended only for building society purposes. In a number of respects the situations in *Caparo* and *Smith* were similar.

None of the economic distinctions between *Caparo* and *Smith* justified extending the

duty of care to a person relying on the documents for a purpose beyond that contemplated by the Code.

The bidder had not paid for the information in the documents. It made no difference that bid and bidder were known rather than foreseeable when the documents were issued. Knowledge that a bid had been made was the limit on the scale of foreseeability. In *Caparo* the degree to which a bid was foreseeable was treated as irrelevant.

Why then was the House willing in *Smith* but not *Caparo* to extend the duty of care in a statement of which the statutory and declared purpose was different from that for which it was used by the plaintiff?

The differences consisted in the parties' economic relationships, and the nature of the markets in which they operated.

First, Mr Smith paid for the survey. Although he had no contract with the surveyor, the relationship was akin to a contract. Caparo did not pay for the audit.

The case could not be distinguished from *Caparo*.

In a sense the reasons for denying the duty of care were stronger than in *Caparo*.

In a contested bid the interests of the bidder and shareholders conflicted. The board's duty was to ensure that shareholders got as much as possible for their shares, and while the bidder's interest was to pay as little as possible. To impose a duty of care owed to the bidder would put them in an impossible position.

If there was no duty of care to the bidder in respect of the defence documents, it followed there could be no duty in relation to financial statements previously published. Despite the proposed amendments the entire case based on negligence was bound to fail. The amendments were disallowed.

If one had regard to the distinctions between *Caparo* and *Smith* it became clear on which side of the line the present case should fall. The defence documents, like the *Caparo* audit certificate and the *Smith* valuation, had a regulatory background in the City Code of Takeovers and Mergers.

It was clear from the Code that the purpose of the documents was to advise shareholders as to whether to accept the bid. There was nothing to suggest they were meant for the bidder.

Note: In *Banque Financiere de la Cite v Skandia (UK) Insurance*, 27 July 1990, counsel for the plaintiff included Mr Hodge Malek

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DECISION

Cardiff 1988

PROJECT: Establish new office to handle financial and human resource training.

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DECISION

Cardiff 1988

PROJECT: New branch office offering a full range of merchant banking activities.

CRITERIA: Fast growing local economy. Banking and corporate finance opportunities.

NPI

NATIONAL PROVIDENT INSTITUTION

DECISION

Cardiff 1988

PROJECT: Staffing and accommodation needs of a leading life insurance business with substantial growth plans.

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BNP

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In accordance with the provisions of the Notes, notice is hereby given that for the interest period from July 25, 1990 to October 25, 1990 the Notes will carry an interest rate of 8.125% p.a.

The interest payable on the relevant interest payment date, October 25, 1990 against coupon n°19 will be US\$ 2,076.39 per Note of US\$ 100,000 nominal and US\$ 5,190.97 per note of US\$ 250,000 nominal.

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The interest amount payable on the relevant interest payment date, January 25, 1991 will be US\$ 4,414.72 per US\$ 100,000 denomination.

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GLOBAL GOVERNMENT PLUS FUND LIMITED
Offer to purchase

Global Government Plus Fund Limited announced today that a total of 1,147,559 common shares representing approximately 10.07% of its outstanding shares had been tendered pursuant to the offer dated May 7, 1990 and which expired on May 28, 1990, made by the Company to purchase up to 25% of its outstanding common shares. Subject to the terms and conditions of the offer, the purchase price payable for each common share tendered and accepted by the Company for payment will be the net asset value of the Company on June 19, 1990 divided by the total number of issued and outstanding common shares.

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TECHNOLOGY

While reaction timers might seem more at home in science museums, a growing number of US companies are investigating modified versions for use in the workplace. In the past, drug and alcohol testing programmes have often been launched to confirm a worker's ability to perform potentially dangerous tasks like driving or operating heavy machinery.

But researchers have misgivings about the violation of privacy and about the effectiveness of these tests to measure impairment. Breathalyzers, for example, calculate blood alcohol content and generate a four-digit number, "but God alone knows what it means," says Ezra Krendel, professor of systems engineering at the University of Pennsylvania. "People are often seduced by numbers, but there is a great variation between individuals in how alcohol affects the ability to perform."

Recently, however, alternative techniques developed in the armed services and government departments have begun to find commercial applications. They are not diagnostic, testing alcohol or drug use, but rather directly measure someone's ability to perform a task. One of the most developed technologies was launched in late February this year by Performance Factors Inc from Alameda, California.

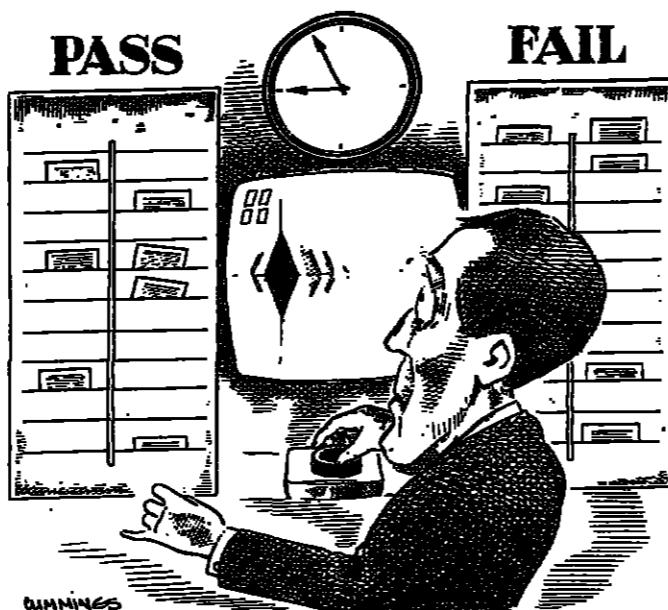
Its product, Factor 1000, consists of a software package run on a personal computer which has a specially adapted keyboard and a control knob. The user turns the knob clockwise to try to keep a diamond-shaped pointer in the centre of the screen. The pointer randomly jumps to the left and right, at increasing speeds. When it finally hits a boundary on either edge of the screen, the turn ends.

Every morning when employees arrive at work they spend less than a minute running the test. The computer measures their performance, and compares it with their normal "baseline" score from previous runs. If it is significantly below the average, they get three more attempts to pass before being rejected for impaired ability.

"We measure psychomotor performance, the combination of eye, brain, muscle and hand co-ordination," says Todd Richman, vice president for marketing and sales. That makes it ideal for testing staff who would be driving, operating equipment, and handling materials, for example.

Andrew Jack reports on tests which measure a person's ability to perform dangerous tasks

Office safety net arrives for work



says that, while it might be technically possible to establish absolute performance standards for a task, the test is designed to measure the relative performance of its users compared with their previous scores.

"There is no evidence that this measure of physical performance relates to cognitive performance," adds Krendel. "But it does indicate a general ability to do perceptual motor activity, and tests how someone responds in a situation with precious little leeway to see whether they can make an appropriate physical response."

In the 1960s, Nasa used a version in trials for the astronauts preparing to work in the Skylab space station. More recently, the National Highway Safety Administration adapted it for experimental use with convicted drunken drivers. As a condition of probation, they would have a device mounted on their car dashboard. If the driver failed, and started the engine anyway, the horn would honk once the car reached 10 mph. In trials Kren-

del conducted with Systems Technology, scores correlated closely with blood alcohol content.

Factor 1000 costs approximately \$1,000 to install, and up to \$200 a year per employee to maintain through an annual service agreement. That compares favourably with more than \$70 for a single confirmed drug test for each worker, claims Richman, and gives an instantaneous result after a short test time, while urine analysis takes several days. The company has recently signed up the distribution operation of a major toy retailer and the explosives production unit of a defence contractor.

Other performance tests are also available. David Vinson, president of Factor 1000, has spent his academic life researching nerve physiology. Factor's A16 system uses a modified laptop computer, which runs two separate tests over 20 minutes. They are designed to examine cognitive ability rather than physical reaction, by testing eye move-

ment scanning and what Vinson calls "mental time sharing." Like Factor 1000, the tests reflect the environment for which they were developed: a pilot's ability to read and react to cockpit instrumentation.

In the first test, a sequence of numbers in the range sought to nine appears randomly on the screen, one in each of nine boxes in a grid; the user has to identify which digit is missing. In the second, the cursor lingers briefly in each box, sometimes leaving it blank and at other times inserting a number from the range, so that only five digits are used in total. The user has to remember which digits were displayed and in which boxes.

Even experienced pilots score only just over 50 per cent, says Vinson. The measurement indicates their ability to organise information, and tests their fitness for duty by comparing the pilot's score with both their own average and an absolute measure required for the job. Baseline measurements are drawn from thousands of measurements taken over years of experimental trials.

A16 is leased for \$13,000 a year, and is used by Hawaiian Airlines, Aloha Airlines, and in Canadian aviation. Vinson says the US Air Force conducts performance testing, but with "antique methods developed in the 1940s which are totally unrelated to the nervous system." He claims that the Air Force refuses to adopt his system because of a protective "not invented here syndrome" mentality. Others cite Vinson's lack of strong marketing efforts, since he does not want to reveal too much about the system for fear of plagiarism.

A third system is Delta 2000, created by the Alexandria, Virginia-based Essent Corporation.

Drawing on a series of US navy psychological tests designed to measure the effect of motion sickness, Essent has assembled a battery of 30, including half a dozen core tests which take five minutes to perform. Each has been scrutinised through repeated examinations to ensure that they work repeatedly over time.

"They test cognitive ability, spatial awareness and motor speed," says Bob Kennedy,

director of the company's human performance laboratory.

"It is inconceivable to me

how using the tests could not increase production."

The company has already sold experimental versions of its tests to scientific groups, including the Royal Navy. With the rise in drug testing, it is now examining commercial markets.

The power play of a new PC

HOLDING on to its lead in the personal computer performance sweepstakes, Compaq Computer this week launched what it claims is "the world's most powerful personal computer", writes Louise Kohoe.

Priced at \$14,000 (£8,000) to \$20,000, the Deskpro 486/33 is also one of the most expensive PCs on the market.

Compaq's PC is based on the latest version of Intel's 486 microprocessor and is 50 per cent faster than IBM's top of the line PS/2, the company claims. It is designed for use in intensive applications such as computer-aided design, scientific analysis and medical modelling.

The 486/33 also represents a challenge to computer workstations from manufacturers such as Sun Microsystems and Digital Equipment.

Compaq's ability to capture a share of this highly competitive segment of the computer market may, however, be hampered by its reliance upon computer dealers more accustomed to selling lower-priced machines.

While the performance of PCs and workstations overlap, the channels of distribution and applications software remain distinct.

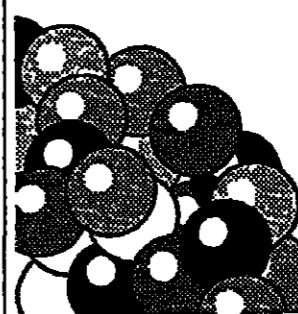
Efforts by PC manufacturers such as Apple Computer to make an impact in the engineering workstation market with very high performance PCs have so far met with limited success.

From A to Z in eastern Europe

IT is relatively easy to visualise the problems of re-writing software developed in England or the US for sale in the French or German market — a number of accents have to be added to letters used in those languages.

Try, then, to imagine the scale of the problem for software designers wanting to sell their wares throughout eastern Europe, with the diversity of alphabets and characters. In Yugoslavia alone, for example, software is written using more than 30 different "code pages" — the sequence of letters, and graphic characters that appear on the screen.

Until now there has been no common way of writing software, but the task should prove easier following agreements between a clutch of major hardware and software



WORTH WATCHING

By Della Bradshaw

suppliers on a common code page IBM's Code Page 852.

The agreement is between such big names in the West as IBM, Microsoft, Ashton-Tate, Lotus and Hewlett-Packard, as well as companies such as MSE of Warsaw and Novotrade of Budapest.

The standard will mean one software package can be sold and used in Czechoslovakia, Hungary, Poland and Yugoslavia. The Soviet Union has its own code page, agreed upon earlier this year.

Plants resist fungal attack

An increased shelf-life for fruit and vegetables as well as more resilient oil and grain crops is the promise of a technique now patented for protecting crops from fungi.

The process, developed by DNA Plant Technology, of Cinnaminson, New Jersey, uses chitinase, an enzyme which breaks down chitin, a substance found in the cell walls of many fungal growths.

The chitinase gene is extracted from a soil bacteria and then engineered into the plant itself to make it resistant to fungal attack. This genetic engineering is intended to replace fungicides for clearing the soil and treating plants and harvested fruits.

Use of such chemicals costs more than \$1bn annually on a worldwide basis.

Maps don't mind a spot of rain

WHEN you unfold a map in the pouring rain and it is reduced to pulp, the inevitable question is why no one has made a waterproof map.

Now Press Polish Printing, of London, has it has printed a colour map on a soft pliable plastic, which is both tough and flexible.

The first map is of "Top leisure and theme parks in Britain", but other maps, and eventually cookery books or car service manuals, could be made in the same way.

Contacts: Compaq: US, 713 370 0000; UK, 01 542 2200; France, 01 45 547 2200; Canada, 0225 451 9988; BMS: UK, 071 481 7814; Press Polish: UK, 081 769 7745.

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THE PROPERTY MARKET

Pendulum swings back to Barclays

By David Lascelles

Barclays Bank is both the UK's largest clearing bank and its largest lender to the property sector. At the end of last year, it had £1.5bn of property loans on its books, equivalent to about 8 per cent of its total UK loans.

With the sector showing severe signs of strain, how is Barclays bearing up? The bank's UK corporate division manages the property portfolio from offices behind the Royal Mint near the Tower of London. It is run by Mr Stephen Coleridge; Mr Peter Scott is its corporate finance director specialising in property.

"We anticipated two years ago that the market was in for a rough time," said Mr Coleridge, "so we started taking a much tougher line towards speculative lending in housing and property development."

This was not immediately reflected in any marked slowdown in Barclays' property lending, though. This advanced by 40 per cent last year, only slightly below the previous year's 49 per cent rise. But the peak in growth was November 1987, since when it has fallen steadily, and is now smaller than Barclays' peer banks, though Mr Scott adds that it would be wrong to think of Barclays shutting off the tap. "We are most emphatically not out of the market," he says.

The package of measures, for example, which some analysts believe were best advantageously packaged from the government's answer. The package, which is now more infrequent, is some measures shared. Or it may be used at all - the company will have to pay some licence fees.

The Personal Resource Manager software can go to the screen, a database will be available to customers, and consultancy fees.



Sloshed Coleridge, left, and Peter Scott: fast and flexible

Quite what this growth means for the quality of Barclays' property loan book will become evident on August 3 when it publishes interim results in which analysts expect to see some provisions. But Mr Coleridge sounds a reassuring note. "A number of property companies have got into difficulty. Hopefully we have avoided most of them, though not all. We believe the quality of our portfolio will stand serious examination."

Scott sees the problem in terms of four types of risk: planning, completion, letting and refinancing. Underlying each is the quality of the management of the property company. Barclays has been tightening up terms of its financing, for example by insisting on rental deficiency guarantees or reducing the loan-to-value ratio, and it closely monitors the behaviour of investment institutions to keep abreast of refinancing prospects.

But how bad are things in the market?

Mr Coleridge says: "I have few doubts that the balance of the market is not as dangerous as it was in the great property crash of the 1970s. All the players - the banks and the property developers - are more aware of the risks, and this time round they are better hedged."

Mr Scott mentions other factors: that occupier demand has not vanished, that property companies are less heavily geared (only 30 per cent versus 55 per cent in the 1970s) because managers are more sensible, and developers are less exposed to floating rate debt and therefore relatively more immune to high interest rates - at least for a time.

Mr Scott's main worry is not the decline in rentals, but the buying strike by institutions, because this has choked off fundamental demand in the market. He points out that there is now £34bn of finance out against property develop-

ment, of which a third has no tenants or buyers. Institutions would rather earn 15 per cent on their cash deposits than invest in property when yields are still rising.

How long can all this go on for? Possibly quite some time. Mr Scott says: "We're not yet at the bottom of the cycle. There are some signs of bottom fishing, but we could be bumping along the bottom for as much as two years." He thinks the upturn will come when you can see sterling money market rates falling to 10.1 per cent within six months.

But there are some encouraging signs. Occupier demand

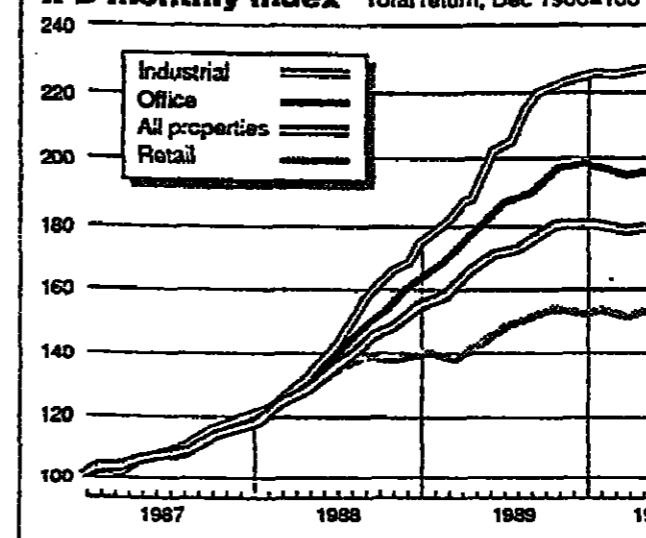
for new space is still strong, particularly for buildings with high-tech specifications and good vehicular access. Institutions are also buying some prime shops and office space. Although the vogue for large dealing rooms in the City has died down, it has been replaced by demand from professional firms - which like cellular lay-outs. Parts of London where supply is restricted by planning constraints or other factors - the West End - are also strong.

Outside London, Mr Scott cites Leeds, Manchester, Birmingham, the Guildford area (though in Bracknell is becoming attractive).

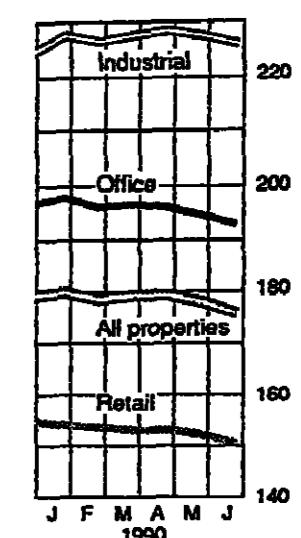
He even thinks Docklands "could become interesting again" as yields creep up. If you take the view that Docklands rents could eventually rise to 80-90 per cent of City levels, there is a lot of upside potential at present levels. But asked whether Barclays would participate in the forthcoming refinancing of Olympia & York's Canary Wharf project, he stalls: "It depends..."

One of the big changes in property finance has been the growth of new techniques, particularly on the investment banking side. For Barclays, this has meant a close involvement with Barclays de Zoete Wedd, its five-year-old invest-

IPD monthly index Total return, Dec 1986=100



The dramatic collapse of property returns - 0.8 per cent in June, the lowest monthly return this year - is due to lengthening yields and cooling rental growth



Scott, it is also important not to look at any property project in isolation, but in terms of a company's total activity.

None the less, that has not prevented good developers from exploiting the intense competition that has existed among would-be lenders at the top end of the market. "They throw out sprats," says Mr Scott. He thinks the final phases of the Broadgate development in the City probably marked the furthest extent to which the pendulum swung in the borrowers' favour. Since then, tougher times have brought it back again.

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

Arts Week

F | Sa | Su | M | Tu | W | Th |
27 | 28 | 29 | 30 | 31 | 1 | 2

EXHIBITIONS

London

The Royal Academy. The 22nd Summer Exhibition – the oldest established and largest open submission exhibition in the world, though with only 1,206 assorted works of painting, sculpture, architecture and the graphic arts, it is somewhat smaller than usual. Sponsored by the Dai-Ichi Kassenbank. Open all days. (26/23/90).

The Tate Gallery. On Classic Ground – a large exhibition devoted to French, Italian and Spanish art of the first four decades of the century. It includes work by Matisse, Picasso, Braque and other established masters of the period but also work that is little known or unfamiliar by the less well known, if no less deserving. Sponsored by Reed International.

Paris
Cartes musées et monuments cold in museums and post offices, enable visitors to avoid queues at 50 museums and monuments, including the Louvre, Musée d'Orsay and Versailles. Centre Georges Pompidou. Andy Warhol. Some 200 works retrace the career of the multi-faced artist who became one of the main representatives of American Pop Art and one of the David Hockney's contemporaries. His acrylic paintings inspired by comic strips, his series of Coca-Cola bottles and Campbell's soups, of film stars and political celebrities express an important aspect of contemporary vision. Projections of Andy Warhol's films complete the exhibition. Berlin. Gallerie Neue Galerie. The 17th century Hotel Sale, sumptuously restored, provides a fitting home for the world's largest collection of Picassos' work. It comprises 203 paintings, 158 sculptures and more than 3,000 drawings and engravings, 10 collages and 88 pieces of ceramics. It is completed by Picassos' collection of drawings by his friends, such as Bracque and Matisse, or by artists he admired – Renoir, Cezanne and Rousseau. (427/24/90).

Galerie d'Art Saint Honore. A Flemish 15th century retable. Around a large-sized 15th century Adoration of the Magi painted by an anonymous artist who combined to great effect northern and southern, with more than a dozen Italian masters. Monika Kruch assembled other works of religious inspiration. (426/15/90), open Mon-Fri. Bagatelle Chateau and Trianon. Vienna 1815-1848 – the Biedermeier period. Vienna's museums have lent some 250 pieces of furniture, porcelain, paintings and objets d'art for an exhibition of the style which expressed the Austrian middle class mood after the turmoil of Napoleonic

wars – the Biedermeier style. Ecole de Boulogne. Ends August 15 (426/20/90).

Martigny

Fondation Pierre Gianadda. Modigliani. Some 50 oils, as many drawings and some sculptures form an important retrospective of the Italian-born artist living at the beginning of the century in the feverish atmosphere of Montparnasse. Open all days. (26/23/90).

Brussels

Palais des Beaux-Arts. Selective Affinités: Paul Armand Gette and René Magritte. Closed Monday. Ends August 12.

Musée Royal d'Afrique Centrale. Ida Lanchevici - drawings of Africa.

Fondation pour l'Architecture. Brussels Ville d'Architecture 1890-1958.

Antwerp

Rembrandt Bugatti and Belgian Animal sculpture (1890-1920) closed Monday. Ends July 29.

Rome

Galleria Nazionale d'Arte Moderna. Fabrizio Clerici retrospective: drawings and paintings, which move from a group of baroque drawings to intimate metaphysical works in panel shades which manage to be simultaneously restful and stimulating. There are also references to Signorelli's apocalyptic frescoes at Orvieto, and the 19th century romantic Boehm.

Florence

Palazzo Vecchio. The age of Masaccio: 109 works by painters and sculptors who worked in Florence in the golden years between 1401 (the date of Masaccio's birth) and 1450. From the first frescoes and drawings and his figure studies of the 1940s.

Museum of Modern Art. Matisse's paintings and drawings from 1912 and 1913 during the critical period of his Moroccan stay.

Washington

National Gallery. More than 90 prints by Edward Munch show the Scandinavian artist at his most colourful and prolific, linking his familiar emotional themes of anguish, jealousy, death and loneliness.

Hirschhorn Museum. Paintings, drawings and sculptures from the mid-1950s and 1960s.

National Museum of African Art. The national tour of artistic and religious objects, much of it sculpture, encompasses nine centuries of Yoruba civilisation.

Chicago

Chicago Historical Society. A House Divided, America in the Age of Lincoln. Documents, mementos and personal effects of the Great Emancipator.

Art Institute. Monet's series paintings, including Haystacks, Poplars and Rouen Cathedral, all from the 1890s.

Tokyo

Tatei Museum. Perfume Bottles by René Lalique. What better vendetta than this former Imperial residence whose main doors were designed by Lalique and whose Art Deco interior must be rated one of the finest in the world.

Closed on alternate Wednesdays.

Bunkamura. The Museum. 500 Years of European Art. Loan exhibition from the Pushkin Museum, Moscow, strongly on post-impressionists, whose work was seen by the state after the revolution and revised for its "decadence".

Essen

Villa Hügel 15. St Petersburg around 1800. With 555 pieces on loan from Leningrad's state Her-

mitage Museum, the exhibition details the developments of Russia from a great empire to a European power. St Petersburg was the residence of Peter the Great and acted as an intermediary between east and west. The exhibition covers the period from the 18th to the 19th century of Tsars Paul I (1761-1801) and Alexander I (1801-1825) in its role as the political, intellectual and economic centre of Russia. This unique show gives a clear, variegated view of the historical importance of the period of the Russian empire, with paintings, furniture, sculptures, costumes and porcelain.

Leipzig

Museum der bildenden Künste. Max Beckmann (1884-1950). pictures from 1905-1950. Born in Leipzig, the painter taught in Frankfurt's Städelschule from 1917-1930. In this exhibition are works from all over the world, including now shown Syngapse and his final painting Behind the Stage.

New York

New York Public Library. More than 125 documents of the Abolitionist Movement, including photographs, letters and rare books. **Museum of Modern Art.** The first retrospective in America in 25 years of the 80th birthday of French painter with 80 works dating back to his figure studies of the 1940s.

Museum of Modern Art. Matisse's paintings and drawings from 1912 and 1913 during the critical period of his Moroccan stay.

Washington

National Gallery. More than 90 prints by Edward Munch show the Scandinavian artist at his most colourful and prolific, linking his familiar emotional themes of anguish, jealousy, death and loneliness.

Hirschhorn Museum. Paintings, drawings and sculptures from the mid-1950s and 1960s.

National Museum of African Art. The national tour of artistic and religious objects, much of it sculpture, encompasses nine centuries of Yoruba civilisation.

Chicago

Chicago Historical Society. A House Divided, America in the Age of Lincoln. Documents, mementos and personal effects of the Great Emancipator.

Art Institute. Monet's series paintings, including Haystacks, Poplars and Rouen Cathedral, all from the 1890s.

Tokyo

Tatei Museum. Perfume Bottles by René Lalique. What better vendetta than this former Imperial residence whose main doors were designed by Lalique and whose Art Deco interior must be rated one of the finest in the world.

Closed on alternate Wednesdays.

Bunkamura. The Museum. 500 Years of European Art. Loan exhibition from the Pushkin Museum, Moscow, strongly on post-impressionists, whose work was seen by the state after the revolution and revised for its "decadence".

Essen

Villa Hügel 15. St Petersburg around 1800. With 555 pieces on loan from Leningrad's state Her-

mitage Museum, the exhibition details the developments of Russia from a great empire to a European power. St Petersburg was the residence of Peter the Great and acted as an intermediary between east and west. The exhibition covers the period from the 18th to the 19th century of Tsars Paul I (1761-1801) and Alexander I (1801-1825) in its role as the political, intellectual and economic centre of Russia. This unique show gives a clear, variegated view of the historical importance of the period of the Russian empire, with paintings, furniture, sculptures, costumes and porcelain.

London

Anything Goes (Prince Edward). Cole Porter's silly ocean-going 1930s musical has four or five marvellous songs and Louise Gold trying to emulate Ethel Merman. Jerry Zak's desperately bright production comes from us understanding fare (071 734 2251 or 071 835 2428).

Jeffrey Bernard is Unwell (Apollo). Tom Conti is the alcoholic journalist who embodies a Palestinian hay-saying life force while committing public suicide by vodka. Keith Waterhouse has stitched a fine play, the season's highlight, from Bernard's own writing. Ned Sherrin directs. James Bolam takes over from Michael Gambon (071 835 2258).

Aspects of Love (Prince of Wales). Andrew Lloyd Webber's latest is an intimate chamber opus derived from David Garnett's 1958 novella. Musically interesting and well directed by Trevor Nunn, a cast of unknowns project the right sense of comic insolence. A complete but unspectacular hit (071 835 2277).

Shadows (Queens'). Four-timers weave about the love affair between crusty Oxford writer C.S. Lewis and the cancer-ridden American poet Joy Davidman, which pushes Nigel Hawthorne and Judi Dench into the same stakes. William Nicholson's play is irresistibly smitten. Elijah Moshkovich's direction is superb. Jane Alexander takes over on Monday (071 734 1155/071 439 3349).

The Wild Duck (Phoenix). Peter Hall's revival of Ibsen's tragicomic champion of the 19th century, Norwegian's last major effort. Alan Aldridge, David Threlfall and Nichola McAuliffe head the cast (071 240 9261). Ends August 11.

OPERA AND BALLET

London

Covent Garden. The Royal Ballet plays Swan Lake today and tomorrow and Romeo and Juliet on Monday and Tuesday; there follows a quadruple bill which will include the first performance of two new ballets and a pas de deux featuring Irak Mukhammedov (Galaxy star and now a member of the Royal Ballet) on Wednesday.

English National Ballet. Siegfried (all Siegfried parts). Lohengrin, to be recorded for television, has Paul Elms in the title role and will be conducted by Peter Schneider. Festival from July 25 to August 23.

Rome

Teatro di Caracalla. A repeat of last year's traditional production of Verdi's Aida, performed this year by April Mills, a singer with real beauty of voice.

San Teatro alla Scala. Amoris and Bruno Sebastian Radames, conducted by Nicola Rescigno.

Also Swan Lake in a new version by Oleg Vinogradov, with Raffaella Remi and Mario Marzocci (6.17.55 or any branch of the ENB bank in Rome).

Passero

Rossini Festival: Auditorium Petrucci. The Rossini Festival opens with Maurizio Scaparro's production of La Scala di Sete, with sets by Emanuele Luzzati and costumes by Samuele Cali. Carlo Di Carlo, Nuccia Fodile and Stefano Accarino lead the cast, conducted by Antonello Allemandi. (6.17.27).

Verona

Arena. Three operas this week including a successful production

Aburd Person Singular (Whitehall). Robust revival of early Ayckbourn comedy, directed by the master himself, about three couples at Christmas in three kitchens over three years.

Moira Redmond, Richard Kane

and Lavinia Bertram on fines

form in a production which con-

firms Ayckbourn's early break-

ness (071 867 1119).

Henry IV (Wyndham's). Piran-

dello's cat's cradle of fantasy

and reality, identity and time

in a production by Val May the

sobriety of which belies its pre-

production high jinx. Sir

Richard Miles left the cast, but Richard

Harris stayed to give a star per-

formance as the nobleman who

thinks he is an 11th century king

(071 867 1116).

New York

Graed of Wrath (Cort). The

Steppenwolf Company's interpretation

of Steinbeck's epic novel

takes a long time to reach

New York from Chicago: the wait

is worth it, with the 1930s

brought alive in its squalor as

well as its test of human

strength. Gary Sinise as Tom

Joed stands out in Frank Galati's

adaptation. Gypsy (St James). This 20th anniversary production does more

than revive a rich, vivid musical;

ARTS

The pulling power of porcelain

China-mania was how Daniel Defoe coined the vogue for Oriental porcelain, predominantly Chinese blue and white, which swept the courts of Europe in the mid 17th century. Porcelain became a requisite of every grand house, much as "japonism" in aqua-chests had been to an earlier generation, and its accumulation became obsessive. Queen Mary had some 801 pieces at Kensington Palace alone. Augustus the Strong, a maniac collector if ever there were one, was obliged to buy and then build a palace to contain his porcelain, and the cellars were fitted out to hold even more. Such was the value placed on these exotic, fleetingly expensive marvels that he happily swapped 12 large Chinese jars for a regiment of ducatons.

The relatively discreet display of blue and white above doors and chimneypieces gave way to fantastical massed arrays as at Charlottenburg and Oranienburg, where tiers of porcelains lined the galleries like wallpaper. The change came with the advent of the brilliantly coloured enamelled porcelains from Japan. Our forebears, used to blue and white, celadon and crude maiolica, were enchanted by

the translucent jewel-like colours and pure milky-white *nigashide* bodies of Kakiemon. Japanese porcelains and Kakiemon in particular, became the most highly prized and valuable in Europe.

How these often exquisite wares were received, perceptive and envious in the West, is the tale. A paper told for the first time, of an excellent exhibition in the new Japanese galleries at the British Museum (until November 4). "Porcelain for Palaces: The Fashion for Japan in Europe 1650-1750" comes to us thanks to the Oriental Ceramics Society (and sponsors Fujitsu), which first reawakened interest in Japanese export porcelain in Europe, America and Japan itself, through a seminal exhibition of 1956. Its scholarly resources have been trawled again to present another lively and provocative show.

No attempt is made to offer a representative overview of Japanese ceramics. Rather, the idea is to show what proved to have a profound influence on European taste and manufacture. The exhibits give witness to the extensive stylistic cross-fertilisation between East and West. Arita prototypes are shown alongside their vast and various progeny, in faience and in porcelain, the secret of true

porcelain having been rediscovered at Meissen in 1708.

Dutch trade with the fledgling Japanese ceramics industry began as a result of the difficulty in obtaining wares made to European specifications from war-ravaged China. The Dutch East India Company, along with the Chinese (who happily traded with the rest of Europe), were to retain the monopoly of trade with Japan until the opening of the country in 1854. The trade in porcelain lasted less than 100 years, peaking around 1720 to fade out 20 years later in response to new competition from China and Europe.

Japanese porcelains offered a boldness of execution and an asymmetry of design in their idiosyncratic adaptions of Chinese wares. At first in homage to their rarity, and then as a means of heightening decorative impact, the West graced their most valued pieces with elaborate ormolu mounts. More often than not the compliment ends up by gilding the lily. A Kakiemon carp finds himself encased stiffly upright in Louis XV leaves. Gold candelabra pour out of a lion's mouth like smoke from a dragon; here the ormolu does more to conceal than to enhance. More bizarre still is the elephant

given two gold monkeys and a clock to carry on his back.

Sparingly and elegantly decorated Kakiemons are the glories of the show. The debate continues here as to what can be attributed to the Kakiemon kilns (apparently not the famous Hizen kilns) and hence as to what is for one instance. Whatever their source, the finest of these ceramics constitute the supreme achievement of the Japanese potters' and enamellers' art. In the 18th century, they were the most imitated and widely adapted Oriental porcelains.

What different ages and different countries prided in the various productions of Arita, and how European and Oriental shapes were gaily intermingled with a galaxy of unrelated motifs from both East and West, is the revelation of the show. In the first half of the 18th century, the Kakiemon wares were highly favoured. By the second half, the vogue was for the heavier gold and red Imari wares. The Italian factories seem to have had little interest in Kakiemon, and no European factory took up porcelain with gusto. It is simply due to the vagaries of trade routes that the formal "Presentation Imari" found its way mostly into German collections?



From left: Blue and white flask made in Japan in 1670-90; Japanese bowl in an Imari palette; massive Kakiemon jar.

Schumann's Faust

CARAMOOR FESTIVAL

The demise of PepsiCo Summerfare which was America's closest approach to what Europeans would recognise as a festival has left a hole in New York's summer. It was there, on a campus with five good theatres, that the vanguard companies theatrical, dramatic, and operatic, from both sides of the Atlantic, were on show; that Roger Norrington presented his "Beethoven Weekend"; that Peter Sellars introduced his Mozart "trilogy".

But PepsiCo had promised funding for only a decade, and the decade ended last year. The Caramoor and the Waterloo Festivals continue. Both of them are open air or semi open (a courtyard, an open-sided tent or shed) affairs, with the attendant acoustic drawbacks to set against alfresco pleasures.

Waterloo is a New Jersey 18th and 19th century village, carefully restored, in broad parklands beside lakes and a canal. Caramoor is an art-loving banker's country villa, in verdant Westchester county, with a "Spanish" cloister for chamber music and a "Venetian" garden theatre for larger events. At both, the repertory is largely conventional, the roster of performers mainly

familiar. But there are occasional "festival" events.

At Waterloo I heard the Gluck-Wagner *Iphigenia auf Tauris*; at Caramoor, Refice's *Cecilia*, and this year, a noble performance of Schumann's *Scenes from Faust*. Schumann himself was opposed to a consecutive performance of his *Faust* scenes, which were written at intervals across a decade, except as "an occasional curiosity". Britten conducted a memorable account of them (recorded later by Decca, and now on CD) at the 1972 Aldeburgh Festival. And the Caramoor performance was also a properly "festival" event: John Nelson, the conductor, had inspired the large forces with his belief in and love for the work.

Earlier this year, he had conducted Schumann's *Faust* in the Leipzig Gewandhaus; a rehearsal was delayed so long that the Leipzig players could participate in a freedom demonstration. And Faust's lines before his death, "A man only earns freedom who masters it daily... An active multitude I long to see, standing on free ground amid a free people," rang out with new urgency. Egbert Jungmann, the Leipzig Faust, also sang the role at

Caramoor accurately, ardently, stirringly. I look forward to hearing him again, in more favourable acoustics.

The Gretchen was Christine Brewer (St. Louis' Ellen Oxford), whose soprano is sure and well-focused; she may become an important singer if she conquers an occasional tendency to push and harden her tones. When she sang tenderly, the sound was beautiful. John Cheek was a confident Mephisto. David Hamilton, the Ariel, is another talented singer who needs persuading that easel lyricism wins more than force. Ai-Lan Zhu, Glyndebourne's Pamina, was Soprano and the Magna Peccatrix, delicately exact but thin of timbre.

The orchestra was New York's excellent Orchestra of St Luke's (of which Roger Norrington has, from next season, been appointed conductor). Schumann's scoring often brings Berlioz to mind, and the piece was very well played. Nothing can redeem the dreary, academic counterpoint that fills most of the finale except transfigured playing and singing of the lovely closing pages. This was achieved.

Andrew Porter

The final event of the 1990 City of London Festival was Wednesday night's impressive account of the Verdi Requiem by the Philharmonia Orchestra and Chorus. In Wren's grand spaces not even the most devout performers can ever hope to provide a fully rounded experience of a work of this kind: listening to the Verdi there gave one an intimation of what it might be like to hear it under the influence of a powerful hallucinogen.

Fast-moving passages blur; the bass-lines seem at times amplified to the point of cranial penetration; some treble-clef lines take a curiously long time to fall into place, while others soar far more proudly than usual.

After a while, when the ear has learnt to adjust expectations, the experience loses much of its oddity – and indeed, certain passages (the slow-rising sequences of the "Lacrimosa", the octave-duetting in the "Agnus Dei") gain a new and beautiful radiance. (The fourth voice, that of the bass Ague Haugland, sounded huge but unwieldy, and often passing out of tune.)

Arthur Davies, the tenor, was in exceptionally fine form, free, ringing, supple; Linda Finnie, the mezzo, was at once passionately urgent and subtle in her shading.

The indisposition of the Russian Maria Guleghina may have been disappointing to begin with, but her substitute, Jane Eaglen, sang out with such splendid dramatic-soprano authority, in long lines truly turned, that soon quite forgot to mind.

Max Loppert

a terrifying void.

The success of the performance over the past few months was owed largely to the virtuoso conducting of Yury Simonov, who spiced out the (fine) playing and (excellent) choral singing with a master's regard for pacing and placing; and to the top three voices of the solo quartet, all of them inspired to float their tones with uncommon eloquence and, at times, uplifting radiance. (The fourth voice, that of the bass Ague Haugland, sounded huge but unwieldy, and often passing out of tune.)

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Max Loppert

ARTS GUIDE

PERSONAL COMPUTERS & SOFTWARE

The Financial Times proposes to publish this survey on:

25th September 1990

For a full editorial synopsis and advertisement details, please contact

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FINANCIAL TIMES
EUROPE'S LEADING NEWSPAPER

Kingdom of Belgium ECU 300,000,000 Floating Rate Notes due 2000

In accordance with the provisions of the notes, notice is hereby given that for the interest period July 27, 1990 to October 29, 1990 the notes will carry an interest rate of 10.21% per annum.

Interest payable on the relevant interest payment date October 29, 1990 will amount to ECU 2,635.59 per ECU 100,000 note.

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at Eglise Saint Jean et Etienne Minimes.

Summer festival: Brussels Festival Orchestra conducted by Robert Janssens with Greta de Keyser (soprano), Claude Masson (mezzo), Claude Masson (alto), World Youth Choir '90 conducted by Denis Menier, Brahms' German Requiem (Frt), Cathedrale Saint Michel, Parvis Sainte Gudule. Festival of Flanders: Bruges. St Walburgkerk, New College, Ch. Oxford, etc. The King's Consort conducted by Edward Fellowes. Tom Monteverdi's Vespro della Beata Vergine (Sat) 050/44 86 86.

Bruges, St Jakobskerk. The King's Consort conducted by Robert Janssens with Sophie Rousset (organ), Couperin (Wcl).

Quatuor Anton. Schubert. S. Cubadublin. Mozart (Tue). Auditorium des Halles.

Agnès Mellon, Monique Zanetti (soprano), Karin Ullmann (viola) and Sophie Rousset (organ), Couperin (Wcl).

Mosica Treize conducted by Roland Hayrabetian, Ohana, Berio, Xenakis, Nono (Thur). Notre-Dame du Travail, 59 rue de la Victoire, Paris. Tel 43 66 77 77.

La Roque-d'Anthéron (Mon 4/9) Piano festival including all Beethoven's sonatas. Concerts by Nikita Magaloff, Kenneth Gilbert, Nelson Freire, Gulda, Opitz, Orozco, Bakakrov and with Brueggen. Harrewijns as conductors. August 1-23 (40411127). fax 695158.

Schleswig Holstein Festival (Mon 4/9)

This year's 5th Schleswig Holstein festival, has been enlarged to nearly 180 concerts in 32 different venues. World class musi-

cians will be performing in towns and villages from Flensburg in the north to Lüneburg in the south. There will also be master classes. The festival's own orchestra with 120 members from 22 different countries, will train throughout the summer in Salzuflen with five different conductors – Sir Georg Solti, Christopher Eschenbach, Jiří Belohlávek, Paavo Berglund and Semyon Bychkov – and will be performing 10 concerts during the programme ranges from Bach to Beethoven, Brahms to Bruckner, Mahler to Mozart, Tchaikovsky to contemporary composers. Until August 19. Information: Kartentelle Schleswig-Holstein Musik Festival Postfach 3940, 2300 Kiel Tel (0431) 557090.

Grec 90: This outdoor festival, mainly staged in Barcelona's Greek theatre, is coming to an end. The Quartet Barroc will be playing Vivaldi, J.S. Bach, Oliver y Astorga on Tuesdays and Thursdays at Placa del Rei 318 25 251.

Rome

Cultural Festival (July 16-Aug 11): Weimar, the centre of German classical culture, is staging the first pan-German festival, profits from which will go towards reconstruction of the city. The festival is directed by Uwe Steff-Wolff and staged in the original houses of Goethe, Schiller, Liszt and Bach, who are the central themes of the four-week event. (0229/533968; fax 695158).

Ravenna festival

Ravenna festival. Ends July 31,

with Ann Murray, Carol Vaness, Samuel Ramey and Costa Winbergh singing Mozart arias

accompanied by pianist Robert Kettelson (Tues) (32577).

Stresa

Festival Internazionale di Treme II. Stresa: Chamber music concerts organised by cellist grandson of the novelist Iris Origo in and around the family home at La Foce. Ends August 4. (0578 64050).

New York

Mostly Mozart Festival. The Classical Band conducted by Trevor Pinnock, with Lowell Green (horn), play Schubert and Mozart. Mostly Mozart Festival Orchestra conducted by Gerard Schwarz, with violinist Pinhas Zukerman and Schubert. Cleveland String Quartet in a programme of Mozart and Schubert (Thur), Avery Fisher Hall, Lincoln Center (674 5770).

Washington

National Symphony Orchestra conducted by Randall Craig Fleisher with Michael Feinstein (piano) and a programme from Holst's Planets (Sun) 200/25 255 1900.

Chicago

Ravinia Festival. Russell Sherman (piano) in a Beethoven recital (Mon); Chicago Symphony Orchestra conducted by Valery Gergiev with Yuri Bashmet (viola) in music by Prokofiev, Schnittke and Tchaikovsky (Thur), Highland Park (723 4542).

Tokyo

Ivry Gitlis (violin) plays Bach and Bartók. Casals Hall (Mon) (456 0356).

July 27-August 2

The School for Scandal

HOLLAND PARK

Forget the screams from the footballers on the adjoining field; ignore the heavy drone of over-flying aircraft; put out of mind the mewlings of the peacock-like so many demented cats, and enjoy a classic English comedy in a classic English setting.

The summer theatre at Holland Park might lack the boisterousness of its rival in Regent's Park but it offers a protective awning and the 18th century facade of Holland Park House for impressive entrances and exits. Every year *The School for Scandal* has been presented so close to its original milieu, and with lavish costumes (although surely from a few decades later), and atmospheric music off, anyone who likes to be soothed and reassured at the theatre can risk the weather with confidence.

Director Peter Benedict has taken few gambles with cast or action. The wits and fops and scandal-mongers are ponderously static as they lob the famous lines from one to the other with the slow precision of a rally in tennis garden party, but they all try to make the most of their moment, not least Don Gillet as the mainly mute servant, who uses his eyes to provide a cynical commentary on the proceedings.

Fiona Evans, stepping in at the last minute as Lady Teazle, has learned London manners very quickly, but her scenes with Nicholas Smith, a sympathetic Sir Peter, are particularly strong. The underlying affection between the couple is apparent from the start, making the subsequent dramas seem insignificant, but then this is a production which aims to please rather than to challenge. Even the hypocritical Joseph Surface somehow comes over as not a bad sort, mainly because Neil Mullarkey is an agreeable performer.

The play picks up noticeably when Mark Greenstreet appears as Charles Surface, dressed in hunting gear, and bringing all the noise and good humour of the public bar into the prattling drawing room. Amanda Boxer, Robert Aldous and Charles Grant stay just the witty side of self-parody as the gossips, and Colin Starkey has the right amount of ballyhoo for Sir Oliver Surface. In short an agreeable, unemanding evening, which hardly probes character, or provides a critique on the idle rich of Georgian London, but which delivers exactly what the punters want on a warm summer evening.

Antony Thorncroft



A chip off the 30s: Brian Cox, Ian McKellen and Joyce Redman

Richard III

LYTTELTON THEATRE

The age of dictators – The Devil's Decade, as the Thirties

were known – makes a

soldierly bearing cracks only

with the odd tic, the occasional

clenched-fist salute at the cli-

max of a resolute rise that

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Friday July 27 1990

The ICL deal and Europe

THERE IS an obvious temptation to view Fujitsu of Japan's impending acquisition of ICL, the largest British-owned computer maker, as another case of UK industry succumbing to superior international competition. On the continent, furthermore, the deal has been deplored as a blow to European efforts to strengthen its position in information technology. However, both interpretations appear unnecessarily gloomy.

ICL has made an impressive recovery since its near-collapse in 1981 to become Europe's most profitable computer company. However, if it is to continue to grow, it needs a strong partner. STC, its current owner, lacks the means or will to support the company's ambitions. A merger with another European computer maker might seem an appealing option. But ICL's efforts to team up with Olivetti of Italy and Nixdorf of West Germany led nowhere. In any case, mergers of equals in the same sectors have had a mixed record in Europe, partly because they have too often combined companies with the same weaknesses.

As well as allying ICL with a financially and technologically powerful group, a deal with Fujitsu offers several advantages. The companies already collaborate closely at a technical level, and Fujitsu's strengths in electronics hardware neatly complement ICL's expertise in software and systems integration. The acquisition also promises to give the British company much-needed continuity of ownership by a partner committed to long-term international expansion.

Cultural differences

However, skill and patience will be needed to realise these potential benefits. Japanese companies' experience with foreign acquisitions is limited, and the cultural differences between them and western business remain wide. The gap has been bridged successfully at many Japanese-owned assembly plants in the west. But creating a satisfactory management relationship with an established foreign concern poses a stiffer challenge. To centralise most important decisions at headquarters – a ten-

dency among Japanese companies – would invite disaster.

Fujitsu is, presumably, aware of the risks. Much of ICL's value lies in its engineering creativity, which would suffer if the company were simply milked of existing technology or subjected to heavy-handed treatment from Tokyo. Fujitsu's own commercial interests in Europe should also give it a strong incentive to show that ICL can prosper under Japanese ownership.

European failings

The case made against the deal is that it is a betrayal of Europe's quest for technological independence. Yet in spite of extensive restructuring, subsidies and trade protection, much of European-owned electronics manufacturing remains weak and only marginally profitable. In markets such as consumer electronics and semiconductors, the industry's record of product innovation and marketing still lags Japan, while the crisis at Philips of the Netherlands raises serious questions about managerial competence.

Furthermore, Europe has failed to make the most of its strengths in software and systems, where it has a clear comparative advantage over Japan. Valuable talent has been tied up in commercially unproductive defence work, while national telecommunications monopolies have stifled the growth of innovative information services. Europe's information technology industries would gain much from policies which stimulated the growth of dynamic, competitive markets in these areas.

But in the longer run, other manufacturers may have little choice but to follow ICL in turning to Japanese – or American – partners to supply hardware, technology and capital. Such alliances, provided they are properly structured and managed, offer a more promising way to build up a strong technological base than continued reliance on subsidies and trade protection which hurts consumers. It is more important that Europe's economies have access to the most advanced electronics products and technologies than that the producers of them be European-owned.

Little progress in Gatt talks

THIS WEEK'S Uruguay Round meeting in Geneva has not produced tangible breakthroughs, but it has left an inescapable message. The critical moment has now arrived. If they want a successful and substantial outcome after four weary years of negotiation, governments must resolve their differences quickly and decisively.

Mr Arthur Dunkel, director-general of the General Agreement on Tariffs and Trade made this plain in the uncharacteristically blunt language of his summing up, in which he rightly warned that the Round was now behind schedule. He told the leading trading powers to stop "playing hide-and-seek" and get down to business.

Wide differences remain in almost all the principal areas under discussion. Final agreement is still possible, but only if all participants adhere in good faith to the timetable that has now been set out for completing the Round by December.

Agreement on the basis for reforming world trade in agriculture and textiles is among the most urgent requirements. The first will oblige the EC to accept the need for specific policy commitments; the second will require the US to back away from its unpopular demand to restrict textile trade further through the imposition of global quotas.

These are political decisions, because they will limit future room for policy manoeuvre. They cannot be taken by the senior civil servants who have dominated the trade negotiations so far, unless they receive a more flexible negotiating mandate.

Preparing for change

For example, the US wants to free trade in services. It must be clear to President Bush that he will fail in this objective unless he can muzzle his shipping lobby. Some evidence of a more statesmanlike approach emerged in Tuesday's meeting of EC farm ministers in Brussels, which accepted the need both to prepare farmers for change and to flesh out the Community's commitment to agricultural reform.

Yet the decision by the US and EC to suppress all discussions of substance in Geneva

David Goodhart and Andrew Fisher on the rebuilding of the East German economy

On your marks, get set, wait



Mr Hans-Dietrich Genscher, the West German Foreign Minister, to feel the economic pulse in his home town of Halle, East Germany, both West German bankers and budding Halle entrepreneurs complained bitterly that no property was available for new businesses.

The local authorities and towns can almost no land or property until the ownership question is resolved, despite their own mounting debts.

Most of the 8,000 larger companies, owned by the Treuhand (trust) in

East Berlin, have now been given pos-

sition of their own land but also

cannot sell it or even use it as collat-

eral for a loan. "As long as the (own-

ership) relations remain unclear, we

have to hold back," says Mr Hans

Jürgen Kohler of the Commerzbank

lending department in Frankfurt.

As former owners do not even have to have their applications in until January next year, after which months if not years of wrangling can be expected, the problem is not going to go away without some political initiative.

Thankfully the buying back of small companies forcibly nationalised in 1972 should be completed sooner – already more than 1,000 of the 9,000 current claims have been resolved.

Old debts: the East German corporate sector, which was not allowed to retain profits under the old regime, carries debts of about DM130bn. Many companies which should survive, or be acquired, will collapse unless their debts are forgiven. But such forgive-

ness will present an enormous bill to

the Government (ultimately Bonn); hence the indecision on how much debt can be written off.

The existing debt is being managed by Deutsche Bank and Dresdner Bank, which have now taken over the East German state banking system, but they, like Allianz, the West German insurer which has absorbed the state insurance system, have refused,

understandably, to take over the re-

stated debts.

Compensation for East German companies is that they are not having to pay interest on their old debts until the issue is resolved. The debt prob-

lem also should not interfere with the thousands of joint ventures with western (mainly West German) companies.

Most of the joint ventures being estab-

lished are legally independent of the

parent, and thus carry no responsibility for parent company debt.

• Liquidity: between a third and a half of the 8,000 larger companies, most of which used to belong to the now dissolved Kombinate (conglomerates), are expected to go bankrupt. Many companies which could survive will not unless the Treuhand gets right its policy on liquidity credit.

The Treuhand, set up in February to oversee companies' transition to the market system and if possible privatise them, was first criticised for lack of vigour in privatisation and is now coming under fire for its rather bizarre policy on liquidity credit.

About two-thirds of all companies need at least temporary liquidity credits to help overcome the shock of losing many of their markets, to get their costs into line with lower prices, or to cover the growing unpaid bills. They applied for more than DM15bn in July alone and the Treuhand, which prior to receiving income from privatisation has its own credit limits tightly controlled from Bonn, decided that every company should get a Treuhand guarantee for only 41 per cent of what it asked for.

Such an indiscriminate policy has punished the virtuous who asked for just what they needed and rewarded those who asked for much more. It has also wasted money on some companies which should have withered away immediately.

The August guarantee is likely to be even stricter and the Treuhand is expected to start refusing it altogether to some companies. In September, when some of the liquidity credit – plus 9.5 per cent interest – must be repaid, companies must provide the Treuhand with a D-Mark balance sheet and a survival plan.

The balance sheets will not make pleasant reading. In the 1988 monetary reform in West Germany, companies were able virtually to wipe out their debts and revalue upwards their assets. This time the East German mark debts have been halved but most assets have been written down to almost nothing.

West German commercial banks, facing growing criticism for their risk-averse approach to East Germany, have insisted that without a Treuhand guarantee they are only prepared to lend when D-mark balance sheets are available for scrutiny. It is thus something of a mystery why the Treuhand has not pressed for reliable corporate data much sooner.

A brisker approach is expected from the new management – Mr Detlev Rohwedder, boss of Hoechst, the capital goods manufacturer, who is head of the supervisory board and Mr Reiner Gohlke, former boss of the West German Federal Railways, who is head of the executive board.

There remains a strong political incentive for the West German Government to hold off a full-scale crash in East Germany until after the December elections, but that will require more money, or at least a more intelligent use of existing funds: scrapping the countrywide 12 per cent investment grant for something far more focused, for example.

Relations between Mr Walter Röntgen, the East German Finance Minister, and Mr Theo Waigel, his West German counterpart, are already strained. The latter is aware that many West German mortgage holders have already seen interest rates rise from 6.5 per cent to 9 per cent over the past few months and is resisting new cash demands from a lengthening list of East German claimants, including the hospital system, the public housing system, and the city and regional governments.

The dilemma for Chancellor Kohl is that he must either admit that the costs of unity are higher than West Germans have been led to expect, or live with increasingly sullen East Germans whom nobody wants to employ.

A slow trickle of foreign capital

EAST GERMAN companies are begging for West German or foreign capital, but are still not getting much of either. The complaint of Mr Horst Pischmann, deputy head of the Fritz Heckert machine tools group, is typical: the West Germans, he says, are waiting for us to collapse before picking up the pieces and the foreigners are nowhere to be seen.

That is not quite fair. Non-German companies are rare, but some are there. The British and Americans are most evident in financial services. Overall the French are dominant among EC countries as underlined by Lafarge Cépée's move to take over the largest East German cement producer. The Japanese are sniffing around the electronics industry but not yet biting.

Mr Joachim Lohmann, boss of the CAS chemical plant builder near Magdeburg, in East Germany, is hoping that Doro-Oliver, a US

company that used to own 20 per cent of CAS, will take a majority stake. "The country has to have non-German participation, otherwise the whole development will be warped," says Mr Harry Zimmermann, boss of Print-Pack AG, the former packaging Kombinat, says he has interest from France and the Netherlands. But he has lost nearly 50 per cent of his domestic market, thanks partly to the collapse in agriculture, and may still have to repay DM150m in old debts.

The biggest plant of Robotron, the now dissolved electronics Kombinat, at Sömmerda, is still making a profit from selling computers and printers to the Soviets but margins have been sharply cut since July 1. About 1,000 of the plant's 12,000 jobs have been secured through a personal computer joint venture with Aquarius of Taiwan.

There continues to be a steady

flow of West German joint venture announcements, although West German businesses express more confidence in East Germany in opinion polls than in practice – 44 per cent say they want to invest and 32 per cent expect the economy to be buoyant within three years. Given the difficulties in taking over existing concerns, BAW's recent plan to build a machine tool plant on a green-field site near Eisenach may set a new pattern.

It is not hard to see why no one wants to take over the Kali Werra Potassium works, also near Eisenach. The world market is already over-supplied and Kali Werra has 50 per cent too many staff and crude environmental protection. But Mr Eberhard Anders, deputy general manager, points out that it may cost the German taxpayer more to close it down than to keep it open.

OBSERVER



No hawkers

An unidentified member of the European nobility has evidently fallen on hard times, judging by an advertisement which appeared in last Saturday's *Die Welt*. Translated, it reads: "PRINCE of ancient noble line desires marriage for business reasons. Letters invited only from very wealthy lady."

Savoury

The pitfalls of naming brands are legion. General Motors had trouble marketing its Nova to Spanish speakers who were not specially attracted to a car whose name meant "doesn't go."

KP Foods, the nuts and crisps company owned by United Biscuits, may now face a similar problem in the Royal Navy with its Frisps, a potato snack currently undergoing a multi-million pound launch.

If all began when Mr Pierre

Roxe, the Interior Minister, proposed last March that the minimum height of female

recruits to the national police force should be increased from 1.63 metres to 1.66 metres.

Not surprisingly, this did not please Mrs Michèle André, secretary of state for women's rights. Despite France's emancipated reputation, female unemployment runs at nearly twice the rate of male joblessness – 13.4 per cent, against 7.7 per cent – so Mrs André takes a protective stance.

Given that the average height of women is 1.61 metres, this is an act of pure misogyny, she complained. However, Mrs André failed to win Mr Roxe round despite her persuasive reputation, and so she has had to turn to Mr Rocard. She told a French newspaper "Mr Joxe and I do not speak to each other any more."

north of the border. Surgeon Cmdr Rick Jolly, who last year published a guide to naval slang, reached when he learned this yesterday. His book, *Jackspak: Fuser's Rude Guide to Royal Navy Slangage*, says frisp is "an acronym for something worse than a jockstrap (a persistent and obnoxious little Scotsman)." But Jolly doubted that the name would hurt Frisps' sales in Plymouth, Portsmouth or even Rosyth. "It will be a good thing for sailors on the messdeck to throw at jockstraps," he said.

Should not KP's detailed research have uncovered this little gem? Ian Paton, KP's Glasgow marketing controller for new product development, was sporting on being told the bad news. "That fits me to a T," he said.

Incidentally, a senior Japanese central banker yesterday enumerated the qualities of his profession as follows: "We are cautiously optimistic, constructively evasive and thoughtfully bold."

Capped

A reader recently in Bombay reports that a book entitled "Family Limitation", on sale in a bookshop near his hotel, had the following warning printed on its dust jacket: "Reproduction forbidden".

GLOBAL GOVERNMENT PLUS FUND LIMITED

International Depository Receipts representing 100 Common Shares

Notice is hereby given to the shareholders that the Board of Directors of GLOBAL GOVERNMENT PLUS FUND LIMITED has declared a quarterly dividend of USD 0.105 per common share payable over the next quarter on a monthly basis in July, August and September 1990.

Monthly dividends of USD 0.025 per common share will be payable on July 31, 1990, August 31, 1990 and September 28, 1990 to shareholders on the register on July 16, 1990, August 16, 1990 and September 14, 1990 respectively.

Coupons numbers 24 to 26 of the International Depository Receipts will therefore be payable in USD on the following dates and at the rates indicated below, net of the depositary's fee, at the following offices of MORGAN GUARANTY TRUST COMPANY OF NEW YORK:

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25	14.08.90	07.09.90	3.25
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BRUSSELS OFFICE AS DEPOSITORY

The slide in Conservative popularity, which doubtless has more to do with the rate of interest than any interest in the names of ministers, actually began 13 months ago. In June 1988, a month in which the year-on-year rate of inflation was seen to have doubled since the election, Labour moved sharply into a 10-point lead, according to the Mori poll. That was the month in which stated intentions to vote Conservative fell below 40 per cent for the first time since the June 1987 election, while Labour entered the high-fifties/early-sixties range in which it has remained ever since.

It is hard to believe that this can be wholly due to a conversion of large numbers of people to the Labour Party's policies, although to be fair its leader, Mr Neil Kinnock, must be given full credit for the modernisation of his party. Labour's latest policy document, and subsequent statements, indicate that it is now a European social democratic party and therefore not the off-putting leftist machine that failed so disastrously in 1983 and 1987. Yet there is no general sense of what Labour is about.

There is nothing in its favour resembling that incoming Tory tide described by the last Labour Prime Minister, now Sir Callaghan, in a famous remark to his policy adviser, Mr Bernard Donoughue, near the close of the 1983 election campaign.

The remark is quoted in Lord Donoughue's book, *Prime Minister*: "There are times," the then Mr James Callaghan said, "perhaps once every 20 years, when there is a sea-change in politics. It then does not matter what you say or what you do. There is a shift in what the public wants and it approves of. I suspect that there is now such a sea-change – and it is for Mrs Thatcher."

You could argue that if there is a sea-change today it is against the personality of Mrs Thatcher, but there is no evidence that it is "for" the reconstructed Labour Party, much less its leader. Perhaps yesterday's end-of-term Labour strategy meeting will produce a clear statement on such matters as whether the party will dare to step well ahead of the Government in its approach to European monetary and political union, or whether it will distinguish itself as the party that stands for a fairer British democracy, or whether it will simply chase the nice party, which will offer very little, in the hope of upsetting no one.

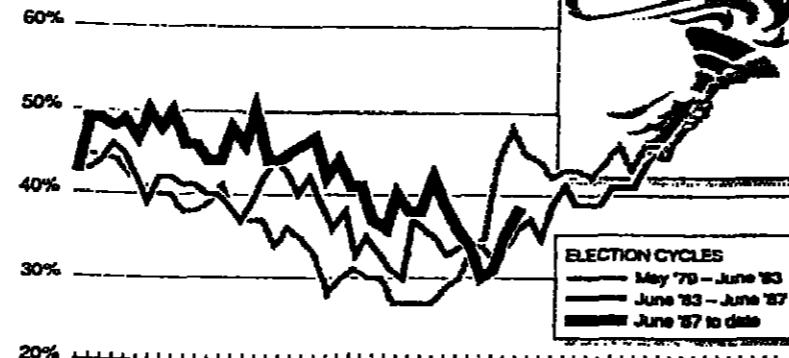
In the absence of such a sea-change the most reasonable explanation of the improvement in Labour's stand-

POLITICS TODAY

Recovery point comes round again

By Joe Rogaly

CONSERVATIVE VOTE



LABOUR VOTE



for Mrs Thatcher's job, must think he would do very well out of that.

There is the real world, and there is England. In the real world there is Christianity, which is divided into several streams, each of which manages its own affairs. In England there is the established church, which denies the ordination of women yet whose head has this week been formally chosen by a Queen on the advice of a female Prime Minister whose seat in the House of Commons depends in large measure on the support of the Jewish voters of Finchley. The new archbishop believes in women priests; his ideas on the nationalisation of the church by Henry VIII are unlikely to be solidified.

In the real world the church structure is a matter for the church. In England, where between a third and a fifth of the population attends Christian services every Sunday, there are 25 seats reserved for bishops in the House of Lords. In the real world the Muslim faith is more resoundingly followed, by a greater attendance in Britain's mosques, than is the Anglican faith in its own country. Yet in England the new archbishop's outfit is called the "Church of England."

In the real world, the world of the Soviet Union and much of western Europe, there is a credible and in some parts growing adherence to the Christian faith, as shown by far greater propensities to attend services; in England there is a desire to maintain a state church that is matched in its intensity only by the lack of any intention to adhere to its precepts.

What one of our young British comedians, Mr Ben Elton, calls the "real gap" does not end there. In the real world, Britain is governed by its Prime Minister, whose power derives from the leadership of the largest party in the House of Commons; in England it is believed that the monarch has a constitutional value. It should therefore maintain its "dignity." This proposition, measured against reality, is rather like saying that J R Ewing of *Southfork* is the President of the US and should maintain both his stetson and his dignity. Who has the greater dignity as measured by photo-opportunities, Lady Di – or Sue-Ellen?

There is no constitutional case for a large Civil List as a portion of the taxpayers' contribution to the upkeep of the palaces and their inhabitants' tax-free lives, but there is a case in the real world. If you regard the royal as part of the capital stock of a company that could be called "Quaint Old Englands plc" then the visible part of their upkeep (I exclude the virtually incalculable non-taxable element) probably earns more in tourist and export-promotion revenue than it costs. There is a good economic case for privatising this enterprise; if it is to be sold to Lord Hanson as a job lot there should first be a proper valuation of land and other assets. But that would be a realistic policy; this is England.

LOMBARD

A case for the hard rouble

By Anatole Kaletsky

What could be more symbolic of the disintegration of a unitary state than the appearance of rival forms of money over which the central government has no control?

This is precisely what is now threatened by the Soviet Union's constituent republics, led by the only two that really matter in the great schema of things – the Russian Federation and the Ukraine. Yet, in the real world the Muslim faith is more resoundingly followed, by a greater attendance in Britain's mosques, than is the Anglican faith in its own country. Yet in England the new archbishop's outfit is called the "Church of England."

In the real world, the world of the Soviet Union and much of western Europe, there is a credible and in some parts growing adherence to the Christian faith, as shown by far greater propensities to attend services; in England there is a desire to maintain a state church that is matched in its intensity only by the lack of any intention to adhere to its precepts.

One version of the idea might work like this. The western countries would help the central government in Moscow create a new "hard" rouble, directly convertible into foreign currencies and gold. This would be issued by a new Union central bank, covering the whole of the reconstituted Soviet Federation. To back the convertibility of the hard rouble, the Federal Bank would have available to it the entire gold and currency reserves of the present Soviet Union, probably worth about \$20bn, plus an equal amount of standby facilities from western governments and the IMF. In exchange for their support, the western agencies would get some kind of supervisory role in the new Federal Bank.

In the eyes of Ivan Iavonich on Gorki Street, the presence of IMF and other western officials in the Federal Bank's management would add as much to the credibility of the hard rouble as the direct backing by dollars, yen and Deutschmarks.

Just as importantly, the blame for temporary economic hardship resulting from the currency conversion could at least be shared between the Soviet Government and the scheme's western supporters. As a result, it is quite likely

that most of the western standby facilities would remain undrawn and after an initial adjustment period the cost of the scheme to western treasuries would certainly not be prohibitive. Indeed, like any standby arrangement, this scheme would only be successful if most of the borrowing facilities remained untouched.

That such a positive outcome is possible is shown by the recent convertibility reforms in Yugoslavia and Poland, which both produced big currency inflows into the central banks. The ultimate outcome would, of course,

depend on the introduction of other economic, trading and fiscal changes, as well as on the exchange rate initially agreed between the old rouble and the hard rouble and on the level of the social safety net established as part of the reform. But given the present state of political disintegration in the Soviet Union, the open-endedness of the hard rouble idea is actually its main attraction.

The hard rouble would not prevent the Soviet Federation's constituent republics issuing their own currencies if they wished to. Nor would it automatically tie them into monetary straitjackets on spending and taxes. This discipline would be imposed by the market. Republics which followed unrealistic monetary and fiscal policies would soon find their new found economic sovereignty melting into the thin air of hyperinflation. Their currencies would become worthless and their citizens would turn to hard roubles instead.

Meanwhile, the authority of the central government and the cohesion of the whole federation would be enhanced by the two pre-conditions required for the hard rouble idea to work. First, all trading restrictions and exchange controls would have to be outlawed between republics in the hard rouble system. Second, western governments would have to lend support and deal directly only with the Federal government and not with the constituent republics.

Is there a better definition of "maintaining the economic integrity of the Soviet Union"?

LETTERS

No free lunch in the EMU buffet car

From Mr Avinash Persaud.

Sir, If indeed Mr Austin Mitchell (Letters, July 9) has learnt nothing from the 1970s, Mr Douglas McWilliams (Letters, July 12) appears oblivious of the policy failures of the early 1980s. Membership of the exchange rate mechanism (ERM) of the European Monetary System (EMS), like the adoption of monetary targets in the early 1980s, will in no way improve that tragic but irrepressible trade-off between inflation and employment.

In fact, far from membership of the ERM offering Mr McWilliams's stark choice between reducing inflation or increasing uncompetitiveness, the evidence of the last 10 years suggests that member countries have reduced inflation by the effects of increasing uncompetitiveness on employment and wage inflation. Between 1980 and 1988, the inflation rates of the two "success" stories of ERM membership, France and Italy, fell by 10.5 per cent and 15.2 per cent respectively but their current account balances

The EC and German dominance

From Ms Louise C. Tooley.

Sir, I refer Patrick Robertson (Letters, July 21) to the recent European Court of Justice decision which ordered West Germany to suspend its controversial tax on lorries. This tax discriminated against hauliers from other member states.

Although Germany was reported to be extremely angry about the ruling, the court's authority was accepted and the tax immediately suspended.

If the European Community were governed by hard-nosed national interests as Mr Robertson propounds,

Fair shares and eastern Europe

From Mr George Copeman.

Sir, Professor Olivier Blanchard and Richard Layard ("Making it safe for capitalism," July 11) fall into the trap of proposing an absurdly giving shares to workers, in order to dismiss this as unfair to nurses and teachers.

The principles and practice of employee share ownership are based on employees earning their shares as a capital reward for business success. No gifts. Nurses and teachers can have other forms of capital rewards, but no direct share ownership unless their industries are privatised.

The mathematics of the fairness of employee share ownership have been done mainly by Professor Peter Moore of London Business School and they substantially appeared in the jointly authored Shared Ownership (Cover, 1984). An understanding of these is essential to the privatisation of eastern Europe. This latter subject will be discussed in a forthcoming book on Capital Rewards – Key to the New

Business assessment deadline

From Mr Clive Brooke.

Sir, Businesses should note with some concern the Environment Secretary, Chris Patten's decision to defer announcing until September how much next year's uniform business rate will be. They should also note that September has other significance for them. The last date in September is the deadline for lodging appeals against the new rating list assessments – the revaluation being the first since 1973.

We gain the impression that many business people have

the European Court at least is ruling in a wider European context and one that safeguards the interests of all member states, regardless of their size.

It is difficult to assess whether a united Germany will dominate the Community, but it should be clear that a strong EC with competent and responsible institutions will lend itself to the protection of European interests above nationalistic ones.

Louise C. Tooley,
24 rue des Arebates,
Brussels

Many of our products, mainly rolling bearings but also hydraulic brakes, textile machinery accessories and die-castings, are typical components intended to be incorporated into the machines, vehicles and devices made by our customers. And the ultimate purpose of our industrial sewing machines, materials handling equipment, measuring and control devices is also to help our customers increase their productivity and improve the quality of their products.

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Our investments help to strengthen our position in the world market and thus to improve our performance. And the improvement in our performance benefits our customers – and our shareholders as well.

On July 26, 1990 the General Meeting of Shareholders resolved to raise the dividend by DM 2 to DM 9 per share of common stock and to DM 10 per share of preferred stock.

The 1989 Financial Statements and the Report of the Managing Board will probably be published in *Bundesanzeiger* No. 143 of August 3, 1990.

If you wish to receive a copy of the Annual Report, please write to:

FAG Kugelfischer Georg Schäfer KGaA,
K-F, Postfach 1260, D-8720 Schaffhausen

Investment trust structure

From Mr Philip Chappell.

Sir, Adrian Thompson (Letters, July 16) urges that the investment and unit trust industries should stop sniping at each other, and I most certainly welcome that approach. We have always emphasised that our two industries should be regarded as complementary, not competitive. Let us attack the European market together.

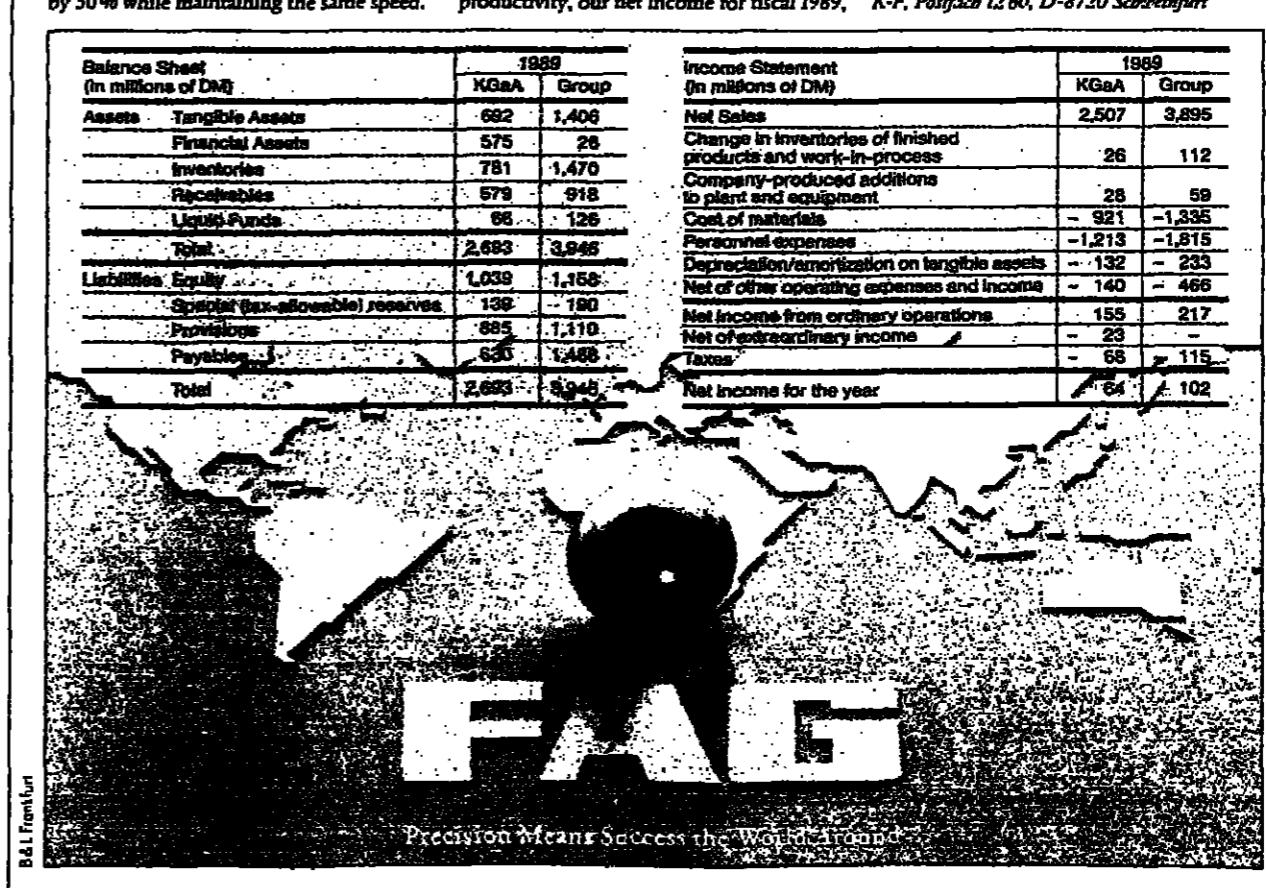
But even in our home patch, we have failed to reach a wide enough audience. The results of our recent attitude survey, which have been so widely publicised, do show just how far both our industries have failed to break through the barriers of fear, apathy and ignorance, which still discourage most investors who wish to enter the pooled equity market, with all its long-term advantages.

However, the solution he proposes, that investment trusts should turn themselves into open-ended investment companies, destroys one of the prime advantages of the existing investment trust structure. It is the closed-end basis of the existing companies which provides all the advantages of

long-term investment horizons, gearing potential and lower costs, with resultant better performance. And it seems to fit in well with the biblical recommendation of making best use of talents.

The mathematics of the fairness of the closed-end structure are far more widely understood, all investment trust shares will trade at a modest premium. There will then be few requests to redeem them at net asset value.

Philip Chappell,
Association of Investment
Trust Companies,
Park House,
16 Finsbury Circus, EC2



Precision Means Success the World Around

Friday July 27 1990

Iraq bid to dictate oil price rise faces defeat

By Steven Butler in Geneva and Victor Mallet in London

IRAQ was yesterday facing defeat in its efforts to lift oil prices to \$25 a barrel at the Opec meeting in Geneva, although it appeared certain to win a modest increase in the cartel benchmark price.

Oil ministers from Opec, the Organisation of Petroleum Exporting Countries, met throughout the day in their attempts to resolve the price dispute ahead of this morning's plenary session of the ministerial conference. As they met, tension in the Gulf continued to subside, with plans being finalised for Kuwait-Iraqi contacts in Saudi Arabia at the weekend.

Mr Issam al-Chalabi, the Iraqi Oil Minister, looked exhausted and said he had not slept for two nights while working to reach an agreement. It was believed he would have the unenviable task of informing President Saddam Hussein that Iraq's call for a \$25 level could not be achieved at this meeting and that the country would have to compromise.

The ministers discussed a plan which would lift the Opec reference price from \$18 to between \$20 and \$25. Most participants favoured a price nearer to \$20. Opec oil is currently sold for about \$17 in the market. As a concession to the Iraqi position, \$25 may be mentioned in the final communiqué as an eventual goal.

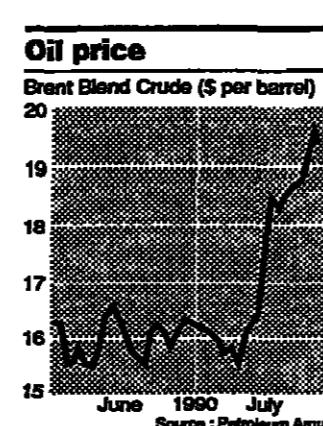
Delegates said a production ceiling would be set for the second half of the year at 22.491m barrels a day. Furthermore, if real prices reach the new reference price by the end of the year, Opec would fix a new production agreement for 1991 to lift the ceiling and raise the reference price again.

Ministers hoped to be able to wrap up the meeting today, but this was believed to depend on the response from Baghdad.

An Iraqi defeat on the issue would in any case be only a partial retreat since other countries have gone a long way to meet its demands.

Iraq's threats against Kuwait and the United Arab Emirates, whose excess production had driven down world prices, have galvanised Opec into seeking higher prices.

There was renewed talk in



Iraqi Oil Minister Issam al-Chalabi, who looked exhausted and said he had not slept for two nights. He must explain what went wrong to Saddam Hussein

Geneva yesterday of Opec reasserting control over oil markets. Many Opec members, including Saudi Arabia, are nevertheless convinced that Opec should continue to take a moderate stance on such issues.



Mr Sadek Boussena, the Algerian Oil Minister, was elected Opec president after holding the post provisionally in place of Mr Rilwan Lukman of Nigeria, who has been moved from his country's Oil Ministry to the Foreign Minis-

try. In an opening address Mr Boussena had pointed out that Opec had stuck to \$18 as a price target since 1986, and that even this was rarely achieved.

He added that inflation had eroded this price.

All of a sudden events at Imperial Chemical Industries carry faint and disturbing overtones of 1980-81. For the first time since then, the dividend has not been raised. For the first time, too, the prospect is of a heavy fall in profits rather than a plateau. There is no suggestion that ICI is doing worse than its competitors; the 34 per cent drop in its second quarter profits is better than either Dow or Union Carbide managed earlier this week. But it is clear that the worldwide slowdown in basic chemicals is more severe than in industry as a whole. Chemicals being a leading indicator, the wider implications are not cheerful.

Yesterday's results show the old whiplash effect of the cycle only too clearly. In last year's second quarter the heavy divisions - general chemicals, petrochemicals and plastics - made up 42 per cent of trading profit. The figure this time is 21 per cent. ICI argues that the first half profit from these divisions is about the same as it was in 1986, the implication being of a return to normality. But in 1986 the figure was 19 per cent up on the previous year and rising very rapidly; this time it is down 58 per cent and apparently still falling.

Mountleigh is one of the London stock market's most interesting situations and one of the hardest to value. Yesterday's aggressive 250m write-down of its British real estate book, which lay behind the company's pre-tax loss for 1990, showed unequivocally the new management's resolve to get out of cash-absorbing UK property development. Equally important was the message that Mountleigh wants a £1bn acquisition in a cash-generative industry. But until investors know the precise shape of that deal and the sector, conventional valuation techniques are useless: though at last night's 147.5p, a 44 per cent discount to net asset value, there is not much downside risk in the shares.

It looks likely that at some time in the next two years Mountleigh will leverage itself up again heavily. The current £617m of net debt is not worrying, given Mountleigh's £200m of UK rental income, the trading improvements at Galerias Preciosas and the scope for asset sales in strong European real estate markets. But selling a big chunk of Mountleigh's remaining £260m UK portfolio may be a long process, which may not be complete before Mountleigh sees its £1bn opportunity. Potential shareholders must be happy with that kind of risk; which may explain why a sophisticated investor like Mercury Asset Management has been buying the shares.

Japan

Japan

There is a widely held view that the Japanese financial markets are a law unto themselves. The resilient performance of Japanese equities in the aftermath of the 1987 and 1989 global market corrections, and the failure of other equity markets to be moved by the 28 per cent drop in the Japanese market at the start of this year, have fed this complacency. Once again, Japanese equities are looking vulnerable; so need the rest of the world's equity markets worry?

As in 1980-81, the higher-valued divisions of pharmaceuticals and agrochemicals are coming to the rescue; last year they contributed 39 per cent of second quarter trading profit, this year 57 per cent. But the whole thrust of ICI in the 1980s was to reduce its dependence on bulk chemicals so that these swings could no longer occur. The market was always sceptical; it begins to look as if the market was right.

Looking to the medium term, it is possible to be more bearish again. With half its productive assets and only 20 per cent of its sales in the UK, ICI presents a classic case of the risks of ERM entry. Over the years it has traded successfully off sterling's depreciation against the D-Mark, in which its bulk sales are denominated. If sterling is fixed too high and ICI fails to conquer those traditions among its workforce which presently threaten strike action over a double-figure wage offer, there is a real risk of a crunch in a couple of years' time.

The market now expects profits in the current year to be some £1.20bn, a fall of more than 20 per cent. But until business picks up again after the summer lull this must be pure guesswork, for ICI as well as for the market. The shares

are by now valued almost solely on a yield basis. On the reasonable assumption that the final dividend will at least be maintained, the yield at yesterday's 1040p is 7.1 per cent. Formerly, 7 per cent was a firm support; it remains to be seen how much more of a risk premium the market will require after yesterday.

Oil shares

After working itself up over the Opec meeting, the oil sector has probably little further to go even if Geneva produces unexpectedly bullish news.

And if Opec agrees a quota of anything more than 22.5m b/d and is running an equally large trade surplus, yet its currency is among the world's weakest.

Inflation seems subdued, yet the authorities are clearly worried by the tight labour market and rapid growth in money supply.

If the yen does not start strengthening soon, it seems likely that they will have to tighten again. The gap between

the yen and a target price less than \$20, oil shares are open to a correction. In the two weeks since the preliminary Jeddah quota accord the sector has risen 6 per cent, even allowing for yesterday's drop. The dip was due partly to ICI partly to a weaker Brent crude price. It also suggests that the recent oil share rally has now run its course, whatever happens in Geneva.

THE LEX COLUMN

The cycle strikes back at ICI

short-term US and Japanese interest rates is now less than half a percentage point, which limits the scope for further US easing. It is just one more reason why it is hard to be bullish about US equities.

Mountleigh

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Mandela to see de Klerk over arrest of leading ANC member

By Patti Waldmeir in Johannesburg

CAMERON MARKBY HEWITT

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Telephone: 071-702 2345

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INSIDE

Goodyear incurs \$21.4m charge

Restructuring of Goodyear Tire & Rubber's North American operations and the closing of the company's roofing systems plant in Bedford, Massachusetts have seen the company turn the red for the second quarter. The Ohio-based group which is the world's largest rubber manufacturer, reported a loss of \$9.4m for the second quarter after making an after-tax charge of \$21.4m, or 37 cents per share. A year ago it made a \$2.7m profit in the same period. Barbara Durr reports. Page 24

Storm over Framatome

The challenge facing Framatome, the world's third-largest builder of nuclear reactors, is brutally simple. It has not received a new reactor order for four years and its profits have been in steady decline since 1987. Framatome's management has embarked on a survival strategy which includes international alliances and ventures in a new market in electrical connectors. But they must also deal with a political storm over ownership of the group. William Dawkins reports. Page 23

Canadian media groups hit by soft revenues

Second-quarter results at Canada's three leading media groups have been badly hit by soft advertising and commercial printing revenues and high interest costs. Net earnings fell 35 per cent at Maclean Hunter, the newspaper, trade magazines and cable TV group while at Southam, which owns 16 daily newspapers, income tumbled by 41 per cent. Torstar Corp., which publishes the Toronto Star, Canada's top-selling daily paper, saw a 32 per cent drop in earnings. Bernard Simon reports from Toronto. Page 24

Mountleigh plans big acquisition

Nelson Peltz (left) and Peter May, the US entrepreneurs who came to prominence in Michael Milken's junk-bond era, said yesterday that they intended to make a £1.81bn European acquisition via Mountleigh, their UK-based property and retail group. But first they will need to restore the group's strength after a year which saw a pre-tax loss of £46.8m, compared with a profit of £69.3m in 1988-89. Mr Peltz, chairman and joint managing director, said the ideal acquisition target would be cash generative, have a strong but under-exploited market position, tangible asset backing and a European focus. Page 22

David S Smith falls 20%

The UK paper maker David S Smith, has announced a 20 per cent decline in pre-tax profits for the year to April 30. Heavy capital spending and pressure on margins in a sluggish market were blamed for the fall, which was made worse by an exceptional provision of £1.49m (£2.7m) for bad debts arising from the collapse of Coloroll, the home furnishings group to which Smith supplied backing paper for wall coverings. Page 18

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Chief price changes yesterday

FRANKFURT (DM)			
Fliesen	16	Miles	140
AEG	+ 115	Siemens	- 17
Dekop	+ 10	Siemens	+ 10
Deutsche B.	235	Siemens	+ 10
Motor	3248 + 178	Spies	- 19
Wels Prt.	784 + 16	Stahl	- 11
Falts	766 - 24	Poket	- 16
God-Chemie	24	Rheine-Ped	- 445 + 149
		Telef	- 10
Black & Decker	16 + 7	Dan Gyro	- 160 + 140
Digital Eq.	76 + 15	Futter	- 1180 + 110
Drechselfab.	2714 + 7	Globe	- 1000 + 100
Plast	581 - 3	Republ Trading	- 1800 + 130
Compagny	581 - 3	Telco Koen	- 1250 + 120
Ford	412 - 4	Falts	- 1040 - 65
Raychem	2512 - 2	Japan Medical	- 1350 - 100
New York prices at 12.30.			

LONDON (Pence)

	Carparts	363	- 10
Brown	15 + 3	EMAP	- 13
Seven Trust	220 + 6	Grand Met	- 7
Unilever	105 + 21	Hedson	- 5
Water Pk Us	2326 + 32	Iceland	- 5
Welsh Water	255 + 5	ICL	- 1040 - 65
Falts	561 - 5	Latex	- 554 - 9
God-Chemie	222 - 5	Latex	- 479 - 9
EDC Group	573 - 12	Shel Trax	- 321 - 6
Comca Unitec	505 - 11	Sun Alliance	- 338 - 11
Cortec Beach	20 - 5	Ultracare	- 338 - 11

GM and Ford record steep quarterly drop

By Martin Dickson in New York

FIERCE price competition in the US car market and difficulties abroad have hit the second quarter earnings of General Motors and Ford, the two largest American automobile manufacturers. GM yesterday announced second quarter net income of \$900m, down 38 per cent, while Ford made \$771m, down 45 per cent.

The figures were broadly in line with analysts' expectations, and in some areas a little better, but the companies' shares fell in morning trading on the New York Stock Exchange. At lunchtime GM stood at \$47.75, down \$1.45, while Ford was at \$41.75, down \$2.75.

The figures underline the fierce battle raging in the US market, where demand is running below last year and an expansion of production by Japanese manufacturers is adding to oversupply.

Both companies were hit by the radical economic reforms taking place in Brazil, where they have sizeable operations. Vehicle sales have been cut both by lack of demand and industrial action aimed at the motor industry.

Ford said its automotive profits outside the US dropped from \$602m last year to \$175m, while in the US they fell to \$29m, down \$700m.

In the first six months of the year the company's share of the US car market was 21.3 per cent,

means all producers are offering big discounts which have slashed profit margins. Ford estimated yesterday that "customer incentives" per vehicle has risen from \$450 in the second quarter of last year to between \$1,100 and \$1,100 this year. However, it added that it had been spending slightly less - little more than \$1,000 - so far in the third quarter.

GM and Ford have been relying on strong sales abroad, particularly in Europe, to bolster group earnings, but in this quarter Ford was hit hard by strikes at plants in Belgium and Britain and what it called increased competition in Europe. GM, however, reported record European sales.

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GM President Robert Stempel: GM increased its share

down 1 point on the full 1989 year, while its trucks share rose 1.5 points to 29.3 per cent, thanks in part to the successful launch of a new sports utility vehicle.

GM did not break out its domestic and overseas profits fig-

ures but the company, which has suffered a long slide in market share over recent years, estimated its first half share of the car sector was 36.5 per cent, slightly ahead of last year.

For AGF, the immediate purpose of a stake in Pechiney would be to lift the state's shareholding in itself as far as possible above

AGF may buy a stake in Pechiney to raise its equity

By William Dawkins in Paris

ASSURANCES Générales de France (AGF), the state-controlled insurer, is considering plans to take a small minority stake in government-owned Pechiney, the leading aluminium and packaging group, as a way to help the insurance company raise more equity.

This move is the latest example of the complex financial manoeuvres which French state-owned companies are devising to raise capital without contravening the moratorium President François Mitterrand has imposed on both privatisations and nationalisations.

It comes in the wake of an announcement that Banque Nationale de Paris and Union des Assurances de Paris, also both state-owned, are discussing taking cross-shareholdings in each other.

The fine details of an agreement, including the size of AGF's stake in Pechiney, are a long way from being settled, say officials. Both deals also would still need the blessing of the Finance Ministry.

For AGF, the immediate purpose of a stake in Pechiney would be to lift the state's shareholding in itself as far as possible above

75 per cent.

This is the level which French law lays down as the Government's minimum shareholding in state insurance companies.

AGF would then issue enough new shares to the public to dilute the Government's stake to 75 per cent again.

This could raise up to FF18bn (\$183m) in new cash, depending on how many Pechiney shares are transferred to AGF, estimate officials.

The insurance company would pay for its Pechiney stake by issuing new shares in itself to the state, though some of these new shares could also be exchanged for cash.

Pechiney's capital structure, simply being used as an instrument to help AGF raise money, would be unaffected.

The insurance company is already in the process of lifting the state's share in itself to 75 per cent, as a result of recent agreements to acquire shares in Rhône-Poulenc, the state-owned chemicals group, and Total, the state-controlled oil company.

These agreements form part of the same cash-raising strategy behind AGF's approach to Pechiney.

ICI says farewell to its fertiliser operations

Peter Marsh on the UK chemical company's disposal

FOR Imperial Chemical Industries - Britain's biggest manufacturer and the world's fourth largest chemicals group - the recession in the international chemical industry finally hit home yesterday.

The company shocked analysts

by announcing a 21 per cent decrease in pre-tax profits for the first half of 1990. The fall was

worse than most analysts had

expected and an indication of the problems facing many large chemical companies.

Yesterday's announcement coincided with ICI's decision to close its Billingham fertil

INTERNATIONAL COMPANIES AND FINANCE

Peltz and May in acquisition plan

By Jane Fuller in London

MR NELSON PELTZ and Mr Peter May, the US entrepreneurs who came to prominence in Michael Milken's junk bond era, said yesterday they intended to make a £1bn (£1.82bn) European acquisition via Mountleigh, their UK-based property and retail group.

But first they needed to restore the group's strength after a year which saw a pre-tax loss of £46.8m, compared with a profit of £69.3m in 1988-89.

Mr Peltz, chairman and joint managing director, said the ideal acquisition target would

be cash generative, have a strong but under-exploited market position, tangible asset backing and a European focus.

The timing was dependent on the speed with which Mountleigh's strength could be restored through selling property and reducing its £600m debt, representing gearing of nearly 90 per cent.

Mr Peltz said the accounts for the year to April 30 were designed to "set the record straight" in a year of transition.

Since he and Mr May took control of the group in November

the pattern has been set of selling UK property, building up the Spanish retail operation and reducing debt.

Because of the UK property slump, operating profit from this division fell from £101.3m to £30.1m. The dive in UK performance was partly offset by Galerias Preciosas, the Spanish department store chain, which increased its operating profit by 17 per cent to £28.1m, and by other overseas activities which contributed £21.1m more than last time.

The share price closed up 2½p at 145½p, compared with a net asset value per share of 251.8p (253.3p).

Profit before tax and exceptional items fell to £29.1m from

£69.3m. This was after net interest payments of £31.2m, nearly £7m less than the previous year, helped by the capitalisation of £23.6m (£14.3m) in interest linked to development projects.

A further exceptional bill of nearly £20m was included for reorganisation in Spain. Mr Clive Strowger, appointed chief executive in March, said this would mostly be for redundancies.

The share price closed up 2½p at 145½p, compared with a net asset value per share of 251.8p (253.3p).

Operating income for light metals plunged by more than half to Nkr753m from Nkr1,688m in the first six months of last year. Earnings per share, adjusted for a stock split last March, rose 36 per cent to Es124.4.

The bank's total assets rose from Es376bn to Es425bn in the 12 months ended June. Turnover rose more than 90 per cent to reach Es40.5bn (29.6bn) in the first half of this year, compared with Es31.2bn for the same period in 1989.

Mr Jardim Goncalves, president, said the results reflected "the bank's commitment to expand significantly the scope of its activities and to reinforce its competitive edge while maintaining adequate profitability."

Since it was founded less than five years ago, BCP has grown fast, easily outpacing its state-owned rivals. At the end of 1989, it ranked second only to the Caixa Geral de Depositos, the state-owned savings bank, in terms of capital base and profits. It is now Portugal's largest quoted company with a market capitalisation of \$1.3bn.

Earlier this month, it set up an investment arm, BCP Investimentos SGPS, which is planned to have a capital base of at least Es8bn by September.

HK's corporate reporting season gets under way

By John Elliott

in Hong Kong

BANK OF East Asia, Hong Kong's largest local family-controlled bank, yesterday declared consolidated profits, after tax and undclared transfers to secret inner reserves, of HK\$103.9bn (US\$13.4bn) for the six months to June, up 15.1 per cent on last year's same period.

The real profit figures are masked by the transfers to hidden reserves but the rate of increase is lower than the 19 per cent growth reported for the whole of 1989.

An interim dividend was declared of 28 cents, which compares with an adjusted 21 cents for a year ago. Earnings per share have risen to 38 cents from 33 cents (adjusted). The bank traditionally begins the territory's corporate reporting season.

Cookson to sell 7.9% JM stake at a loss

By Ken Gooding, Mining Correspondent

COOKSON GROUP, the specialised industrial materials company, yesterday finally gave up hope of acquiring Johnson Matthey's colours and printing division - which it has coveted for the past two years - and sold the 7.9 per cent stake it had built up for £35m (£63m).

Mr Michael Henderson,

Cookson's chief executive, said that, although his group paid £42m for the shareholding, there would be only a very

small loss. Much of the £4m deficit would be covered by the final dividend from JM, to which Cookson remains entitled, and a reduction in tax liability.

The 14m JM shares were placed with a range of investment institutions in the UK and overseas yesterday by Credit Suisse First Boston at 27p each, a discount of about 5 per cent on the overnight price. The JM shares closed last night at 27p, down 1p.

Mr Henderson pointed out

Cookson's share price touched 198p soon after the final dividend from JM, to which Cookson remains entitled, and a reduction in tax liability.

JM, the world's biggest platinum marketing organisation, is one of an international network of companies under the influence of the Anglo American Corporation of South Africa.

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INTERNATIONAL COMPANIES AND FINANCE

Framatome prepares a strategy for survival

William Dawkins on the ownership row and declining market facing France's nuclear reactor builder

Court seeks advice on CGE row

THE PARIS commercial court has asked two law professors to help clear up the row over the ownership of Framatome, writes William Dawkins in Paris.

It wants them to advise on whether a 40 per cent stake in Framatome now held by Compagnie Générale d'Électricité (CGE), the telecommunications and engineering company which is trying to win control of the plant builder, should belong to the Government.

Framatome's staff council, which, with its management, wanted to stay independent, launched a court action early this year claiming that CGE's share was being frequently transferred to the private sector when CGE was privatised in 1987.

In May, the court threw out

their demand that the 40 per cent stake should be sequestered, but agreed they had a right to question whether the shares should have been transferred into the private sector. The next hearing will be on September 4.

CGE agreed in March to buy another 12 per cent stake in Framatome from the Dumex construction group, giving it a 52 per cent majority. Another 45 per cent is held by state-owned bodies, with the remaining 3 per cent in the hands of Framatome staff.

Mr François Mitterrand, the French President, has said he wants the public sector to take control of the company, though the rest of the Government has been divided on whether to share power with CGE.

Until then the public sector was the largest shareholder, with 45 per cent in the combined hands of the CEA atomic energy authority and Electricité de France (EdF), the electricity board.

Since then, the Government has been wrestling with CGE to agree a price to buy back some of its shares, while Framatome's fiercely independent management has been running an aggressive publicity campaign and its staff has taken court action to repel the invaders.

For them, the whole row is an unwelcome diversion just when they have their hands full trying to expand Framatome into new areas.

"We need to have perhaps 50 per cent of our turnover outside the nuclear industry by 1995," says Mr Aziz Aboal, Framatome vice-president for corporate strategy.

Decommissioning could provide extremely lucrative work when Framatome's reactors reach the end of their useful lives, but that is not expected to take place until the middle of the next decade.

Critics, like CGE, maintain that Framatome's big weakness is that it is the only reactor group in the world to make nuclear plant building its main business.

All of its competitors are in steady decline since 1987, to

a diversification from their much larger engineering concerns, just the kind of structure that CGE has in mind.

Mr Jean-Claude Leny, Framatome's chairman, is convinced that he does not need a rich industrial partner to hold his hand until the reactor market recovers, probably some time in the late 1990s.

"Our structure gives us much more stability. We want to be in this position. Our competitors' problem is that the moment their chairmen decide on a new orientation in their large industrial groups, the nuclear activities can be wiped out," says Mr Leny.

In any case, he suspects that CGE, far from supporting Framatome's business, is after his FFr1bn cash reserves – an allegation that CGE strongly denies.

Apart from trying to fight off CGE, Mr Leny's survival strategy for Framatome has two strands: international alliances to ensure a more even share-out of the declining market, plus buying into a new market in electrical connectors, essential industrial plugs, sockets and wires.

The latter accounted for nearly 20 per cent of turnover last year, but a much lower share of profits.

The first alliance, signed

early last year, is with KWU,

the nuclear subsidiary of Siemens and Framatome's main European competitor, under which the pair will jointly develop a reactor for export markets, from a joint headquarters in Paris. It is a classic example of one-time competitors huddling together in a declining market.

"Fierce competition between France and West Germany did no good, so we thought it better to work in common than alone," admits Mr Marcel Chabilliac, Framatome's nuclear engineering director.

Mr Leny is convinced that European Commission competition authorities, whom he has notified, will see it as a mutual reinforcement rather than a reduction in competition.

It is too early to look for results, given that the average reactor order takes five to seven years from first negotiations to completion, though the pair are already talking to the Hungarian and Czechoslovak governments.

The second international link-up, consummated last autumn, is with Babcock and Wilcox (B&W), the engineering subsidiary of McDermott International, the US energy services group, to supply maintenance services to North American reactor operators.

Electronics was next for consideration, but rejected as too risky and expensive.

"We didn't want to become

another Thomson," says a Framatome executive.

Electrical components were next to come under the spotlight. Framatome felt that connectors would give it access to the high-growth electronics market as well as to a broad customer base including car producers, industrial controls, and aerospace.

"The industry is fragmented enough so that by buying a few companies and pulling them together, you can buy a decent market share," adds Miss Morin, who now runs the connectors division.

Miss Morin estimates that the three connector businesses, Jupiter and Souriau of France and Burndy of the US have a 5 per cent to 6 per cent world market share.

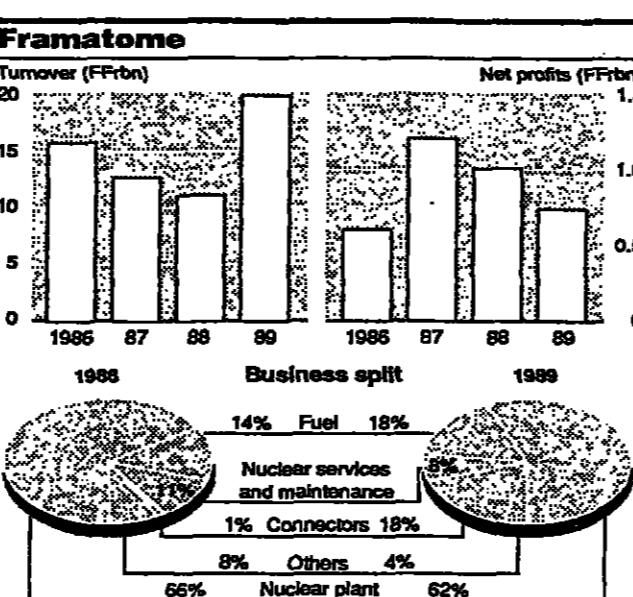
All the same, it is an ambitious project for a company which is used to dealing with big public customers, quite different from the fast, aggressive world of connectors.

"We knew it was different and had to be managed differently right from the start. That is why we have kept most of their management in place," says Miss Morin. She is helped by being given more autonomy than other Framatome divisional heads and needs to consult the main board only for large investments.

Since the takeovers, she has pooled the three connector companies' distribution and marketing, purged in 1989 to reduce their debts, cut staff costs by 20 per cent at one company and raised prices by up to 30 per cent for some products, as a result of which they made a small profit last year.

Miss Morin is expecting a 5 per cent return on sales within three years – rather better than the group's overall margin now.

So Framatome's diversification strategy is beginning to pay off. The big question now is whether it can come through that political row with its main business unscathed. Potential reactor buyers in China and South-east Asia are already uneasy. The nuclear engineering division's Mr Chabilliac warns: "When clients are not sure whether they will be dealing with the same person next year, that's not favourable – especially not in our industry."



another Thomson," says a Framatome executive.

Electrical components were next to come under the spotlight. Framatome felt that connectors would give it access to the high-growth electronics market as well as to a broad customer base including car producers, industrial controls, and aerospace.

"The industry is fragmented enough so that by buying a few companies and pulling them together, you can buy a decent market share," adds Miss Morin, who now runs the connectors division.

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Motel 6 Corporation is the largest chain of exclusively owner-operated economy motels in the United States and was a pioneer in its field, offering services at prices well below those of its competitors. At the end of 1990, the company will own some 554 hotels in 42 states. Its headquarters will remain in Dallas, Texas.

Accor is a world leader in the hotel, catering, voucher and tourist industries, with nearly 3,000 restaurants and over 850 hotels in 60 countries. The group, which is quoted on the Paris Stock Exchange, has the second largest stock market capitalisation (FF 22.3 billion) in the world hotel sector. Accor expects to have consolidated sales in 1990 of FF 22.5 billion and profits of FF 800 million.

ACCOR

THE HOTEL, CATERING AND SERVICES COMPANY

ACCOR BECOMES WORLD LEADER IN ECONOMY LODGING FOLLOWING ITS U.S. PURCHASE OF MOTEL 6

Subsequent to an agreement signed on 12 July 1990, the Accor group will acquire Motel 6 Corporation. A takeover bid for 100% of the latter's units, which are traded on the New York Stock Exchange, will begin on Wednesday, 18 July 1990. With Formula 1 in Europe and Motel 6 in the United States, Accor thus becomes the world leader in the economy lodging business. Both companies are leaders in their respective markets and belong to a hotel sector whose growth rate over the next ten years will be higher than any other.

55% of the units of this common limited partnership are held by Motel 6 Corporation Holdings, a subsidiary of Kohlberg Kravis Roberts and Company (KKR), which has unconditionally agreed to tender these units to Accor. The cost of acquiring the units is estimated at \$ 1.3 billion, or a cash price of \$ 22.50 per unit.

The acquisition of Motel 6 adds the finishing touch to a strategic plan which aims to establish Accor as the pre-eminent budget hotel company in the world. As a result of this acquisition, the Accor group now enters a new period of growth. It will own and run more than 775 budget hotels and intends to increase this figure to 2,000 over the next few years.

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Accor expects to have consolidated sales

INTERNATIONAL COMPANIES AND FINANCE

Goodyear posts \$9.4m deficit in soft market

By Barbara Durr
in New York

AN AFTER-TAX charge of \$21.4m, or 37 cents per share, and a soft tyre market depressed second-quarter results at Goodyear Tire & Rubber Co, the world's largest rubber manufacturer.

The Akron, Ohio-based company reported a loss of \$9.4m, or 16 cents a share, for the period, compared to a profit of \$27.1m or 47 cents for the second quarter of 1989.

The charges arose from a restructuring of the company's North American tyre operations and the closing of its Bedford, Massachusetts, roofing systems plant. The streamlining of tyre operations which resulted in a pre-tax charge of \$20m, was designed to improve their cost effectiveness. The charges were related to reductions of some 1,100 personnel.

The closure of the New Bedford plant took another \$15m from pre-tax income for plant shutdown expenses and personnel reduction.

The company said results also reflected depreciation as well as operating and interest expenses in its troubled oil pipeline project. Recognition of these items, which were capitalised, would have brought down the year-earlier period net income by \$26.8m, or 47 cents per share. Oil transport operating losses were \$12.8m in the 1990 second quarter.

Although worldwide sales were up slightly in the second quarter to \$2.9bn from \$2.8bn a year ago, tough price competition in North America and Europe for both tyres and general products; higher costs; a long strike at its tyre plant in Turkey; and the impact of economic reforms in Brazil affected results. Operating income fell in US businesses by 40.3 per cent to \$77.1m for the quarter, and in Europe by 33.8 per cent to \$59.6m.

Given the weakness in the original equipment automotive market for tyres, Goodyear increased its world tyres sales by 2.9 per cent in the quarter by pressing into the replacement market.

Shares on the New York Stock Exchange went 8% lower to be 27% at midday.

Fierce competition in US drags down GM and Ford

By Martin Dickson in New York

GEneral Motors and Ford, the two largest US car companies, yesterday reported sharply lower second-quarter earnings due to fierce competition in the depressed North American market and problems overseas. Ford was hit by strikes in Europe, and both were affected by economic upturns in Brazil.

New income at GM dropped by 38 per cent, from \$1.45bn in the second quarter of last year to \$800m, while sales and revenues were little changed at \$23.9bn, compared to \$23.5bn.

Earnings per share were \$1.32, against \$2.23.

At Ford, net income fell 45 per cent, from \$1.4bn to \$771m in the second quarter of last year, while sales and revenues were \$26.9bn, up \$62m from the second quarter of last year. Earnings per share were \$1.67, compared to \$3.

In the US market, where overall car and truck sales were down 3.6% per cent in the first half of this year, the two companies have had to cut prices through rebates and other devices as they battle for market share against Japanese producers. Meanwhile, in Brazil, where both companies have substantial operations, car sales have been hit by the Government's radical economic policies and industrial disrupt-

tion in the motor industry.

GM said the second-quarter figures reflected higher North American sales incentives. But it noted that it was the only US company to increase its market share in cars, trucks and total vehicles during the first six months of the year, and would offer more all-new vehicles than any other in the coming model year.

GM dealers in the US sold 1.38m cars and trucks in the second quarter, down 5.5 per cent from a year ago, while the overall market fell 6.3 per cent.

Worldwide factory sales to GM dealers were down 1.8 per cent in the quarter, to 2.14m units.

With the slump in US profits, GM and Ford have both been relying on foreign operations to bolster earnings.

GM said its overseas profits performance, excluding Brazil, had continued at a record level. There had been record second-quarter and first-half sales in Europe and Asia-Pacific.

However, the upheavals in Brazil meant the operation there incurred a first-half loss.

The group's three non-motor subsidiaries produced mixed results. Electronic Data Systems made earnings of \$125m, up \$20.4m; GM Hughes Electronics produced \$155m, compared to \$240m; and GM

Acceptance, the finance arm, made \$302, up \$33m.

Ford said its worldwide automotive operations made \$529m in the quarter, down \$705m compared to a year ago, on sales of \$23.8m. In the US, its profits were \$356m, down \$103m, because of lower vehicle production, higher incentive costs and higher costs for developing products.

Outside the US, automotive profits were \$173m, down \$602m. This was due mainly to problems in Europe, where vehicle production was lower – partly due to strikes in Belgium and Britain – and increased competition had driven up marketing costs.

Ford was also hit by events in Brazil, where it has a joint venture with Volkswagen.

The company's financial services operations produced earnings of \$242m, up \$35m, or 52 cents a share.

Ford's share of the US car market dipped 1 percentage point in the first half, to 21.3 per cent, but Mr Harold Poling, chairman, said he believed this would improve as the new 1991 products became available. Its truck market share rose 1/4 point to 29.3 per cent, thanks in part to the successful launch of its new sports-utility vehicle, the Explorer.

European sales help Compaq

By Louise Kehoe in San Francisco

COMPAQ Computer, the US personal computer manufacturer, reported a strong second quarter with earnings meeting expectations. The company said that 53 per cent of its second-quarter revenues came from outside North America, mostly from Europe.

Net income for the second quarter rose to \$104m, a 24 per cent increase over net income of \$84m in the second quarter of 1989. Earnings per share were \$1.18 from 98 cents in the corresponding quarter last year.

Net income for the quarter includes a one-time gain of \$7.5m, or 5 cents per share, resulting from an increase in the carrying value of Compaq's equity stake in Commer Peripherals, its primary supplier of

disk drives. Sales revenues for the quarter were \$862m, a 19 per cent increase over sales of \$722m in the second quarter of 1989.

For the six-month period, net income was \$196m, or \$2.23 per share, compared with \$167.9m or \$1.94 per share. Earnings per share were adjusted for a two-for-one stock split.

Sales for the first half of the year were \$1.7bn, compared with \$1.4bn during the corresponding period last year.

"Our international sales grew 24 per cent; North American sales grew 2 per cent," said Mr Rod Canion, president and chief executive.

Compaq faced a shortage of components during the second quarter, Mr Canion said. Unexpectedly high demand for some

of the company's older products, which are being phased out, left the company short of components including disk drives and semiconductor devices, said Mr Daryl White, chief financial officer.

Low component inventories allowed Compaq to take full advantage of decreasing prices for memory chips and microprocessors. However, Mr White added, this raised much of the company's gross margins.

Concerns about the component shortage and the company's increasing reliance upon Europe for revenue growth caused an initial drop in Compaq's stock price. The stock opened at \$57, down from a Wednesday close of \$59. It quickly regained much of the loss in heavy trading.

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Canadian papers hit by fall in advertising

By Bernard Simon
in Toronto

SOFT advertising and commercial printing revenues as well as sharply higher interest costs have severely depressed the second-quarter earnings of Canada's three leading media groups.

"Du Pont Pharmaceuticals will become the nucleus for a new, free-standing company," said Mr Roger Morris, a Du Pont spokesman.

Maclean Hunter, whose interests include newspapers, trade magazines and cable television, suffered a 35 per cent slump in net earnings to C\$18m (US\$15.6m). At Southam, which owns 16 daily newspapers, income tumbled 41 per cent to C\$14.7m. Toronto Star Corp, which publishes the Toronto Star, Canada's top-selling daily paper, saw a 32 per cent drop in earnings to C\$17.9m. Torstar has a 23 per cent interest in Southam.

Newspapers in the Toronto area, where the housing market and consumer spending have wilted in recent months, have been especially hard hit by the drop in advertising.

The Toronto Star's advertising lineage was down 10 per cent in the second quarter.

The Toronto Sun also saw advertising fall sharply. Its owners, Toronto Sun Publishing – a Maclean Hunter subsidiary – said however, that its two loss-making papers, the Ottawa Sun and the Financial Post – in which the Financial Times has a minority interest – are losing "considerably less" than last year.

Maclean Hunter also predicted that both this year and 1991 would be "difficult years." It pointed to the last-June business outlook, the burden of absorbing recent acquisitions, investments in newspaper start-ups and its entry into the British cable-TV industry.

The cost of financing last year's C\$600m acquisition of Selkirk Communications, a chain of television and radio stations, was responsible for pushing Maclean Hunter's interest bill to almost C\$20m in the latest three months from C\$5.2m a year earlier. It said that half its earnings decline could be attributed to the Selkirk takeover.

General Instrument bids are withdrawn

GEneral Instrument, the US cable television equipment maker, has announced that two potential bidders have dropped their interest in it, leaving only the \$1.6bn offer from Forstmann Little.

The leveraged buy-out firm announced its offer of \$44.50 a share in July, confident no other bids would surface. However, two other companies quickly said they were looking at General Instrument.

General Instrument never identified the bidders, referring to them only as "financial entities." Both parties told General Instrument yesterday they were no longer interested in a deal.

Contribution from Rio ALGOM, the principal Canadian metals and mining affiliate of R/TZ of the UK, has reported a 42 per cent decline in first-half earnings due to disposal of its Atlas Steels subsidiary in 1989, lower commodity prices and tighter margins in metals distribution, writes Robert Gibbons.

Net profit was C\$39.3m (US\$34.1m), or 84 cents a share, from C\$68.2m or \$1.51 a year earlier. Revenues dipped 31 per cent to C\$710m. Second-quarter earnings were C\$19.2m, or 42 cents a share, against C\$49.6m, or C\$1.64 a share, against C\$85.0m, or C\$1.81 a share, a year earlier. Total

Du Pont puts pharmaceutical units into venture with Merck

By Karen Zegar in New York

DU PONT, the biggest US chemicals company, is injecting all of its pharmaceutical and radiopharmaceutical imaging agents businesses into a joint venture with Merck, a drugs industry analyst and partner at Mehta Isaly in New York.

Du Pont's pharmaceuticals business, which is expected to have sales of about \$550m in 1990, evolved from Endo Laboratories, which the Illinois-based chemical company bought in 1969.

Although the Du Pont business was well regarded as a high quality operation, analysts said it did not have the necessary global resources in research and marketing to make it a leading player in pharmaceuticals industry.

"This joint venture is a very elegant way for Du Pont to continue to participate in the pharmaceutical complex of the pharmaceutical industry without conceding

defeat or having to invest more money in what was starting to look like a black hole," said Mr Viren Mehta, a drugs industry analyst and partner at Mehta Isaly in New York.

The new company will

be able to take advantage of Merck's international expertise. Merck said it would contribute development funds, certain marketing rights to several of its prescription medications, and cash.

The new company will concentrate on building its European businesses base by adding current Merck pharmaceutical products and expanding its European sales force. It is not expected to produce significant commercial results until the late 1990s.

The two companies already have a marketing and research and development agreement, giving Du Pont certain rights to current Merck products in exchange for Merck access to a class of Du Pont antihypertensive compounds.

Disposals boost UAL to \$141.1m

UNTED Airlines, which recently regained its title as the largest US carrier from American Airlines, has turned in higher second-quarter profits than mainly to some asset sales, writes Roderick Oram.

Delta Air Lines, the third largest carrier, reported in contrast a sharp downturn because of widespread fare discounts and a strong year-earlier quarter when it benefited from the strike at Eastern Air Lines.

UAL, parent of United, reported net profits for the second quarter of \$141.1m, or \$6.11 a share, against C\$13m. Bell Canada's revenues overall rose about 5.5 per cent. Northern Telecom's earnings were up sharply.

Bell Canada said the core businesses all did well in the latest quarter, while the year-earlier period included a one-time gain of C\$5.1m on the sale of part of BCE Mobile Communications.

Real estate and several other miscellaneous activities made a negative contribution.

At June 30, BCE's loans to

troubled Kinburn Corp, a high technology group based in Ottawa, were carried at C\$350m. BCE failed to agree on terms to take over Kinburn and a group of banks is now trying to negotiate resolution of Kinburn's total debt of around C\$800m.

Rio Algoma hurt by lower prices and tighter margins

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operating revenues were C\$98, up 15 per cent.

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First-half earnings were down 21 per cent to C\$58m, or 46 cents a share, on revenues of C\$385m, up 16 per cent.

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INTERNATIONAL CAPITAL MARKETS

E Germany plans tender issue of short-term notes

By Andrew Freeman in London and Janet Bush in New York

GOVERNMENT BONDS

East Germany is preparing to launch an issue by tender of short-term debt carrying the guarantee of the Federal Republic in what will mark its first direct funding for economic restructuring following monetary union with West Germany.

The issue, which could come as early as next week, is expected to have a maturity of 1½ years and is likely to come in

GOVERNMENT BONDS

the form of zero coupon notes. There are legal reasons, including the requirement to issue a prospectus and listing rules, for not launching a bond issue.

Market participants expect East Germany to borrow around DM10bn in its own name this financial year and may stick to short-term instruments in anticipation of eventual reunification with West Germany. Short-term paper should be of interest to banks which can use the paper as collateral for repurchase agreements.

The news had little effect on the Bund market yesterday, where patchy trading was influenced mainly by news that the August issue of new Bunds will be fixed in committee next Tuesday.

The issue will be the first to use the new tap-style auction method. There was speculation that the Bundesbank will hold back around DM2bn of the expected DM8bn issue for price regulation. Traders were suggesting that the Bunds will have an 8½ per cent coupon and there was talk that the issue price will be in the range of 100.60 to 100%.

News of the committee meet-

ing set off an active day on the cash market as investors adjusted their positions, although for once this was not led or mirrored by the futures market which traded in a narrow range with limited turnover.

The benchmark 10-year Bund was fixed at 101.64 to yield 8½ per cent, and was little changed in later trading.

Prices were up around 5 pence on the fixings, but retreated later to close around 15 pence lower on average.

In the UK, the index-linked sector of the government bond market had a good day, prices rising ½ point as the recent selling pressure went into reverse.

The main market was quietly mixed, with trading moving in reaction to a muted performance by sterling on the foreign exchange markets. The benchmark 11½ per cent gilt maturing 2003-07 was trading around 101½ to yield 11.48 per cent. Prices on average were up by around ¼ point on the day in thin trading.

■ US Treasury bonds traded narrowly mixed during the morning session yesterday with no new economic figures to chew on until today's second quarter GNP and caution about any news which may emerge from a budget meeting in Washington and Opec.

At mid-session, short-dated maturities were quoted ¼ point lower, and the Treasury's long-term bond was quoted ½ point higher to yield 8.53 per cent. The only near-term focus of the market yesterday was the one-year bill auction. This was not expected to see as good demand as the two-year auction on Wednesday.

Forecasts for second-quarter GNP range from a growth rate of 1.5 per cent to as high as 2.3 per cent with the consensus estimate at 1.8 per cent, down a little from 1.9 per cent in the first quarter.

In the longer-run, the market is still trying to interpret where the US Federal Reserve stands on monetary policy.

BENCHMARK GOVERNMENT BONDS

	Coupon	Red Date	Price	Change	Yield	Week ago	Month ago
UK GILTS	10.000	4/9/90	94-18	+2/32	12.43	12.46	12.34
	10.500	5/9/90	92-19	+6/32	11.87	11.81	11.52
	9.000	10/9/90	94-22	+9/32	10.93	10.92	10.87
US TREASURY *	8.675	8/9/90	102-18	+2/32	8.48	8.50	8.50
	8.750	8/9/90	102-08	+4/32	8.54	8.55	8.49
JAPAN No 119	4.800	8/9/90	95.2828	-1.388	7.50	7.31	7.14
No 2	2.700	3/7/90	95.3411	-4.408	7.17	6.94	6.71
GERMANY	7.750	8/2/90	95.1000	-	8.50	8.41	8.71
FRANCE BTAN 9.000	8/26/90	94.3000	+0.158	9.77	9.85	9.97	9.97
OAT 8.500	8/3/90	93.5500	+0.050	9.63	9.55	9.58	9.58
CANADA *	8.750	8/5/90	94.3000	-0.150	10.70	10.68	10.78
NETHERLANDS 9.000	8/10/90	101.7400	-0.040	8.72	8.65	8.68	8.68
AUSTRALIA 12.000	7/9/90	93.7343	-	13.21	13.18	13.57	13.57

London closing. *Denotes New York morning session
Yields: Local market standard
Prices: US, UK in 32nds., others in decimal

Technical Data/ATLAS Price Sources

Swiss capital exports down 27%

SWISS capital exports fell 27 per cent in the second quarter from a year earlier to SF9.1bn as debt issues for foreign borrowers slumped and foreign lending grew, Reuter reports from Zurich.

According to the Swiss National Bank, weakness on Japanese stock exchanges con-

tinued to cast a shadow over the Swiss market, where Japanese companies had been frequent issuers of equity-linked debt.

The bank said convertible debt issues collapsed 99 per cent from a year earlier, while issues with warrants dropped 84 per cent. In all, foreign debt

issues slid 38 per cent in the quarter. Straight debt staged a come-back, climbing 204 per cent from a year earlier as long-term interest rates started to come off their highs.

Straight issues' share of all new issues rose to 96 per cent in the quarter from 61 per cent in the first quarter.

The tribunal was lifted after a successful appeal by Mr Bond to the Full Federal Court. The High Court, ruling on a further appeal by the tribunal, said there was insufficient evidence to demonstrate an error of law.

The tribunal said it would resume its inquiry into Mr Bond as soon as possible. However, Bond Corp's Bond Media subsidiary, which operated the profitable Channel Nine television network, was sold recently to Mr Kerry Packer's Consolidated Press Holdings. Dallhold said its offer to buy back SF45m of secured finance notes had been accepted by 99.9 per cent of the mainly Switzerland-based noteholders, Reuter adds from Perth.

Mr Michael Cross, Dallhold managing director, said the repurchase offer, which closed on Wednesday in Geneva, represented 65 per cent of the face value of the notes plus accrued interest.

The notes, guaranteed by Dallhold, were secured by and convertible into ordinary shares of Bond Corp.

Singapore Fund worth \$60m is launched in US

SINGAPORE'S Development Bank and the Daiwa group of Japan have launched a \$60m country fund in the US to be known as the Singapore Fund, Reuter reports from Singapore.

Daiwa Singapore and DBS Asset Management (DBSAM) said the closed-end investment fund is designed to achieve long-term capital appreciation primarily through investment in securities in Singapore and other south-east Asian countries.

The fund, listed on the New York Stock Exchange, is offering 500 shares in two tranches. 2m shares are being underwritten. Internationally and lead managed by Daiwa Europe. The issue price is \$12 a share.

The other 3m will be underwritten in the US with Daiwa Securities America and Donaldson, Lufkin and Jenrette Securities as lead managers.

Japan imposes curbs on CP

JAPAN'S Finance Ministry will require all companies that want to issue commercial paper here to get credit ratings from at least two approved rating agencies from October 1, Reuter reports from Tokyo.

Also from October, the ministry will ease standards by allowing companies with ratings of A-1, the highest level, or A-2 and Y35bn in net assets to issue CP. Issuers are now limited to those rated of A-1, or A-2 with Y35bn in assets.

The ministry will revise CP issue rules again early in 1991.

STRAIGHT BONDS: The yield is the yield to redemption of the bid-price; the amount issued is in millions of currency units. Chg. day = Change on day of issue. * Only one market maker supplied a price.

FIXED RATE NOTES: Denomination in dollars unless otherwise indicated. Coupon shown is minimum spread = Margin above short-term offer rate + Premium. * Denominated in dollars unless otherwise indicated. Conv. rate = Nominal amount of bond per share expressed in currency of share at conversion rate fixed at issue. Premium = Percentage premium of the current effective price of acquiring shares via the bond over the most recent price of the shares.

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Data supplied by Association of International Bond Dealers.

This announcement appears as a matter of record only.

NEW ISSUE

26th July, 1990

DAIKYO

DAIKYO INCORPORATED

U.S.\$300,000,000**4 3/4 per cent. Guaranteed Bonds due 1994**

with

Warrants

to subscribe for shares of common stock of Daikyo Incorporated
The Bonds will be unconditionally and irrevocably guaranteed by

The Sanwa Bank, Limited**Issue Price 100 per cent.****Nomura International****Sanwa International Limited****Bankers Trust International Limited****Baring Brothers & Co., Limited****BNP Capital Markets Limited****Credit Suisse First Boston Limited****Deutsche Bank Capital Markets Limited****Dresdner Bank****Goldman Sachs International Limited****KOKUSAI Europe Limited****Mitsubishi Finance International plc****New Japan Securities Europe Limited****Nippon Kangyo Kakumaru (Europe) Limited****Paribas Capital Markets Group****Salomon Brothers International Limited****Société Générale****Toyo Trust International Limited****Wako International (Europe) Limited****Yasuda Trust Europe Limited**

This announcement appears as a matter of record only.

NEW ISSUE

26th July, 1990

JGC

JGC CORPORATION

(Nikki Kabushiki Kaisha)

U.S.\$170,000,000**4 3/4 per cent. Guaranteed Bonds 1994**

with

Warrants

to subscribe for shares of common stock of JGC Corporation
The Bonds will be unconditionally and irrevocably guaranteed by

The Mitsui Taiyo Kobe Bank, Limited**ISSUE PRICE 100 PER CENT.****Nomura International****Mitsui Taiyo Kobe International Limited****The Nikko Securities Co., (Europe) Ltd.****Yamatane Securities (Europe) Limited****Sanwa International Limited****Fuji International Finance Limited****Bank of Tokyo Capital Markets Group****Banque Indosuez****Citicorp Investment Bank Limited****Deutsche Bank Capital Markets Limited****Goldman Sachs International Limited****Merrill Lynch International Limited****J.P. Morgan Securities Ltd.****New Japan Securities Europe Limited****Okasan International (Europe) Limited****Tokai International Limited****S.G. Warburg Securities**

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INTERNATIONAL CAPITAL MARKETS

Citicorp finds \$1.4bn finance for Mexican clients

By Richard Johns in Mexico City

CITICORP has arranged \$1.4bn in financing for Mexican clients over the past year. Mr John Reed, chairman of the biggest US bank, said in Mexico City.

No less than 85 per cent of customers assisted, though, had "some sort of assets offshore to make that kind of financing successful," he told the American Chamber of Commerce. The amount of paper placed on the market on behalf of Mexican interests without overseas assets had been "very small."

In this respect he thought that Citicorp was "unique." Generally, he thought that there would be little interest among other institutions in participating in the Mexican banking system "if tomorrow Mexico was to open its financial community totally which I would be heartily in favour of."

West European banks were preoccupied by the opening up of the East Europe while the Japanese would be cautious beyond belief and would not have a major interest in the market."

Mexico was "the most restricted market in which we operate," according to Mr Reed. Citicorp is the only foreign bank operating a branch, as opposed to a representative office, here at all because it alone accepted the drastic restrictions imposed on international demand to overlap.

Province of Alberta long-term debt downgraded

By Tracy Corrigan

THE Province of Alberta's long-term debt rating has been downgraded to double-A from double-A plus by Standard and Poor's. About \$5.2bn of debt is affected. Alberta's commercial paper rating is affirmed at A1 plus.

The rating agency attributes the downgrade to Alberta's continuing vulnerability to shifts in the energy sector, its large negative budget variances, and its growing accumulation of debt, albeit still at low levels.

Secondary prices in Alberta's benchmark Eurobonds were unaffected by the downgrade, although dealers suggested Alberta's cost of funds for new issues might rise a touch.

• Security Pacific's senior debt rating was lowered to double-A minus from Double-A by Standard and Poor's, affecting \$3.8bn of debt.

Chilean pensions face foreign investment dilemma

Leslie Crawford on the rise of private funds and their impact on the Santiago capital market

CHILE'S experiment in privatising its pension system is being closely monitored by a number of other Latin American countries.

Since the beginning of the year, Santiago has played host to a score of official and private delegations from Mexico, Venezuela, Colombia and Ecuador, all seeking to learn how the Chilean system works and whether they could apply similar schemes of their own.

Chile privatised its complicated tangle of state pension funds 10 years ago after decades of poor management had brought the system near to collapse. Workers were given three years to choose between staying in the state system or starting their own private retirement schemes. Since 1983, all newcomers to the labour force have had to save a minimum of 10 per cent of their earnings with one of 13

Administradoras de Fondos de Pensiones (AFPs), the private companies set up to manage pension funds.

According to Mr Julio Bustamante, the Superintendent of AFPs, the new system has two distinct advantages: it has dramatically increased Chile's national savings and it has provided a powerful thrust to the development of the domestic capital markets.

"The state pension funds have been a constant temptation for finance ministers trying to plug budget deficits," he says.

"The funds have been used to finance current spending, with the result that pensions are woefully inadequate."

Of all the countries that are studying the Chilean model, Mexico is probably the most forward in its privatisation plans. The World Bank is currently advising the Finance Ministry on how to restructure the Mexican Institute of Social Security (IMSS), which runs the health service as well as managing the retirement contributions of 25m workers.

Mexican draft legislation is expected to be ready by the

end of the year, which is why Santiago is being flooded with visitors from Mexican insurance companies, banks and brokers, all eager to pick up as much advance information as possible.

"We know the Finance Minister wants to privatise the pension system, but we expect stiff opposition from the unions and the old guard of the PRI (Mexico's ruling party)," said the manager of one Mexican financial group.

He believed Mexico was likely to adopt a hybrid system, where workers would continue to contribute to the IMSS while being encouraged to start up their own personal retirement schemes.

In Chile, the military government had no opposition to deal with when it privatised the pension system. But the new civilian government's enthusiastic acceptance of

AFPs has encouraged other democracies in the region to bite the bullet.

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"We are looking at ways of strengthening the system," says Mr Bustamante. The main challenge facing the Government is how to incorporate the labour force, who are either self-employed or migrant workers with no pension cover.

Another dilemma facing the Government is whether to allow AFPs to invest abroad. Chile's private pensions are growing at a rate of around \$600m a year. The AFPs are threatening to dwarf the domestic capital markets. They urgently require wider investment horizons.

Mr Bustamante says that the Government's priority is to retain where possible savings in Chile. But he recognises that allowing AFPs to invest abroad would lead to a better

return on investment. It would also confer greater stability to the system by spreading the risk over more than one country.

The Superintendence is currently studying foreign investment rules for AFPs, including the possibility of reciprocity agreements with pension funds abroad.

Mr Bustamante says the real success of the privatisation will be tested 20 years from now, when the AFPs will be financing the country's entire pension system.

At present, the burden is still in state hands: the Government pays \$1.3bn a year to IMSS pensioners. By contrast, the AFPs are only paying out 67,000 pensions.

But the results so far are encouraging. AFP pensions are up to twice as high as those paid by the state and disability pay can be three times as high.

Renewed interest in C\$ sector prompts three more deals

By Tracy Corrigan

A GRADUAL reawakening of demand in the Canadian dollar sector prompted three more issues. Late in the day, the Province of Quebec launched a 10-year offering, due to be priced today at an indicated spread of 73 to 75 basis points above the 10-year Canadian government bond.

On Tuesday, Austria-protected OKB launched a well-received \$200m issue. In both cases, the coupon is swapped into D-Marks and the principal into Swiss francs, an unusual swap structure which allows the borrower to achieve lower funding costs.

OKB's Canadian dollar offering was swapped via floating-rate dollars, which further improved the borrower's funding level. The borrower achieved a level better than 100 basis points below D-Mark Libor.

The structure fits the borrower's portfolio, according to an official there, so OKB was able to take advantage of low D-Mark coupon payments and take the risk of redemption in Swiss francs.

So far this year, OKB has raised just over \$1bn in the international capital markets, and has just under \$1bn left to raise for this year's funding programme.

The OKB deal was bid inside its 1% point fees at less than 133 points, stealing the limelight from the other five-year offering, a C\$125m deal for Toyota Motor Credit Corp.

The 11% per cent bonds yield 68 basis points above five-year Canadian government bonds, which dealers said was on the tight side, as TMCC's C\$150m of 10% bonds due 1994 are currently bid at 78 basis points above the curve. The issue, which was swapped into floating rate dollars, ended at 99.60 bid, just under the fixed reoffered price.

Toyo Sash brought two each-linked Eurobonds, each of \$150m, priced at par and maturing in four and seven years respectively. The four year bonds, with a coupon of 4% per cent, were bid at 105.4%, while the seven-year bonds, with a coupon of 5%, were bid at 105.4%, both just above issue price.

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NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Fees	Book runner
CANADIAN DOLLARS					12 1/4% - 13 1/4%	Deutsche Bank Cap.Mkt.
Oesa Kontrollbanken(s)♦	150	11 1/2%	99 9/16	1995		Wood Gundy
Toyo Motor Credit Corp(s)♦	125	11 1/2%	99 9/16	1995		
US DOLLARS					2 1/4% - 2 1/2%	Nomura Int.
Toyo Sash and Co.♦	150	4 1/2%	100	1994		
Toyo Sash and Co.♦	150	5 1/2%	100	1997		Merrill Lynch Int.
Daewoo Industrial Holdings♦	150	5 1/2%	100	2000		
Yukon Kogyo Co.♦	60	5 1/2%	100	1994		Daiwa Europe
FRENCH FRANCS	1bn	10	101 1/2%	1997	1 1/4%	BNP
IBM Corp. Finance(s)♦						
Daimler-Benz Int.Fin.(s)♦	200	(0)	100.80	2000	170 1/10bp	Deutsche Bank
Nationwide Anglia Building Soc. (B.L.S.)g)♦	300	3 1/2%	100.20	1995	20 1/10bp	WestLB
SWISS FRANCS						
Canon Sales Co.(b)(a)+*♦	300	3	100	1994		Bank Svizzera Italiana
Kubota Ltd(a)++♦	150	7 1/2%	99 9/16	1995		SBC
LB Rheinland-Platz(s)++♦	100	7	101 1/2%	1995		UBS
Chugoku Marine Transport(s)++♦	150	8 1/2%	100	1995		Citibank Investment Bank
Uniden 21 Corp.(s)k)*♦	55	6	100	1995		
*Private placement. **Convertible. *** Floating rate note. ♦Final terms. a) Non-callable. b) Coupon indicated at 3 1/2%. c) Coupon indicated at 3 1/2%. d) Callable from 3/1/93 at 104 deciles. e) 1% annual annually. f) Fixed re-offer price. g) Coupon pays 5% first 3 years then 15 1/2% minus 5-month Libor. h) Coupon re-offer price 104 deciles. i) Coupon pays 5% first 3 years then 15 1/2% minus 5-month Libor. j) Non-callable. k) Coupon pays 6-month Libor rate plus 3%. l) Non-callable. h) Coupon pays 5% over 3-month Libor. Non-callable.						

LONDON MARKET STATISTICS

RISES AND FALLS YESTERDAY

British Funds	Rises	Falls	Same
Corporate, Domestic and Foreign Bonds	58	3	37
Industrials	269	367	937
Financial and Properties	99	194	449
Oils	11	33	44
Plantations	2	0	8
Mines	36	42	103
Others	73	60	103
Totals	555		

UK COMPANY NEWS

David Smith falls 20% to £26.4m

By Clay Harris, Consumer Industries Editor

DAVID S SMITH (Holdings), Britain's largest paper manufacturer, yesterday blamed heavy capital spending and pressure on margins in a sluggish market for a 20 per cent decline in pre-tax profits to £26.3m in the year to April 30.

The pre-tax fall from £33.03m in 1989-90 was worsened by an exceptional provision of £1.49m for bad debts arising from the collapse of Coloroll, the home furnishings group to which Smith supplied packing paper for wall coverings.

Despite the profits slide, Smith will increase the total dividend to 9.25p (8.75p) with a final payment of 6.5p.

Mr Richard Brewster, chief executive, said volume growth accounted for more than half of the 8 per cent advance in turnover to £363.7m (£337.5m). However, output was lost at the Kemsley mill in Kent, where Smith is installing new equipment as part of a £40m investment programme over three years.

Kemsley, which manufac-

tures corrugated case materials, is at the centre of Smith's European strategy. The investment will more than double Kemsley's capacity from 180,000 to 380,000 tonnes and enable it to produce better quality paper.

The plant is ideally sited for exports, which already account for 20 per cent of the group's paper sales. Mr Brewster said.

In the short term, however,

the cost of re-equipping a plant acquired for £10.65m in 1988 is proving a major drag on Smith's results. It accounted for two thirds of the group's interest payments of £5.97m (£3.75m), and analysts estimate that Kemsley will reduce profits overall by about 7.5m per year in 1990-91 and the current 12 months.

Smith said it was essential that shareholders could "identify the true cost of the investment and understand the group's prudent accounting policies." Full provisions had been taken against 1989-90 profits for several costs

which could have been postponed or capitalised, the company said.

Earnings per share fell by 15 per cent to 28.6p (33.7p). The decline was smaller than at the pre-tax level after the tax charge slid to 24 per cent because capital allowances were unchanged despite lower profits. It is likely to return to the 1989-90 figure of 29 per cent in the current year.

Mr Brewster warned that any serious downturn in the UK economy could adversely affect Smith's short-term trading performance. But in the longer term, he said, Smith had "built a strategic investment on a European scale and we operate specialty businesses that produce above average returns."

COMMENT

It is unfortunate that Mr Richard Brewster had to announce a 20 per cent fall in profits in the first results after his being named *Guardian Young Businessman of the Year*. But there is no reason to fear he is destined to follow laureates George Davies, John Gunn and John Ashcroft to nemesis. When the Kemsley project is completed, Smith will have a facility with a replacement value of some £300m, gained for a fifth of the cost. However, the disruption along the way and the less generous accounting treatment than available for a greenfield site mean profits will still fall well short of the 1989-90 result in the current year. Assuming £22m, the earnings based on a prospective p/e of 11.3 after claiming 2p lower yesterday at 32.6p, this may be dredged up with the exit multiple of 20 which Svenska Cellulosa paid for Reedpack in June, but the price already contains more than a sliver of speculation that the same fate awaits Smith. But if Smith is trading too high on short-term fundamentals, shareholders – one way or another – should reap the benefit of its foresight in the long run.

Owners Abroad losses rise to £10.4m

By David Churchill, Leisure Industries Correspondent

OWNERS ABROAD, the tour operator and airline seats broker, yesterday announced an increased loss of £10.4m pre-tax for the six months ended April 30.

In the opening half of the previous year the company ran up a loss of £7.8m.

The result was in line with analysts' expectations and was due to the seasonal nature of Owners' holiday businesses. The first six months bear about half the annual overheads but are responsible for only some 25 per cent of the expected number of passengers to be carried during the year.

The increased size of the first-half loss reflected the growth in activity by Owners over the past year. Turnover in the period was £81.63m, a 43

per cent increase on the £57.08m achieved in the first half last year.

The interim dividend is 6.25p per share, representing an increase of 18 per cent over last year.

Mr Howard Klein, Owners chairman, said the company had achieved its highest ever level of winter holiday bookings, with numbers up 39 per cent to 258,000. That was set against a 15 per cent overall decline in the winter holidays market, largely due to poor snow conditions on the continent.

Mr Klein said steps were being taken to reduce the overheads of the Redwing tour operating subsidiary which it acquired earlier this year in a deal which valued the tour company at just over £5m. "But the benefits of this will

not show through until next year," he added.

The Air 2000 charter airline subsidiary operated four aircraft during the six months under review, compared with two during the corresponding period last year. Of the nine aircraft in the fleet, the remaining five were leased to foreign airlines to offset leasing and operational costs. The initial costs for two new aircraft which came into service during the period were taken above the line as a £563,000

expenditure.

The seat wholesaling division is also on course to sell 2.75m seats, including the Redwing holiday programme, he added.

Mr Klein's optimistic trading picture has encouraged analysts to forecast pre-tax profits of about £16m in the full year to October.

Hire side helps Goode Durrant rise 20%

By Jane Fuller

GOODE DURRANT, the vehicle, house-building and finance group increased pre-tax profit by 20 per cent to £2.5m in the year to April 30.

The growth from £1.27m came on turnover up by almost 10 per cent to £25.5m. The driving force behind the profit increase was vehicle and equipment hire which contributed £2.18m pre-tax, 53.27m ahead of the previous year.

Mr Michael Waring, chairman, said the bulk of this had come from the short-term hire of Ford vans.

This had benefited from customers running down their fleets and adopting a more flexible approach to vehicle use. The business operated in the north of England and the Midlands, where conditions had

remained more buoyant than in the south.

A £350,000 first contribution had come from the November acquisition of Ravenstock, which sells and rents out shipping containers. Since April 30, four small acquisitions have been made on the vehicle hire side.

Rawlings, the group's house-builder, had continued to perform satisfactorily in the north-west, where it typically sells 150,000 homes to first-time buyers. But interest charges and "horrible" conditions in the south-east reduced the pre-tax profit from £2.1m to £1.62m.

In motor distribution, where the Laidlaw subsidiary has five Ford dealerships, pre-tax profit increased to £1.96m (£1.76m).

Despite the national downturn in vehicle sales, and slacker demand for Ford cars than for certain Vauxhall and Rover models.

However, the emphasis on service and repairs meant that the dealerships could break even before selling a single new car.

In international trade and finance, there was a fall to 2.41m (£2.68m) in banking because of a smaller cash surplus. International trading also slipped a little to £1.23m because of low margins in coffee, while trade finance in South Africa contributed more than £1m although the stake in GDM Finance was reduced from 59 to 49 per cent.

The share price gained 2p to close at 133p.

A Dutch investment company headed by the Nash family.

There was some friction between the management and this shareholder last year when a request for it to have two seats on the board was turned down.

At the annual meeting in September, Winnedael led dissenting shareholders in a move to block a special resolution aimed at identifying those behind nominee share holdings.

Mr Waring said he had not heard from Winnedael since then.

Earnings per share increased to 16.8p (14.3p). A proposed final dividend of 3.25p makes a total of 5.4p (4.5p).

The share price gained 2p to close at 133p.

Guinness £40m for Schenley Canada

By Clay Harris, Consumer Industries Editor

GUINNESS IS reuniting the North American branches of the Schenley spirits business with a Canadian acquisition estimated to have cost the UK-based drinks group about £40m.

The purchase of Schenley Canada, the country's fourth largest wines and spirits distributor with turnover of £983.5m (£200m) in 1989, brings Guinness' several leading Canadian whiskies brands, including Gibson's Finest 12 Year Old and Gibson's Sterling, and Sleek Sam, a premium domestic vodka.

Schenley Canada was the subject of a management buy-out in 1981 from Schenley Industries of the US. Guinness bought the US company for £480m (£290m) in 1987, just over a year after its takeover of Distillers Group. Schenley Industries distributed many Distillers brands but also produced spirits such as IW Harper and Rebel Yell bourbons.

Yesterday's deal is primarily aimed at improving Canadian sales of United Distillers, Guinness' spirits subsidiary. Guinness sees only limited opportunity for increasing sales outside Canada.

Parkfield lay-offs at Southgate

By David Owen

About 80 mainly clerical and warehousing staff have been laid off at the Southgate operation of Parkfield Group, the mini-conglomerate which collapsed last week.

Parkfield was put into administration a week ago with liabilities of about £275m. Of this total, £128m is owed to banks, with a further £50m due to the group's suppliers.

Parkfield's health is thought to have been undermined by problems in its entertainment division, which distributed pre-recorded videos for various well-known Hollywood studios including RCA/Columbia, MGM/UA and Warner/Weintraub. Southgate was the centre of this distribution operation, according to Parkfield.

Even by the standards of recent UK corporate calamities, Parkfield's demise was extraordinarily rapid. As recently as January, shares of the Haslemere-based group had touched 518p, giving it a market value of £223m.

Though the collapse has yet to be satisfactorily explained, the group experienced a rapid increase in its debt load in May and June.



Alan Clements, finance director, in thoughtful mood at the announcement of the figures Tony Andrews

ICI suffers fall in demand and prices for many main products

By Peter Marsh

ICI reported a six-months fall in trading profit figures yesterday resulted from an alarming slump in demand and prices for many of its main products in the second quarter of 1990.

The pre-tax profit for the three-month period to June 30 came out at £319m, a 34 per cent drop on the equivalent for 1989 of £483m. The figure was well beneath analysts' expectations and underlined the downturn in the world chemical industry.

Total profit at the taxable level for the first six months of 1990 was £573m, down 21 per cent on the previous £925m.

First half sales were 3 per cent higher at £6.82bn, against £6.54bn. The tax charge for the period was £245m (£332m), giving earnings per share of 57.4p (83p), a fall of 18 per cent.

Reflecting the poor trading the company announced an unchanged interim dividend of 21p.

There was an extraordinary charge of £100m relating to losses on the disposal of its UK fertiliser business.

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There was an extraordinary charge of £100m relating to losses on the disposal of its UK fertiliser business.

Total profit at the taxable level for the first six months of 1990 was £573m, down 21 per cent on the previous £925m.

First half sales were 3 per cent higher at £6.82bn, against £6.54bn. The tax charge for the period was £245m (£332m), giving earnings per share of 57.4p (83p), a fall of 18 per cent.

Reflecting the poor trading the company announced an unchanged interim dividend of 21p.

UK COMPANY NEWS

RM Douglas up 39% at £12.39m

By Andrew Taylor, Construction Correspondent

TAXABLE profits of Robert M. Douglas, the contractor, construction equipment, building materials and property development group, rose by 39 per cent from £4.9m to £12.39m during the 12 months to the end of March.

The increase occurred during what has been a difficult year for many construction companies, particularly those extensively involved in housebuilding in southern Britain.

Turnover rose by 12.5 per cent from £261.7m to £282.1m. Earnings per share jumped from 38.5p to 47.5p.

All of the company's businesses performed well last year, said Mr John Douglas, group chairman. The largest contributor to profits growth

was the construction equipment division where demand for formwork (which prevent excavations from caving in) at sites doubled last year.

Contracting, which accounts for about three-quarters of group turnover but generates much lower margins than the equipment division, also increased profits last year.

Mr Douglas said the contracting order book at the end of June was about £250m, providing work for at least another 12 months. Building materials, concrete and aggregates, also produced record results, although this market was expected to slow this year as construction activity in the UK declined.

At specialist contracting, the

construction of multi-storey car parks, the order book stood at £10m, double that of the same stage last year, he said.

Housebuilding, the group's newest venture, had made its first small contribution to profits last year. Reservations on the company's first three housing sites had gone better than expected and would produce better profits this year.

The final dividend was up from 4.5p to 7.5p, making 10.5p for the year (6.5p).

COMMENT

The lack of exposure to a highly depressed housing market has meant that Douglas has been able to increase earnings per share by more than a fifth while rival construction

companies more heavily involved in housing have been suffering sharp falls. A solid balance sheet, gearing is only 16.5 per cent, has also stood the company in good stead. A strong presence in the Midlands has cushioned the group from the worst impact of the downturn in construction orders which have been heaviest in London and the south-east. Better margins on contracts as sub-contractors and material suppliers are forced to reduce prices together with first rate housing profits should enable the group to make pre-tax profits of £15m this year which would be a good performance in what looks like being a very difficult 12 months for the industry.

IN BRIEF

BARCOCK: Lord King, chairman, told the annual meeting that the first quarter had started well and that the outlook continued to be satisfactory with good order books and healthy balance sheet.

BANK LEUMI (UK) Net profit, after tax and transfers to shareholder, was £2.65m (£1.35m) for the six months to June 30. The interim dividend is maintained at 4.5p and there is a scrip option again.

BERKELEY GOVETT reported interim pre-profits up 18 per cent to £22.7m (£12.56m) for the six months to June 30. Earnings per share were up by 15 per cent from 20.7 cents to 23.8 cents and the interim dividend is up 1 cent to 7 cents.

GRAND CENTRAL Investment Holdings has entered into a conditional agreement with Prudential Asset Management (PAMA), a subsidiary of Prudential Insurance Company of America, under which PAMA will invest \$81m (£3.4m) to acquire a shareholding of 19.8 per cent in GCIH Singapore.

LUCAS INDUSTRIES has acquired California-based Digital Electronics Corporation for \$15m (£7.58m).

SIMON ENGINEERING has acquired Wastewater Treatment Systems of California for an initial cash consideration of \$2.5m (£1.38m), with further sums payable dependent on a pre-tax profits for the three years to December 1993.

SEP Industrial shows 15% advance at £1.16m

SEP INDUSTRIAL Holdings, the USM-listed maker of industrial fasteners and precision components, increased its pre-tax profit by 15 per cent, from £1.01m to £1.16m in the half-year ended March 31, 1990.

But that masked the strength of the core activities, said Mr Paul Formby, chairman and chief executive. Stripping out the contribution from the building products division, sold last year, the underlying profit growth was nearly 60 per cent.

Sales advanced by 58 per cent to £31.77m (£20.14m). The underlying rise was 85 per cent.

Mr Formby said a particularly strong performance was recorded by the Combaroi Group and SEP Fasteners. Sales volumes were increased substantially in Belgium and also showed growth in France and the Netherlands. The benefit of cost reductions following the merger of SEP Fasteners with PSS was reflected in a rapid improvement in results.

In contrast, the North American activities incurred a small loss in difficult trading conditions.

Earnings worked through at 1.64p (1.6p) and the interim dividend is raised to 0.44p (0.4p).

Platinum back in the black with £260,000

Robert Gunn signs off from Boots in confident mood

By Maggie Urry

PLATINUM, the pens, furniture and housewares group, moved back into the black for the year to end-March with a pre-tax profit of £260,000.

That compared with a loss of 22.9m for the previous 14 months, which included an exceptional provision of £22m.

Mr Stanley Cohen and Mr Simon Knott, the joint chairmen, told shareholders that with over 80 per cent of group turnover derived from the manufacture and distribution of consumer goods, Platinum was not immune to the effects of high interest rates and reduced consumer spending.

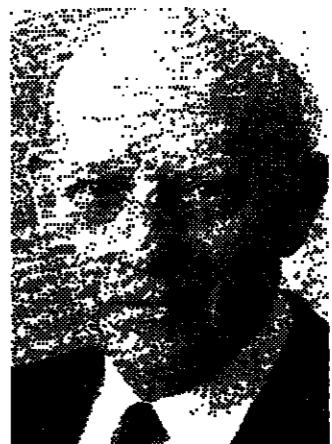
They pointed out, however, that in writing instruments the product range was being extensively improved and that the new ranges were obtaining improved listings from major customers.

Furniture manufacturing and retailing had a difficult year but the division remained profitable.

Group turnover for the year was £22.55m (£22.29m for 14 months).

Tax accounted for £11,000 (£19,000) and there was an extraordinary debit of £120,000 (£1.75m).

Earnings per share were 0.12p against a previous loss of 2.24p. No ordinary dividend is recommended — the last payment was for the year ended January 31 1982.



Robert Gunn: shareholders given fond farewell

larger consumer markets than its existing businesses had. He was confident that earnings growth in the longer term "will more than compensate for the dilution of group earnings in the current financial period."

Mr Gunn said sales from the Boots the Chemist chain were up by nearly 6 per cent in the first quarter of the current year and that margins were increasing.

Elsewhere in the retail division there were "outstanding sales increases from Childrens World, Halfords and Boots Opticians".

In spite of the depressed housing market Boots' two DIY chains "produced respectable sales increases". Sales in the pharmaceutical division were ahead by over 6 per cent in the first quarter.

Mr Gunn concluded: "Surely the progress made in the first quarter, at a time of great difficulty for most high street retailers, is testimony to our strength."

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HERTFORDSHIRE

The Financial Times proposes to publish this survey on:

28th November 1990

For a full editorial synopsis and advertisement details, please contact either

Clive Booth
on 071 873 4152or Sue Matheson
on 071 873 4129

or write to :

Number One
Southwark Bridge
London
SE1 9HL

WASTE MANAGEMENT

The Financial Times proposes to publish this survey on:

26th September 1990

For a full editorial synopsis and advertisement details, please contact

Alison Barnard
on 071 873 4148

or write to her at :

Number One
Southwark Bridge
London
SE1 9HL

FINANCIAL TIMES

GRANVILLE SPONSORED SECURITIES

High	Low	Company	Price	Gross	Yield
243	273	As. Brit. Ind. Ordinary	275	0	10.3
38	19	Armstrong and Roots	25	0	3.7
210	135	Bardon Group (SE)	147	0	4.3
125	96	Bardon Group Cr Pref (SE)	97	0	6.7
123	70	Bray Technologies	71	-1	4.7
122	82	Brentalfit Cov. Pref	82	0	11.0
218	202	Cadbury (SE)	202	0	13.4
176	163	CIT Group 11% Con. Pref	163	0	18.7
230	140	Carbo Plc (SE)	140	0	8.8
110	90	Carlo's 7.5% Pref (SE)	90	0	7.6
7.5	6.25	*Magret Gp Non-Voting A Cov.	6.25	0	3.3
123	109	*Magret Gp Non-Voting B Cov.	109	0	10.2
120	98	Jackson Group (SE)	98	-1	8.0
145	126	Multibase NV (Amst)	126	0	4.3
345	243	Multibase NV (Amst)	243	0	3.8
158	98	Robert Jenkins	98	0	12.0
467	320	Sorrells	320	0	20.0
178	105	Unisys Europe Cov. Pref	105	0	10.7
202	140	Veterinary Drug Co. PLC	140	0	6.0
386	278	W.Y. Treades	278	0	22.0
			386	0	9.1
			410	0	6.4

Securities designated (SE) and (USM) are dealt in subject to the rules and regulations of the Stock Exchange.

Other securities listed above are dealt in subject to the rules of TSE.

These securities are dealt in strictly on a matched bargain basis. Neither independent Companies Exchange Limited nor Granville Davies Limited are market makers in these securities.

* These securities are dealt on a restricted basis. Further details available.

Independent Companies Exchange Limited
77 Mansell Street, London E1 8AF
Telephone 071-488 1212Granville Davies Limited
77 Mansell Street, London E1 8AF
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COMPANY NOTICE

VCL (HOLDINGS) LIMITED

NOTICE IS HEREBY GIVEN pursuant to Section 175 of the Companies Act 1985 ("the Act") that:

- VCL (Holdings) Limited ("the Company") has made a special resolution passed on 20th July 1990 pursuant to Section 175 of the Act approving a payment out of capital for the purpose of purchasing issued ordinary shares of the Company.
- The amount of the purchased capital payment as defined in Section 171 of the Act is £172,000.
- The name and address of the directors of the Company and the auditors required by Section 173 of the Act are available for inspection during business hours at the registered office of the Company being Estover Road, Plymouth PL2 1PA.
- Any creditor of the Company may at any time before the date of the resolution for payment out of capital apply to the Court under Section 176 of the Act for an order prohibiting the payment.

Dated: 20th July 1990

R.J. GALE
Secretary

(Registered in Curacao No. 41415)

Notice of Special General Meeting

Shareholders in Intrum Justitia N.V. are hereby informed that a Special General Meeting of shareholders will be held on Tuesday August 7 1990 at 11 a.m. at the International Head Office of the Company, at Fuitkraat 6, Willemstad, Curacao, Netherlands Antilles. Shareholders will be asked to give their approval to the acquisition of CAS Group PLC by Intrum Justitia N.V. through its wholly owned subsidiary, Intrum Justitia International Limited.

Copies of the Circular and Proxy Voting Forms can be obtained from the financial advisers to the Company, J.S. Gadd & Co Ltd, at 45 Bloomsbury Square, London WC1A 2RA, England. Documents are also available at the Royal Bank of Scotland plc, Cheltenham S.A., Luxembourg and at the offices of Intrum Justitia N.V. at Fuitkraat 6, Curacao, Netherlands Antilles.

Shareholders may be represented at the meeting by proxy. Holders of bearer shares may establish their ownership by depositing their shares (or a certificate of deposit issued by a bank) at the offices of the company at Fuitkraat 6, Curacao, Netherlands Antilles, against receipt, not later than forty eight (48) hours before the time appointed for the meeting, and by producing the receipt at the meeting.

UK COMPANY NEWS

Large number of companies made similar bids

Yule Catto makes agreed £24.6m offer for Unilock

By Clare Pearson

YULE CATTO, the speciality chemicals, building materials and plantations group, is making a £24.6m recommended cash offer for Unilock Holdings, the office partitions company.

The deal follows Unilock's announcement last month that it was putting itself up for sale. Underlying disillusionment with the stock market among smaller companies, it said, it saw no future in remaining an independent company.

Yule Catto's offer values the shares at 106p. That compares with a price of 82p on June 11, the day before Unilock said it was inviting bids. The company floated at 83p per share four years ago. Having opened at 83½p the shares closed yesterday at 105p.

Accepting shareholders will be entitled to the 2.6p net final dividend, payable next month.

By the close yesterday Yule Catto had acquired 60.83 per cent of the shares. This comprised purchases of 6.9m shares and a 30.88 per cent stake irrevocably accepted by the Barling family, founders

of the company, and the family of Randall Warner, the chief executive.

Mr Ken Roberts, Unilock's chairman, said the bidding had attracted very wide interest.

He said that all the offers that were considered were very close to each other in terms, but that from Yule Catto had appealed particularly strongly on the grounds that the bidder had said it did not intend to make any redundancies. Additionally, there was a useful geographical fit between the activities of the two companies.

"This deal means we are now very well positioned for Europe," said Mr Alex Walker, Yule Catto's chief executive, yesterday. Building products was the fastest growing part of the group last year.

The acquisition will initially increase Yule Catto's gearing to about 80 per cent. Mr Walker said that he did not regard this as a source of concern, with interest cover standing at about four and the group generating cash.

Unilock is one of the largest manufacturers of demountable partitioning for open-plan offices in the UK and also has substantial operations in France.

Yule Catto's building products division makes high quality specification products and has operations in the Netherlands and West Germany.

Mr Ken Roberts and Mr Randall Warner will be departing after an initial handover period. But two executive directors will be staying on the board.

Yule Catto's building products division last year provided pre-tax profits of £6.2m, compared with £4.7m on sales of £74.3m, against £54.9m. Group pre-tax profits stood at £21.34m.

Unilock increased pre-tax profits by 65 per cent from £2m to £3.3m in the year to the end of March.

In saying it was putting itself up for a trade sale, Unilock said it was disillusioned with the stock market's failure to re-rate the shares to reflect growth in the company, and high interest rates which were inhibiting acquisitions.

Frederick Cooper in double purchase

By Andrew Bolger

FREDERICK COOPER, the Midlands-based mini-conglomerate, has conditionally agreed to pay £16.6m for Group Sales, the second largest independent distributor to the uPVC door and window industry in the UK.

Cooper has also agreed to pay prior £3.6m for Beaver Architectural Ironmongery, a distributor of architectural ironmongery to the commercial sector in the south of England.

It is buying Group Sales from Aurora, a wholly-owned subsidiary of the Australian National Industries.

The acquisitions and associated expenses will be financed by the issue of 13.6m new Frederick Cooper shares at 81p each. Yesterday, Frederick Cooper shares closed down 5p at 87p.

The new shares, which rank for the final dividend of 2.5p, will be placed by Charterhouse Bank and will be subject to clawback for an offer to qualifying shareholders.

Mr Ed Kirk, chairman and chief executive of Cooper, said: "We have admired Group Sales for over two years and we welcome what will undoubtedly be a valuable addition to the group." The positive attitude of Group Sales management has been particularly encouraging and together we share considerable optimism over the opportunity.

Hill & Smith slips to £2.3m over six months

HILL & SMITH HOLDINGS, the steel fabricator and stockholder, saw taxable profits slide from £2.86m to £2.3m for the six months to March 31.

The directors said action had been taken to stem losses at Tatham Miller, a steel stockholder acquired last September, by transferring the forge to the site of one of the company's forging subsidiaries. As a result, Tatham was expected to improve its contribution to group profits in the second half.

The 1989 figures were adjusted to account for the vendor placed shares issued on the acquisition of Tatham and the capital issue in 1990.

First half sales rose to £32.71m (£27.65m). Tax accounted for £866,000 (£1m) leaving earnings at 6.64p (£2.29p). The interim dividend is being lifted from 1.75p to 1.95p.



Nelson Peitz, chairman and joint managing director of Mountleigh, with (left) Peter May, joint managing director, and Clive Strowger, chief executive. Mr Peitz and Mr May, US entrepreneurs, moved into the property and retail group last November after buying a

22.5 per cent stake from Mr Tony Clegg, who created the group out of an old textile mill. Yesterday's results, which showed a pre-tax loss of £46.8m after extensive provisions against UK property losses, were described as showing the group in a transitional phase.

NEWS DIGEST

dend of 5p has been recommended for a maintained total of 5p.

Sidney Banks improves to £2.16m

SIDNEY BANKS, the grain and agricultural merchant, improved pre-tax profits by 19.5 per cent to £2.16m in the year to April 30 on turnover ahead from £132.39m to £145.83m.

Mr John Burr, chairman, said the board was well satisfied with the results bearing in mind that so many competitors were reducing their involvement in agricultural merchandising because of continuing losses.

The retail divisions again suffered as a result of reduced farm incomes but the group's non-agricultural interests once more increased their contribution to the overall results.

After tax of £807,000 (£673,000) earnings per share were 20.1p (16.9p). A proposed final dividend of 5.5p makes a total of 5p (3p).

An extraordinary profit of £451,000 reflected the sale of the group's animal feed mill at Eye, near Peterborough.

Interest charges curb rise at Ryan Hotels

The rise in pre-tax profits at Ryan Hotels was restricted to

£24,000 by a substantially increased interest charge of £356,000, against £211,000 last time.

In the six months to April 26, this Dublin-based hotel operator and tour operator achieved taxable profits of £236.2m or £332,000, compared with £358,000. Turnover was ahead at £82.5m (£17.78m) and trading profits rose £149,000 to £171,000. After a same-again tax charge of £109,000, earnings slipped to 0.45p (0.5p) per share.

The interim dividend is maintained at 0.5p.

Mr Conor McCarthy, chairman, said that the refurbishment of the Memphis Hotel in Amsterdam, acquired in May 1988 for about £1.4m, was completed this May and the hotel had traded very satisfactorily since its re-opening.

Small rise to £5.28m at Allied Textile Cos

Allied Textile Companies, the manufacturer, processor and distributor of textile products, held taxable profits steady at £5.28m compared with the previous £5.17m for the half-year to March 31, while the interim dividend was up from 4.1p to 4.3p.

Improved financial earnings in the six months more than compensated for a less buoyant performance in some of the group's manufacturing

activities, Mr Charles Russell-Smith, chairman, stated.

The recently acquired business of Hugh Mackay "made a positive, albeit modest, contribution" to the result, the chairman added. The reorganisation of Mackay is expected to benefit the group significantly in the coming year.

Sales for the period was virtually unchanged at £52.69m (£52.67m), while tax amounted to £1.79m (£1.81m). Earnings per share held at 13.16p (13.15p).

Kitty Little hit by higher costs

Higher distribution and administration expenses and interest charges left taxable profits at Kitty Little Group much lower at £25,000 in the year to January 31, compared with £402,000. The result for this maker of consumer goods included profit from associates of £78,000.

The directors said the year had been a bitter disappointment having originally been seen as a period of strategic growth. The final dividend is being passed leaving a total for the year for this USM quoted company of 0.75p (1.5p). It is hoped that there will be an interim payment for the present year.

Turnover increased to 24.46m (£4.21m). After tax of £1.01m (£144,000) earnings per share were 0.25p (2.9p).

THE CHURCH CORPORATION

2% rate.

Convertible Subordinated Notes Due 1993 (Due October 16, 1993)

NOTICE IS HEREBY GIVEN pursuant to Section 14(2)(b) of the Securities Exchange Act of 1934, as amended, that the Board of Directors of The Church Corporation, Inc., of Tiverton, Rhode Island, has determined that the interest rate on the convertible notes will be 2% above the reference rate less any adjustment because of a two for one stock split. The reference rate is 12.5% and the interest rate is 14.5%. The principal amount of the notes is \$1,000 per note.

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COMMODITIES AND AGRICULTURE

Yeltsin opens way for free market grain sales

By Quentin Peel in Moscow

MR BORIS Yeltsin, president of the Russian Parliament, has drawn up emergency measures to save a bumper harvest in more than half the Soviet Union from being left rotting in the fields.

He published an appeal yesterday warning that the food supply situation in the republic was "critical" and that action was needed "to avoid a catastrophe."

Mr Yeltsin, apparently without consulting the Central Government, has given permission for farms to sell any surplus crops — produced above their fixed contracts — on a virtually free market.

At the same time, he announced that special coupons — "Harvest '90 cheques" — will be paid to any workers

on the harvest, guaranteeing them access to scarce consumer goods.

Fuel shortages in many different areas and official estimates that one quarter of all combine harvesters are out of action for lack of spares, have combined to create a mood of near-panic in the Soviet authorities about the current harvest.

"I am not appealing to you to fight for the harvest," Mr Yeltsin said, in his address in the Sovetskaya Rossiya newspaper.

"Everyone is tired of such appeals... The main thing is that good material incentives are required."

To that end, he said that all farm products produced "over and above what is agreed in contracts" could be freely sold

throughout the Russian Federation to any consumer, at negotiated prices.

In addition, everyone working in any branch connected with the harvest — including transport workers, and workers in the food processing industry — would be entitled to special harvest cheques. They would give the right to buy "goods in very short supply."

The new measures seem to cut across the deal already offered by the Central Government to purchase crops produced above plan targets for hard currency. However Mr Yeltsin's scheme would be aimed at keeping the grain in the Russian Federation harvest inside the borders of the republic.

No licence for dairy hormone product

By Bridget Bloom, Agriculture Correspondent

EFFORTS TO market the milk yield-boosting hormone bovine somatotropin (BST) in the UK received a setback yesterday when a British scientific committee refused to license a new BST product from the US Monsanto Corporation.

The Veterinary Products Committee, which advises the Government on the safety, quality and efficacy of veterinary medicines, said yesterday that it was not "completely satisfied... with some pharmaceutical aspects of the product or with aspects of the safety of treated animals."

The committee described its decision not to recommend licensing of the Monsanto product as provisional, adding that the company could appeal to the Medicines Commission if, in September, the committee confirmed its decision.

However, its judgement will be seen as a blow to hopes that BST, a genetically-engineered hormone, will soon be commercially marketable.

Monsanto, whose trials of BST in the UK are now in their fifth year, said yesterday that it was confident that additional data on dairy cow safety as well as reassurance on manufacturing conditions would, when submitted on appeal, "resolve all remaining concerns on BST."

Controversy has surrounded BST since the outset. An effective ban on the use of the product in the European Community is in operation, although it is not yet clear whether it will be renewed into next year.

Yesterday the veterinary committee said that it was satisfied that the Monsanto product was "efficacious and if it was licensed it would not pose a risk either to human or environmental safety." However, "if the product is to be used commercially, the committee is not completely satisfied on the basis of the data presented with some pharmaceutical aspects of the product or with aspects of the safety of treated animals."

Monsanto is one of two US companies — the other is Eli Lilly — which have applied for approval of BST, a hormone naturally occurring in cows that is replicated using the gene-splicing techniques of biotechnology. Monsanto claims that BST can increase dairy cow's milk yields by 15 to 20 per cent, depending on a dairy farmer's efficiency.

The two companies have also applied for licences from the Food and Drug Administration of the US, where the hormone is proving equally controversial among farmers.

Fairer deal for Peruvian mining

Sally Bowen on the new Government's recipe for revival

PERU'S NEWLY-appointed Minister for Energy and Mines in a multi-party cabinet is Fernando Sanchez Alvarado, a member of Socialist Left, the mildly Marxist splinter party. He is an economist and former consultant on mining to the Inter-American Development Bank with good technical knowledge of the industry. His appointment has been generally well received by the mining industry.

The policy of the new Cambio (Change) 90 Government on mining and energy, as indeed on all else, is as yet vague, but Mr Sanchez Alvarado promises that mining companies can expect a "realistic" exchange rate that will encourage the sector to increase production and provide the hard currency Peru desperately needs.

Mining policy, he says, will be aimed initially at encouraging small and medium-sized projects financed with national capital. It is widely accepted that, even with the expected re-establishment of relations with the international financial community, it will be some time before substantial flows of foreign investment enter Peru.

But Mr Sanchez Alvarado says there will be clear rules of the game for foreign capital, which will be welcomed.

Mr Augusto Baertl, Vice-President of Peru's National Mining Society, describes the industry as "sitting on top of a volcano." However, early indications are that the new Government's policies will favour exporters.

The unfavourable exchange rate has had serious longer-

term consequences for Peruvian mining. Many small mines have closed down and all exploration has ceased. In order to survive, miners have been exploiting the richest veins, seriously depleting their reserves position. Maintenance has been cut to a minimum and most mines urgently need replacements and spare parts.

Looking ahead to recovery, Mr Baertl estimates that Peruvian mining has about 20 percent of its installed capacity idle and could reactivate within six months, given an attractive exchange rate and a tariff policy that does not have adverse effects on production.

The industry complains that, under present regulations, some equipment imports incur duties up to 100 per cent, affecting their international competitiveness. They will be asking for a maximum tariff of 40 per cent.

According to the National Mining Society, there is consid-

erable Japanese, Canadian and European interest in investing in Peru, especially in zinc. The Brazilian company Norberto Odebrecht has just taken a 15 per cent share worth \$5m in the zinc deposits of Ica Cruz in the department of Lima, in association with a Peruvian company and the state mining company Mineroperu.

The labour panorama, however, remains clouded in uncertainty. Like the rest of Peruvian workers, mining labourers are anxiously awaiting the presidential address to the nation on 28 July and the inevitable announcement of tough economic adjustment measures. Mr Sanchez Alvarado, following Mr Fujimori's line, has emphasised the need for an "adjustment with equity."

According to the Mining Federation, more important than the government line, will be the reaction by the National Mining Society to their annual wage claim. The federation holds its 21st annual assembly in Lima between August 3 and 11, when the postponed question of a national strike will be discussed.

Meanwhile, workers at state-owned Centromin have made a successful last-minute grab for extraordinary wage rises in the last few days of the present Government. Last weekend Centromin unions called off a threatened strike after negotiating a substantial wage rise directly with employers. With monthly inflation running around 50 per cent, the normal quarterly rises have left workers lagging behind.

Arrests at logging blockade

By Kevin Brown in Sydney

THREE ANTI-LOGGING protesters were arrested yesterday as tensions rose in an increasingly bitter confrontation between Australia's forest products industry and environmentalists.

The arrests were part of a crackdown by the Queensland State Government on protesters who have prevented logging for six weeks on around 1,000 hectares of forest on Fraser Island, north of Brisbane.

Mr Wayne Goss, Queensland's Labor Premier, said the protesters were "a small noisy group" trying to undermine an inquiry into Fraser Island logging being carried out by Mr Tony Fitzgerald, the leading QC who headed an earlier inquiry into corruption under the former National Party Government.

However, the protesters were supported by several conservation groups which are boycotting the Fitzgerald inquiry because of the State Government's refusal to impose an interim moratorium on logging.

Greener set-aside rules announced

By Robert Gibbons in Montreal

NEW RULES to make the set-aside of arable land more acceptable environmentally were announced yesterday by Mr John Gummer, the UK Minister of Agriculture, writes Bridget Bloom.

ALCAN ALUMINIUM has settled with its workers at its 20,000-tonnes-a-year smelter at Kitimat in north-western British Columbia, avoiding a shutdown.

Last yesterday, 1,500 members of the Canadian Association of Smelter and Allied Workers accepted the company's latest offer in a 62.5 per cent vote and immediately began returning to work.

Under Australia's constitution, the Federal Government has no direct powers over environmental matters, which are left to the states. However, the Government does have some

leverage because of a duty to protect the value of National Estate land.

Differences over the interpretation of this requirement prompted the Government to commission a series of reports into the forests. However, the first report to be completed — by a scientific committee — has intensified the argument because of disagreement about its methodology and conclusions.

A Cabinet row appears to be building up between Mr Alan Griffiths, the Resources Minister, who is sympathetic to continued logging, and Mrs Ros Kelly, the Environment Minister, who seems to be seeking to maximise the area of protected forest.

Mr Griffiths has an extremely naive and ill-informed approach to his portfolio," said Ms Karenne Jurd, national forests campaign director of the Wilderness Society. "His advisers are pushing the timber industry line rather than a more equitable approach to the way we use our forests resource."

The workers walked out on Monday at midnight when the old contract expired. On Wednesday evening they refused to ratify a deal for a \$1,500 signing bonus, a 6 per cent basic pay increase in each of a three-year contract, plus inflation protection in the third year.

Alcan then increased the bonus to \$1,750 and advanced the inflation protection to the second year.

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The two companies have also applied for licences from the Food and Drug Administration of the US, where the hormone is proving equally controversial among farmers.

Compiled from Reuters

Alcan smelter strike over

By Robert Gibbons in Montreal

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Compiled from Reuters

WORLD COMMODITIES PRICES

COCOA — London FOX Etonne

Close Previous High/Low

Jul 757 763 720 766

Sep 771 765 772 763

Oct 765 768 764 767

Mar 830 824 830 822

May 850 843 848 842

Jul 850 863 868 862

Sep 880 882 885 880

Turnover: 2,954 (2022) lots of 10 tonnes

ICO indicator price (\$US cents per pound) for July 25: Comp. daily 61.90 (67.76); 15 day average

Aug 62.00 (67.94)

COFFEE — London FOX Etonne

Close Previous High/Low

Jul 528 538 542 536

Sep 557 560 565 558

Oct 577 577 583 576

Jan 595 596 602 596

Mar 616 615 621 614

May 635 635 636 635

Aug 640 640 640 640

Turnover: 2,022 (1794) lots of 5 tonnes

ICO price (\$US cents per pound) for July 25: Comp. daily 61.90 (67.76); 15 day average

Aug 62.00 (67.94)

COPPER — London FOX Etonne

Close Previous High/Low

Jul 520 520 520 519

Sep 537 537 540 536

Oct 555 555 558 554

Dec 572 572 575 569

Feb 587 587 590 586

Apr 605 605 608 605

Jun 625 625 628 625

Aug 645 645 648 645

Turnover: 151 (357) lots of 40 tonnes

ICO price (\$US cents per pound) for July 25: Comp. daily 61.90 (67.76); 15 day average

Aug 62.00 (67.94)

COTTON — London FOX Etonne

Close Previous High/Low

Jul 510 510 512 509

Sep 527 527 530 527

Oct 544 544 547 541

Dec 561 561 564 558

Feb 578 578 581 575

Apr 595 595 600 594

Jun 612 612 615 609

Aug 630 630 633 627

Turnover: 2,022 (1794) lots of 5 tonnes

ICO price (\$US cents per pound) for July 25: Comp. daily 61.90 (67.76); 15 day average

Aug 62.00 (67.94)

COTTON — London FOX Etonne

Close Previous High/Low

Jul 510 510 512 509

Sep 527 527 530 527

LONDON STOCK EXCHANGE

Equities slide below FT-SE 2,350

HIGHLY disappointing first-half trading figures from ICI, coupled with a shaky start to the new Wall Street session, brought the UK equity market down heavily yesterday.

Trading volume remained sluggish, with the exception of ICI and a handful of other specialist situation stocks, but the FT-SE index fell 20 points, breaking through an important technical level.

The interim results from ICI were below even the most recently downgraded forecasts from London brokerage houses and, as an additionally disappointing feature, failed to produce an expected increase in the half-time payout.

"It was very negative for Great Britain plc, as well as ICI," commented a trader at County NatWest.

The ICI news quickly reversed an early gain of five points in a market responding initially to firmness in sterling and in UK Government bonds, as well as a

past by City analysts, hit the market hard. ICI shares, already weak ahead of the statement, fell heavily in confused trading which saw the trading screens signalling a backwash in the share price — when shares could briefly be bought from one marketmaker and sold at a higher price to another. The ICI share price lost 6 per cent on the day, and Shell was among other leading stocks to suffer in sympathy.

The ICI news quickly reversed an early gain of five points in a market responding initially to firmness in sterling and in UK Government bonds, as well as a

steeper trend on Wall Street overnight.

The loss on the Footsie soon extended to double figures and was carried further when Wall Street opened sharply down. The important FT-SE 2,350 level was abandoned, and at the worst the index was nearly 27 off, with 2,330, the next support level, only seven points away. However, London steadied at mid-session.

The final reading showed the FT-SE index at 2,344.1, a loss of 20.6 on the day. The market is now some eight Footsie points below the closing level on Monday, when Wall Street's weakness first unsettled London.

Seal trading volume increased to 465.8m shares from 427.5m in the previous session and yesterday's total included heavy trading in ICI (7.6m shares) and in Unilock (1.3m), which agreed to a bid from Yule Catto. Also contributing to market activity was a placing of 14m shares in Johnson Matthey, representing the entire 8 per cent stake held by Cookson Group.

Traders commented that, outside these special situations, stock market business was unimpressive. Equity turnover has returned to dismal levels, posing a threat to the financial health of some securities houses.

ICI result shakes the market

ICI shares fell 6 per cent yesterday after the group announced a larger fall than expected in interim profits and appraised the market by not increasing the dividend.

Dealers had factored into ICI profits of £780m to £820m, compared with £914m in the same period last year. The news that profits had declined to £733m caused a steady fall throughout the session, with the shares eventually 65 lower at 1,040p, having traded down to 1,025p at one stage. A total of 7.6m changed hands.

The results depressed the chemicals sector, with BOF finishing 12 lower at 573p and Courtaulds down 10 at 369p.

Analysts lowered their full year profits estimates for ICI from £1.4bn to around £1.2bn.

Barclays de Zoete Wedd

reduced its forecast from £1.4bn to £1.25bn, while Smith

New Court cut its figure to

£1.15bn from £1.35bn.

Storehouse active

Turnover increased to 16m shares in Storehouse after a brokerage concern raised its profits forecast, and there were suggestions in the market that Sir Terence Conran, the former chairman, had sold the bulk of his remaining stake.

Storehouse closed 4 higher at 1,36p after James Capel increased its profits estimate for the current year to £39m from £22m, and to 265m from

247m for next year.

James Capel said that BHS, the largest part of the group, had achieved strong sales growth during the first four months of this year. And taking a two-year view, the strength at BHS would eventually spread to Habitat and Mothercare.

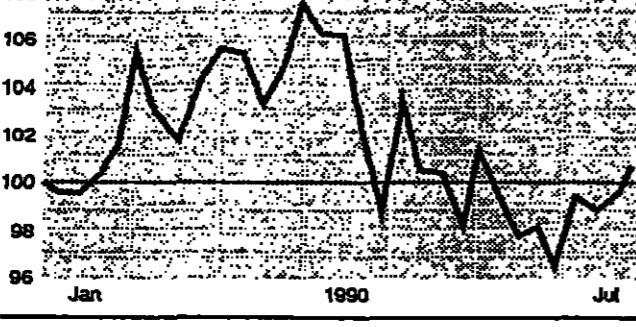
There was also talk that Sir Terence had reduced his shareholding in Storehouse from 9m to 2.5m, although his stake is now too small for that to be confirmed under the stock exchange disclosure rules. Last week Sir Terence sold 20m shares at 118%.

Stake placed

One of the market's long-running expectations was fulfilled when Cookson Group successfully placed its 7.9 per cent stake in Johnson Matthey, the precious metals refiner. The share-issue block was successfully placed by Credit Suisse First Boston with a range of investment institutions, 75 per cent going to UK funds and the rest to offshore investors.

Banks

FT-A Index relative to the FT-A All-Share Index



Today sees the start of the high street banks' interim reporting season, with Lloyds Bank the first to announce its half-time statement. The sector has been hit by large-scale profits downgrades, triggered by worsening bad debts, but these have been cushioned by expectations of big dividend increases.

The shares were placed at 272p, a discount of about 5 per cent to the overnight market price for Johnson Matthey shares, which was regarded by analysts as a reasonable discount in the present nervous state of the equity market.

After the placing, Johnson Matthey traded down to 279p for a fall of 11. Cookson rose to 185p before settling back at 180p, unchanged on the day.

Oil shares turned decisively easier as profit-takers moved in after the outstanding gains of the past few weeks. There was no news from the Opec meeting in Geneva, but specialists expected to hear today of an agreement on an upward revision in Opec's reference price from \$18 a barrel to \$20. Brent for September delivery fell back through the \$19 a barrel mark at one point yesterday.

Shell Transport bore the brunt of the selling pressure in the majors, with the shares closing 9 off at 279p, after 277p, on turnover of 9m — at least twice normal levels.

As well as the profit-taking triggered by the easier oil price, Shell were hit by the poor figures from ICI, the chemicals group. Dealers were quick to mark down Shell, which derives considerable profits from its substantial petro-chemicals businesses.

Mr Miller-Bakewell highlighted the North West chairman's comment that the company's performance in the first quarter "compares favourably with last year." County expects a 12 per cent uplift in pre-tax profits" to £200m for the current year. Mr Miller-Bakewell added that North West's key strengths are its experience in running power on SP and Lasso, with their high gearing to

NEW HIGHS AND LOWS FOR 1990

NEW HIGHS (10) BUILDINGS (2) INDUSTRIALS (1) ELECTRICAL ENGINEERING (1) FOODS (1) METALS (1) PLASTICS (1) AIRPORTS, SHIPYARDS (1) HOTELS, RESTAURANTS (1) PAPER (1) PAPER (2) TRUSTS (2) OVERSEAS TRADERS (1) MARKET (1)

NEW LOWS (67) AMERICANS (7) CANADIANS (1) BANKS

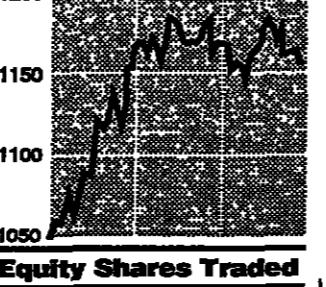
programme in the UK water industry plus a rigorous approach to achieving efficiency gains.

North West shares touched 238p before closing a net 3 higher at 235p on volume of 4.3m. The turnover figure was boosted by a cross of 1.5m shares. Thames, where 3.4m changed hands, moved up 2% to 234.4p. Also prominent were Severn Trent, which rose 5 to 220p on 3.7m. The Water Package moved up 32 to 223.5p.

The brewery sector continued to be hampered by negative assessments from leading investment houses. BZW cited the current weakness of public house property values as one of the main reasons for changing its long-term investment view from overweight to neutral. A similar strategy is advised by the independent brokerage firm of Teather & Greenwood, which predicts a flattish beer market this summer and a tougher climate for consumer spending as the Poi Tax starts to bite.

Shearson Lehman Hutton is especially vocal on the question of beer price inflation. "The brewers appear to be milking their businesses ahead of uncertain times in both

FT-A All-Share Index



Exceptional activity again developed in the water issues which, although closing off the best levels, posted strong gains across the board. Much of the turnover was concentrated, dealers said, on the sector leaders, Thames and North West, both of which are Footsie constituents.

North West topped the turnover list, boosted by the chairman's optimism at Wednesday's annual meeting and a positive note on the stock issued by County NatWest, North West's broker.

County's Robert Miller-Bakewell restored the stock to County's buy list, labelling the shares "a core holding."

Mr Miller-Bakewell highlighted the North West chairman's comment that the company's performance in the first quarter "compares favourably with last year." County expects a 12 per cent uplift in pre-tax profits" to £200m for the current year. Mr Miller-Bakewell added that North West's key strengths are its experience in

running power on SP and Lasso, with their high gearing to

their brewing and pub retailing divisions," said Shearson.

Although leading stocks lacked significant interest, Grand Metropolitan weakened further to 637p, after 634p. The shares have been in decline since McDonald's reported disappointing earnings on Monday, in spite of assurances that the news was not necessarily bearish for GrandMet's fast-food Burger King subsidiary.

Bank shares fell back, with dealers noting several large lines of stock on offer, particularly in Barclays and NatWest, although in Barclays' case

these were absorbed by a big buyer in the market. Barclays ended the session 5 off at 402p on 3.7m, while NatWest lost 4 to 33p on 4.5m.

Abey National, which has outperformed the market by 50 per cent since August last year and which on market capitalisation has ousted Midland as the UK's fourth biggest bank, retreated 5% to 222p on turnover of 5.7m. Abey reports interim on Wednesday, with Dr John Wrigglesworth of UBS Phillips & Drew going for pre-tax profits of £275m and an interim dividend of 3.2p. For the full year the UBS analyst has lowered his expectation from £265m to £255m — owing to the adverse effects of the depressed state of the housing market."

News agency reports that a storm in the Caribbean is developing into a hurricane caused a flurry of selling throughout a composite insurance sector soon to reveal the full extent of the damage to profits wrought by the bad storms in Europe in January and February. Commercial Union lost 11 to 505p and General Accident the same amount to 505p, after 503p.

Asda rose 1% to 120.4p as 9.9m shares changed hands on suggestions that various brokers had raised their forecasts.

However, all the brokers concerned said they had not, but most did say that the market had begun to view Asda in a more favourable light.

STC was heavily supported, closing 3 higher at 283p, after 280p, with 1m shares traded.

The group reports interim results on Monday and the market expects the figures to

be accompanied by details of

FINANCIAL TIMES STOCK INDICES										
	July 26	July 25	July 24	July 23	July 20	Year Ago	High	Low	Since Completion	High
Government Secs	79.07	78.99	79.53	78.43	N/A	87.07	84.20	74.13	127.4	49.18
Fined Interest	88.08	88.08	88.28	88.23	88.06	97.14	92.91	83.80	105.4	50.53
Ordinary Share	1851.5	1865.7	1866.7	1867.1	1868.1	1902.5	1852.3	1829.5	40.4	40.4
Gold Mines	188.9	188.2	184.7	182.6	181.9	183.2	378.5	187.9	43.5	43.5
FT-SE 100 Shares	2344.1	2348.7	2360.9	2369.7	2400.1	2293.7	2463.7	2102.4	2463.7	986.9
Ord. Div. Yield	5.04	4.99	4.97	4.96	4.88	4.30	10.17	3.04	(21)	(31/776)
P/E Ratio(Net)(12)	11.08	11.04	11.07	11.10	11.07	11.97	12.07	11.97	12.07	11.97
SEAO Bargains 4.45pm	20,434	21,739	21,291	23,265	N/A	28,445	28,445	28,445	28,445	28,445
Equity Turnover(Dmt)	862.29	861.52	862.05	860.89	861.30	862.28	862.28	862.28	862.28	862.28
Equity Bargain	-	21,032	21,022	23,958	27,933	28,881	28,881	28,881	28,881	28,881
Shares Traded (mmt)	342.4	445.1	329.5	384.1	451.4	384.1	451.4	384.1	451.4	384.1
Ordinary Share Index, Hourly changes										
Open 8 am 1068.6 1067.1 1070.0 1065.3 1063.7 1062.9 1061.2 1060.3 1059.4 1058.5	Day's High 1971.1	Day's Low 1051.6								
FT-SE 100, Hourly changes										
Open 8 am 2303.8 2304.5 2305.1 2305.7 2306.2 2306.7 2307.1 2307.5 2308.3 2308.9	Day's High 2309.7	Day's Low 2303.7								

GILT EDGED ACTIVITY

Indices* July 25 July 24

Gilt Edged Bargains 86.5 86.3

5-day average 83.1 83.7

*

SE Activity 1974

Excluding Inter-market business

& Overseas turnover

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WORLD STOCK MARKETS

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FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

3pm prices July 26

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Cont on Next Page

NYSE COMPOSITE PRICES

12 Month P/B
High Low Stock Div. Yield 100% High Low
Continued from previous Page

ales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 2 or more has been paid, the year's high-only range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividend are annual disbursements based on the last declaration.

-dividend also xtra(s). b-annual rate of dividend plus stock dividend. c-liquidating dividend. cld-called. d-new year's low. dividend declared or paid in preceding 12 months. p-dividends in Canadian funds, subject to 15% non-residence tax. t-dividends declared after split-up or stock dividend. l-dividend paid in this year, omitted, deferred, or no action taken at latest dividend meeting. k-dividend declared or paid this year, an accumulated dividend with dividends in arrears. n-new issue in the past 5 years. The high-low range begins with the start of trading on the next day delivery. P/E price-earnings ratio. r-dividends declared or paid in preceding 12 months plus stock dividend or stock split. Dividends begin with date of split. ss-subsidiary. dividend paid in stock in preceding 12 months, estimated cash value per share. ex-on ex-dividend or ex-distribution date. u-new year's low. h-highly halted. vi-in bankruptcy or receivership or being reorganized under the Bankruptcy Act, or securities assumed by such companies. wr-distributed, wi-when issued. ww-with warrants. x-ex-dividend or ex-rights. xds-ex-distribution. xar-without warrants. y-ex-dividend and sales in full. yld-yield less in full.

AMEX COMPOSITE PRICES

**3pm price:
July 2**

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NASDAQ NATIONAL MARKET

3pm Prices July 26

AMERICA

Dow picks up after early futures-related losses

Wall Street

A BOUT of futures-related selling and mildly disappointing results from Compaq Computer sent the Dow Jones Industrial Average lower yesterday morning, but the index then recovered most of the ground lost, writes Janet Bush in New York.

At 2 pm, the Dow was 4.70 lower at 2,926.24 on moderate volume of 96m shares. The Dow had risen 8.42 to 2,930.94 on Wednesday.

Among other indices, the broad-based Standard & Poor's 500 index stood 0.7 down at 337.26, representing a recovery from its morning lows, and the Nasdaq Composite Index of over-the-counter stocks was 1.00 higher at 446.45.

Compaq Computer, which had traded strongly earlier in the week on anticipation of strong results, came in for some profit-taking after it announced a 24.2 per cent jump in net income but slightly disappointing revenues. Compaq's share price dropped \$4 to \$85.4.

Other technology issues were mixed. IBM was 5% lower at \$114.4, Digital Equipment added \$1 to \$76 and Motorola gained \$1 to \$31.9. Digital Equipment had this week provided some evidence of more stable conditions in the market. In spite of disappointing earnings reported earlier this week, selling was not intense and the stock has recovered well. This is in marked contrast to recent sessions, when below-forecast earnings have led to punishing selling.

ASIA PACIFIC

Reports of tax probe send Nikkei lower for fifth day

Tokyo

REPORTS OF a tax investigation involving more than 10 Japanese securities firms dealt the market another blow yesterday, and share prices tumbled for the fifth day running in quiet trading, writes Michiko Nakamoto in Tokyo.

Shares dropped in late morning on reports that several Japanese securities concerns had been investigated by the Tokyo Tax Administration Bureau. They had allegedly failed to report income related to the sale of warrants in order to compensate clients for losses suffered in the 1987 crash.

The news discouraged market activity, which had already been slow on the weaker yen and interest rate worries. Turnover fell to 330m shares, against Wednesday's 350m.

After an initial attempt to rally in the morning, share prices fell back. The Nikkei average closed 331.52 down at 31,389.75, after reaching a day's high of 31,794.63 and a low of 31,327.67. Losses outweighed gains by 622 to 255, and 206 issues were unchanged.

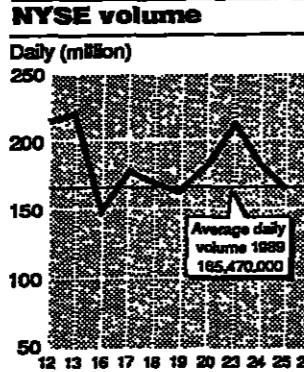
The Topix index of all listed stocks lost 26.11 to 2,261.20 and, in London trading, the ISE/Nikkei 50 index receded 1.05 to 1,584.49.

The market was also depressed by remarks made by Mr Yasushi Mieno, the Governor of the Bank of Japan, suggesting that interest rates were more likely to rise than fall. His remarks triggered weakness in the bond and futures markets, which accelerated the decline in the cash market.

Yesterday was also the last trading day for settlement in

Another modest negative factor for the market was the continuing retreat in oil stocks which had been very strong early in the week on higher crude prices. Oil prices yesterday slipped back towards \$20 a barrel. Mobil was \$1 lower at \$65, Chevron fell \$1.5 to \$76.6 and Exxon dipped \$4 to \$49.

NYSE volume



Buying in general seems to have dried up since the recovery from Monday's lows, and there is apparently no new impetus for the market. The only factor moving the market significantly yesterday morning, once again, was stock index arbitrage. Otherwise, investors continue to examine company earnings announcements and trade on these.

One featured sector was automobile manufacturers, with two leading car companies announcing second-quarter results. Ford fell \$3 to \$41.44 after reporting a drop in net income of 45 per cent and

General Motors lost \$4 to \$47.44 on news of a 31.8 per cent fall in net income compared with the second quarter last year.

McDonald's, whose results were cited as one trigger for Monday's sharp market decline, continued to fare poorly; some analysts have downgraded the stock and reduced earnings estimates. The fast food chain was \$4 lower at \$32.54.

Lockheed added \$4 to \$27.44 after Mr Harold Simmons, the Dallas investor, denied that he was seeking to sell his stake of about 19 per cent in the company. The share price fell \$2 on Wednesday on these rumours.

Canada

TORONTO stocks were flat at mid-session after bargain-hunting among selected stocks helped the market recover early losses. The composite index rose 1.7 to 3,556.01 on volume of 12.21m shares. Advances led declines by 224 to 182. The Canadian dollar's climb against its US counterpart also supported prices.

Alcan rose C\$4 to C\$27.7. The company said it will start to shut down its Kitimat, British Columbia, smelter following the union's rejection of a labour contract.

THE SUSPENSION of Ferruzzi group shares was the main talking point on the Continent yesterday, as most bourses edged up or down in quiet trading, writes Our Markets Staff.

MILAN was stunned by Consof's abrupt suspension of five Ferruzzi group shares after the session had started and some of the stocks in question had already been officially settled. In all, Montedison, Ferruzzi Agricola, Eridania, Ferruzzi Finanziaria and Enimont were suspended, and trading in those stocks quoted in London and New York was also halted. Ferruzzi later said that Ferruzzi Agricola and Montedison would hold a board meeting today, to be followed by a news conference.

There was speculation that Agricola would raise its nominal value to L1,000 from L800 and announce an issue of three bonus shares for every seven shares held. It was also rumoured that Agricola and Montedison would merge, which could involve at least a partial cash offer for the 51.3 per cent that Agricola does not own in Montedison.

In the official settlement, Enimont was L3 lower at L1,429, Eridania eased L6 to L10,000, Agricola rose L51 to L2,902. Montedison added L2 to L1,925 and Ferruzzi was suspended at Wednesday's close of L2,960. The Comit index rose 5.15 to 730.39.

PARIS kept a wary eye on Wall Street, and share prices slipped in quiet trading. The CAC 40 index lost 14.21 to 1,984.37 in turnover estimated at FFr2bn. Béghain-Say, the sugar producer, which is 60 per cent owned by Eridania, fell FFr14 to FFr382, it was suspended during trading.

Rhône-Poulenc certificates lost FFr3.40 to FFr4.65 after yesterday's disappointing results from the UK chemicals group, ICI. Oil stocks declined after their recent gains, as the threat of military conflict in the Middle East seemed to recede. Elf Aquitaine lost FFr13 to FFr697 and Total

KUALA LUMPUR was supported by the debut of shares in EON, the distributor of the Malaysian-Japanese Proton Saga car. The shares closed at RM38.15, well above the offer price. But the composite index lost 0.03 to 627.01.

TAIWAN drifted lower. A new listing of Hotel Property 1991 warrants accounted for almost one third of turnover of 78.2m shares, or \$176.4m. The Straits Times industrial index retreated 3.16 to 1,558.08.

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MANILA rallied following a move by the Government to seek debt relief due to the

recent earthquake. The composite index rose 27.18 to 915.85.

NEW ZEALAND steadied after six days of falls. The Barclay's share index improved 10.37 to 1,839.68, but turnover contracted to NZ\$15.5m from Wednesday's NZ\$15.5m.

AUSTRALIA was supported by stronger gold and resources sectors. The All Ordinaries index shed a slight 0.7 to 1,590.8, but the golds index rose 32.9 to 1,406.6. Turnover rose to 82.8m shares, worth A\$146.2m, from 74m shares. AdSteel shed 2.2 to A\$3.95.

HONG KONG was hit by renewed profit-taking. The Hang Seng index lost 36.5 to 3,833.59. Turnover fell to HK\$2.0bn from HK\$2.4bn. A fall in Hong Kong's June exports and worries about China's attitude towards a large local infrastructure project unsettled the market.

SEOUL fell on fears that a rising number of uncleared client accounts would lead to a liquidity crisis. The composite index shed 2.84 to 682.43.

SINGAPORE followed Tokyo lower. A new listing of Hotel Property 1991 warrants accounted for almost one third of turnover of 78.2m shares, or \$176.4m. The Straits Times industrial index retreated 3.16 to 1,558.08.

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THE WORLD INDEX (2371)...

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

FINANCIAL TIMES

Friday July 27 1990

The hidden treasure of European insurers

Antonia Sharpe on whether too much importance is being given to net asset values

THE LARGE premiums commanded for the whole or part of European insurance companies in the past year - namely, Victoria's takeover of Colonial and, more recently, La Fondaria's purchase of a stake in Aachen and München - have highlighted the hidden value of many continental insurers.

When calculating net asset values (NAV), analysts focus on the current market value of insurance companies' equity holdings, accumulated over the years, as well as the potential capital gain if the investment were sold. Bond portfolios come under similar scrutiny. Consequently, insurance stocks are among the first to rise on signs of an improving stock market or on forecasts of lower interest rates.

Among stocks that benefited from positive reactions to their earnings was Black & Decker, which gained \$4 to \$16. Disappointments included Daimler, which fell \$4 to \$83, and Raychem, which slumped \$2 to \$25.

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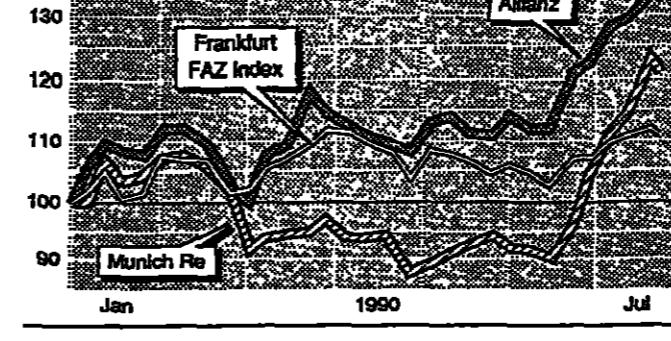
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W.Germany

rebased



Australia. As a result, many analysts have come up with NAV estimates which put the underlying share price at a significant discount.

Mr Jonathan Walker at Kleinwort Benson Securities says investors should view these discounts to NAV with some caution because, at present, many European insurers do not give out enough information to enable an accurate valuation.

Analysts also consider the value of the property holdings of insurance companies, which are often given an infinitesimal value in the balance sheet.

Property prices and rentals in European cities have been rising sharply in recent years, in contrast to the UK, US and

insurance companies are more open about their NAV than others; for example, the finance director of Gan, the French insurer, has given a figure of FF12,500. But this has not propelled the share price to that level.

Even if an analyst's NAV is correct, it is extremely unlikely to be realised. A takeover of Allianz or Generali, for example, is improbable. Furthermore, realised property

gains would be severely trimmed by capital gains tax, so shareholders would be lucky to get a small bonus on top of their annual dividend.

The NAV story is in fact having its second run in the West German market in five years. Both Allianz and Munich Re more than doubled in value between 1985 and 1989 on the back of estimates about their hidden value. But since the bubble burst in 1986, Munich Re has still not regained its relative high against the FAZ index, while Allianz severely underperformed from mid-1988 to the start of 1989 before outperforming the market once again.

Looking further ahead, a planned change in accounting policies in the Netherlands could lead to a re-rating of the Dutch insurers, which appear fairly valued at present on a price/earnings yield and

RECRUITMENT

JOBs: Research shows recruiters do little to help students to make a good choice of work

The negative gamble of starting a career

DESCRIBE a very difficult experience in your life?" The demand, made in a company's application form, would have nonplussed candidates with a lot more experience than the woman it actually confronted. A student soon to graduate at Birmingham University, she was seeking her first job.

"My mum died when I was 14," she told John Moore of the Harwood marketing consultancy during his recent study of 208 students' job-hunting adventures.

"Am I supposed to put down that I had to move house, move in with my father and stepmother - that type of thing? Or would they think I was too much of an emotive person? Or do they want you to put something like 'hitch-hiking on the Continent on my own'? What are they getting at?"

If rationality were the criterion, the right choice of answer would be plain. Given that the girl had come to terms with her mother's death well enough to describe it, how she had coped would surely constitute more relevant information to a prospective employer than her results in academic exams.

When a job is at stake, however, rationality's a risk. The revealing answer would probably also have been the right one had the demand

been made face-to-face by a fairly senior manager skilled at interviewing. But this lifeless application form, that anyone might read, is a different thing.

What Mr Moore's report? does not say what choice the young woman made, my guess is that she opted for hitch-hiking. I daresay most readers, with the canniness born of hard experience, would gamble the same way.

My confidence about the Birmingham student's answer is based on the general findings of the research. Although new to job-hunting - and, rightly or wrongly, believing their services were in strong demand - they were taking the process more seriously than candidates with years of practice in hand. "You've got to stick in your first job for at least two or three years whether you like it or not," was a typical comment. "So you'd better not make a mistake."

The trouble was that their 16 years of formal education had left

*Meeting the challenge of graduate recruitment. £195 from Harwood, 11-20 Capper St, London WC1E 6JA.

them with no knowledge of how to go about deciding what a good choice of job for them might be. And while the 208 final-year students questioned were all in Britain, I suspect that the same applies to their counterparts in most other countries too.

Their response to the bleak uncertainty was usually a sensible one. They anticipated that whatever post they took would be just a stepping stone from which, after the reputedly necessary two or three years stay, they would move to firmer ground. Even so, "they sometimes feel as though their whole life depends on picking the right stone," says the report.

It adds that the students' notion that the consequences of a wrong choice are catastrophic is not borne out by experience. Many people who choose wrongly, change jobs within months, and make a success of their second go. "It is a measure of the state of mind of finalists that these feelings, which have little objective basis, are held with such conviction. Ultimately they probably increase the chances of making a mistake in job selection.

By Michael Dixon

the costs of which are probably as great for employers as employees." Alas, the study also found that the bulk of employers do little to reduce the undergraduates' chance of success. Companies swathe them with recruiting briefs which, even though expensively produced, rarely provide the data the targets want. Details of the tasks they would actually do upon joining are most noticeable by their absence. For instance, as a result, "students are forced to reach a final choice more by a process of elimination than positive affirmation of a particular choice."

The negativity of the job-hunt is worsened by further carelessness on the employers' part. They include subjecting students to incompetent interviewers, as well as lacuna application forms with questions that have little chance of being answered in a useful way....

At which point, I suspect some readers will be feeling that the sufferings of students are being overplayed. There is a growing

body of opinion that the prime effect of their privileged education is to give them expectations of their abilities often fail to justify. Moreover, numerous employers are apparently cutting their intakes of graduates in favour of developing the skills of less scholarly staff already on their payroll together with school-leaver recruits.

But while the Jobs column applauds such measures, which are surely long overdue, one thing seems clear. So long as employers seek to recruit students, no matter how few they may want, there is no sense in doing it haphazardly - which, if Mr Moore is right, is how the majority do it today.

My table is limited solely to the four-wheeled kind of perk. The top half starts with various engine-sizes of car. Then comes the PA consultancy's estimate of the annual worth of models in each size range to users who have to pay for fuel for non-business motoring. Next we have the value when the

company funds fuel for up to 8,000 miles of private travel a year. The right-hand column shows the worth when all costs of the vehicle are met by the employer.

The figures are not adjusted for income tax.

The lower half shows how long - in mileage and time - different percentages of companies expect their chief executives, other directors, and the next most senior tier of managers to make do with the same old car.

WHAT PRIVATE USE OF A COMPANY CAR IS WORTH

Engine capacity (cc)	Estimated £ per year value of car to the employee when:		
	No private use petrol paid for	Petrol for 6,000 private miles p.a.	All petrol and costs paid for Unleaded Leaded
1,000-1,400	2,547	2,968	2,997 3,072 3,109
1,401-2,000	3,070	3,561	3,595 3,683 2,727
2,001-3,000	5,262	5,931	5,978 6,088 6,157
3,001-4,500	6,708	7,444	7,496 7,628 7,893

HOW OFTEN COMPANIES REPLACE EXECUTIVES' CARS

Miles for which same car is kept	Chief exec. %	Other direc. %	Senior manag. %	Years for which same car is kept	Chief exec. %	Other direc. %	Senior manag. %
Up to 50,000	33	37	33	Up to 2	10	10	9
51,000-60,999	37	33	41	2 to 3	63	67	69
61,000-70,999	19	19	19	3 to 4	27	23	22
71,000-plus	11	11	7	Over 4	-	-	-

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If you have successfully dealt with people and finance in the past, and are now seeking a new start with the chance of unlimited earnings as your own boss, then please contact:

David Hall,
Divisional Manager,
Hill Samuel Investment
Services Ltd.,
2 Thames Avenue,
Windsor SL4 1QP.
Tel: 0753 859019

CAREER ASSESSMENT

Expert guidance for all ages,
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CORPORATE FINANCE SPECIALISTS

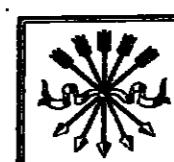
N M Rothschild & Sons Limited is a leading international merchant bank with a strong reputation for its corporate financial advisory activities.

In recent years, the Bank's Corporate Finance Division has acted as adviser on some of the most significant takeovers - both recommended and contested - within the UK, and has also been involved in the privatisation of several major state-owned companies.

The Division now seeks high-calibre individuals with around three to five years' M&A and corporate finance experience for appointment at Manager level. Successful candidates, who will be graduates and will probably possess a professional legal or accounting qualification, must have the ability to make an immediate contribution to the Division's success.

Highly competitive remuneration packages are designed to attract the best possible candidates who meet the above specification.

In the first instance, please send a personal résumé detailing your experience, in the strictest confidence, to: Andrew S May, Director of Personnel Services, N M Rothschild & Sons Limited, New Court, St Swithin's Lane, London EC4P 4DU.



N M ROTHSCHILD & SONS LIMITED

Standard & Poor's

Ratings Analyst

Dynamic Organisation

Good Prospects

Standard & Poor's is the leading rating agency in the world. The debt rating service provided by Standard & Poor's offers investors a global benchmark of credit quality and eases issuers' access to local capital markets. The London International headquarters is expanding due to a growth in demand for ratings and this has created an additional opportunity within the International Department of the Debt Rating Division.

The Structured Finance group of the International Department is responsible for analysing all asset-backed transactions in Europe. This requires excellent analysis skills in order to evaluate the collateral and proposals for new and innovative structures. The successful applicant will work closely with team members, issuers, lawyers and the arrangers. The work involves analysis and evaluation of issues and preparing presentations for rating.



Michael Page City
International Recruitment Consultants
London Paris Amsterdam Brussels Sydney

Major Unit Trust Company

Unit Trust Administration Manager

London

Up to £35,000 basic plus banking benefits

Our client, the asset management subsidiary of a well known Bank is one of the most respected names in the unit trust industry. As part of an organisational restructuring, it has now been decided to appoint a Unit Trust Administration Manager with responsibility for the dealing, registration and accounting functions.

Your brief is to manage a customer service unit which provides an efficient unit trust dealing service to brokers and the public, processes administration and resolves customer queries and complaints.

You must be able to demonstrate at least five years experience of unit trust dealing, registration and accounting and you should currently be in a supervisory position. Technical proficiency is a prerequisite for this role.

The package includes a mortgage interest subsidy, company car and profit sharing scheme. For a strictly confidential discussion please telephone or write to Fiona Law, quoting reference 1348, at FLA, 16 Old Bond Street, London, W1X 3DB. Tel: 071-491 3811.

FLA
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AND CONSULTANCY
SERVICES

CHIEF DEALERS FUTURES AND OPTIONS GERMANY

Two outstanding opportunities exist at Chief Dealer level, within a prime European Bank as it prepares for the opening of the German Futures Exchange. Responsibilities will be to head Futures and Options sections, handling Bonds and Equities in a hands-on management role.

This is envisaged as a three year assignment in Germany, with an excellent opportunity for career development thereafter in London, Germany or in one of the Bank's international locations. Candidates should possess reasonable ability in speaking the German language, together with a successful track record in the relevant markets.

The generous remuneration package includes assistance with housing, full re-location expenses and a salary reflecting the importance of these assignments. For full details, interested dealers are invited to call Gordon Brown or Steve Cartwright for a confidential, informal discussion.

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RECRUITMENT CONSULTANTS



5TH FLOOR, 2 LONDON WALL BUILDINGS,
LONDON EC2M 5PP
TEL: 071-628 7601 FAX: 071-628 2738

Gordon Brown

ALGEMEEN BURGERLIJK PENSIOENFONDS

REAL ESTATE

As one of the ABP-divisions Real Estate is responsible for the acquisition and management of real estate in the Netherlands and abroad. The fund's holdings in the Netherlands at present amount to 60,000

residential units and approximately 1.5 million square metres of commercial real estate. Since 1988, the Real Estate Division has also been operating abroad. Its target is to substantially extend the portfolio of foreign

commercial real estate. The total capital invested in real estate is approximately 11 billion guilders. The Indirect Investments department is looking for

2 INVESTMENT MANAGERS FOR INDIRECT REAL ESTATE M/F

The positions involve maintenance of contacts with relevant market parties/advisors in both the real estate and financial worlds; the development and maintenance of networks of contacts; negotiating participation in both exchange-quoted real estate funds and others; contributing from the field to strategic and tactical planning for indirect real estate acquisition; the active analysis and management of the existing indirect investments portfolio.

The positions require graduates with training in macro-economics and/or finance; relevant experience in the field of direct or indirect real estate; excellent commercial skills; thorough mastery of at

least one other foreign language (by preference Spanish, Italian or French); willingness to travel.

The salary will be commensurate

Abp is the general pension fund for public employees in the Netherlands. In 1989, over 430,000 people received a monthly ABP pension. Approximately one million workers, including all public employees, contribute to the scheme. At present, about 87 per cent of the investment portfolio consists of fixed interest securities. However, the fund aims to decrease this percentage in favour of investments in real estate and shares. The total investment assets amount to Dfl 150 billion.

with the nature and seniority of the position. The job is based in Heerlen (the Netherlands).

A psychological test may form part of the selection procedure.

Written applications, accompanied by a CV/Resumé, should be sent no later than two weeks after the appearance of this advertisement to the Head of Personnel, Real Estate, P.O. Box 4850, 6401 JN Heerlen, the Netherlands.

Further information can be obtained by telephone from Mr J. Klijnen, Head of Indirect Investments, tel. (31) (0)45-792186 and Mrs A. Engelen-Ritzen, Head Personnel, tel. (31) (0)45-792337.



Management Information and Statistics Manager

- both a strategic and an operational role

Central London

Our client is a renowned and highly successful international financial organisation. With a department of some eight people, the Head of Management Information and Statistics will support the senior management team in the provision and analysis of meaningful data concerning all aspect of business operations, and play a key role in recommending future strategy.

With a degree, most likely in economics and/or statistics for a similarly biased MBA, you will have sound management experience in the processing of data and statistics for business advantage in major organisations. Highly numerate, and computer literate,

c. £35K + substantial benefits

you will possess the necessary commercial acumen, drive and interpersonal skills to influence strategic decisions.

In return, you are offered an expanding and dynamic atmosphere with attractive career growth. Salary is negotiable, and the benefits package includes car, mortgage subsidy and non-contributory pension scheme.

Please write with full details of career and current salary to Diana Cubberley, MSL International (UK) Ltd, Pilgrim House, 2-6 William Street, Windsor, Berkshire, SL4 0BA, quoting ref 48056.

MSL International

Foreign Exchange Dealers/Brokers

Dean Witter, a US based securities and futures house, is expanding its foreign exchange operation in London.

We are looking for FX dealers/brokers with experience in spot and forwards in all major currencies together with a sound understanding of futures and options. You should have a minimum of two years relevant experience in a banking or broking environment.

We offer a competitive salary and benefits package.

Please send a covering letter together with your c.v. to: Miss Stephanie Patterson, Personnel Manager, Dean Witter Futures Limited, 1 Appold Street, 6th Floor, London EC2A 2AA.

DEAN WITTER



SMITH NEW COURT SECURITIES PLC

BEST EXECUTION DEALING SERVICE (B.E.D.S.)

Smith New Court, the leading independent securities house, is seeking to expand its highly successful Best Execution Dealing team.

Candidates may apply from all levels. Ideally they should be aged 20-25 with at least two years dealing experience.

Applications and a brief resume should be forwarded in confidence to:

Mr Peter Foscoe
Personnel Department
Smith New Court Securities Plc
Chetwynd House
24 St Swithin's Lane
London EC4N 8AE

A Member of the Securities Association
And International Stock Exchange
Registered in England No. 1317798

Senior Credit Analyst

Our client, a highly respected AAA rated European Bank is seeking an experienced Credit Analyst to join a small and highly focused team. Expansion in the department's activities has created the need for a Senior Analyst with wide experience of the credit assessment of major UK PLC's.

Ideally aged in your early 30's, you will be a graduate with at least 5 years solid experience. First class corporate analysis and PC skills are required together with evidence of formal credit training. Experience in the structuring of complex credits and related documentation would be an advantage.

This is an excellent opportunity to join a high quality organisation. The attractive salary and benefits package will fully reflect the importance attached to this key position.

To apply, please contact Lisa Booth at Austin Knight Selection on 071-439 5782 or send your CV to her at 20 Soho Square, London W1A 1DS. Please quote reference 227/LB/90.

**Austin
Knight**

FIXED INTEREST FUND MANAGER

Clerical Medical is a major force in the investment world with assets under management of some £6 billion. Our products include life assurance, pensions and unit trusts.

If you are in your mid to late 20's with a minimum of 2 years' experience working in gilt/fixed interest and already have or are ready to take on fund management responsibilities, we have a first class career opportunity for you as an important member of our fixed interest investment team, managing both UK and International bonds.

Applicants should have a good degree, ideally in a mathematical subject or economics, although candidates from other disciplines will be considered if they have relevant business experience.

We offer a competitive salary together with a performance related bonus scheme. Other benefits include a non-contributory pension, private health care arrangements and a mortgage subsidy.

Please write with full CV including details of your present salary to Nick Morgan, Senior Personnel Officer, Clerical Medical Investment Group, The Little Adelphi, 10-14 John Adam Street, London WC2N 6HA.

Clerical Medical
INVESTMENT GROUP

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Kleinwort Benson Securities

EUROPEAN EQUITY RESEARCH

Kleinwort Benson Securities is a leading UK Securities House with an outstanding reputation for the quality of its European country research, being consistently highly rated in the major independent industry surveys. Building on this success Kleinwort Benson Securities is expanding its coverage of European stocks and wishes to recruit five individuals across a wide spectrum of the countries it covers.

Ideally, candidates will already be European analysts with two years experience as country researchers or possibly as pan-European sector analysts. Interested applicants in their mid-twenties with good honours degrees, demonstrable financial understanding and analytical skills will also be considered if they are fluent in one of Italian, French, German, Spanish or a Scandinavian language.

There is a degree of flexibility in terms of levels of seniority and specific geographical responsibility. There is therefore a corresponding degree of flexibility over remuneration levels, but these will prove to be attractive to individuals of the highest calibre.

For a confidential discussion, please contact Christopher Lawless or Stuart Clifford on 071-831 9988 (or 081-874 9417 evenings/weekends), or write to The Bloomsbury Group, 11th Floor, New Oxford House, 137 High Holborn, London WC1V 6PL. (Fax 071-831 4771.)

THE
BL
OMSBURY
GROUP

Group Compliance Officer

Morgan Grenfell, a leading international merchant banking and investment management group, is seeking a compliance professional to join its Group Compliance Department.

Reporting to the Head of Group Compliance, the successful candidate will have exposure to all the Group's business areas and consequently will need to be familiar with the requirements of the majority of the City's regulatory bodies. He/She will assist with the implementation and development of group compliance policy and will provide support to the divisional compliance officers in the interpretation and application of regulatory requirements.

The ideal candidate is likely to have an appropriate professional qualification with at least two years' practical compliance experience in a multi-service financial institution. The ability to communicate effectively and to make considered judgments under pressure is essential.

Remuneration will be competitive and will include an excellent banking benefits package.

Applications, including full personal and career details, should be sent to:

Gill Nash
Personnel Department
Morgan Grenfell & Co. Limited
23 Great Winchester Street
London
EC2P 2AX

**MORGAN
GRENFELL**

CARR KITCAT & AITKEN... ...AND CLIENTS. A REAL COMMITMENT TO AGENCY BROKING.

Carr Kitcat & Aitken brings together two long established London broking houses. The move confirms its position within a major international securities organisation which recognises that international strength is achieved only as a direct result of local expertise in the main trading markets of the world.

We now require two senior UK Institutional Equity Salesmen to join the team at our London office. A commitment to client service and a first-class record of achievement are essential prerequisites. Telephone or write in the first instance to Guy de Froment.

**CARR
KITCAT & AITKEN**

Banque Indosuez Group

No. 1 London Bridge, London SE1 9TJ. Telephone: 071-528 0100.

FLEMINGS

ASSET MANAGEMENT
INVESTMENT ANALYST - FAR EAST EQUITY MARKETS

Robert Fleming is a major UK based investment bank with significant activities throughout the world. The Group manages funds in excess of £28 billion through its various international fund management operations. Robert Fleming Asset Management in London with £21 billion under management, is one of the largest international investment management companies in the United Kingdom.

The Group now wishes to recruit an Analyst to join its Far East fund management team. Flemings is a research driven organisation and the successful candidate will be expected to undertake significant responsibilities for researching East Asian equity markets and companies. This will involve a considerable amount of overseas travel.

Applicants should be graduates in their mid to late twenties with 2-5 years research experience in a leading investment management organisation or stockbroker, or will be a qualified Chartered Accountant whose career to date has preferably included some exposure to East Asian markets. Well developed analytical skills are vital as is the ability to present ideas clearly to senior management and clients.

A competitive salary and first class banking benefits package will be offered to the successful candidate.

Applicants should enclose their C.V. to:

David Weeks
ROBERT FLEMING & CO. LIMITED
25 Copthall Avenue, London EC2R 7DR

Mergers & Acquisitions

NCNB is a major U.S. banking and financial services group which, through its subsidiary Panmure Gordon & Co. Ltd., has a strong commitment to the London market. A highly motivated professional is required to join the International M. & A. Department. As a senior member of the bank's new London based M. & A. team, this key position will involve generating middle market cross border and domestic opportunities.

Ideally, candidates will be aged between 35 and 45, professionally qualified and have a successful track record in M. & A. in the City. Experience in European/USA cross-border transactions is preferable.

An attractive remuneration package is offered commensurate with the position. Applicants should contact Marion Howells, Personnel Manager, NCNB National Bank, 14 Moorfields Highwalk, London EC2Y 9DS, in writing or by telephone on 071 588 9133.

NCNB

NCNB National Bank is a subsidiary of NCNB corporation.
Panmure Gordon & Co Ltd is a member of TSB.

DEVELOPMENT CAPITAL

Hill Samuel Bank Limited is expanding its development capital activities and has vacancies for individuals looking for career roles within a leading merchant bank, which provides equity, mezzanine and senior debt facilities for development capital, management buy-out and buy-in transactions.

The successful candidates will work generally within two or three man teams on both new transactions and with existing clients. They will probably have either obtained formal accountancy or legal qualifications, or some industrial experience, before spending a minimum of 2 years with a mainstream venture or development capital organisation. Numeracy, good organisational and communication skills and an ability to build good working relationships with both clients and colleagues will all be required. The remuneration package available will fully reflect the experience of the candidates appointed.

Please send a full curriculum vitae, in strictest confidence to:

Miss Jean Geddis,
Personnel Officer,
Hill Samuel Bank Limited,
100 Wood Street,
London EC2P 2AJ.

HILL SAMUEL
MERCHANT BANKERS

A member of the TSB Group.
A member of The Securities Association.

Project Finance £40-50,000

A major international bank is seeking a project finance specialist to become actively involved in financing large infrastructure, energy and real estate projects in the UK. Applicants should be graduates aged 27 to 32 with three years experience in a marketing/analytical role with a leading City bank.

Call Jan Perrin on 071-623 1266

Jonathan Wren & Co. Ltd., Recruitment Consultants
No. 1 New Street, (off Bishopsgate), London EC2M 4TP
Tel: 071-623 1266, Fax: 071-626 5256

Jonathan Wren Executive

FX Traders Middle East Location

Our client is an important Arab-owned bank looking to strengthen its existing active trading desk with additional traders in deposits, spot/forward currencies and derivatives. Candidates should have at least three years experience, fluent in English and be self-motivated. Package includes, a tax-free salary and an attractive bonus scheme.

Call Brian Jarvis on 071-623 1266

Jonathan Wren & Co. Ltd., Recruitment Consultants
No. 1 New Street, (off Bishopsgate), London EC2M 4TP
Tel: 071-623 1266, Fax: 071-626 5256

Jonathan Wren Executive

Solicitors £28-40,000

Several City-based banks are seeking applications from both newly qualified and post qualified solicitors from top City firms or with prior banking experience. Vacancies are in a range of activities including swaps documentation, corporate finance, transactions and leasing.

Call Norma Given on 071-623 1266

Jonathan Wren & Co. Ltd., Recruitment Consultants
No. 1 New Street, (off Bishopsgate), London EC2M 4TP
Tel: 071-623 1266, Fax: 071-626 5256

Jonathan Wren Executive

Equity Analysts/Sales £20-40,000

European bank requires both junior and senior UK/European equity analysts/sales persons. Wide knowledge of UK/European equity market research/sales required and in some cases fluency in a European language. If you are educated to A level/degree standard and have the personality to work within small specialist teams...

Call Norma Given on 071-623 1266

Jonathan Wren & Co. Ltd., Recruitment Consultants
No. 1 New Street, (off Bishopsgate), London EC2M 4TP
Tel: 071-623 1266, Fax: 071-626 5256

Jonathan Wren Executive

Chartered Secretary for International plc

c£32,500, Car
North West

This is a senior management appointment within an international plc with extensive interests in retail, financial services and property.

Reporting is to the Company Secretary whose responsibilities are heavily weighted to financial management and more specific corporate issues. It will be evident therefore that the Assistant Company Secretary has a significant role to play handling all statutory legal and secretarial matters - maintaining necessary registers, legal documents, minute books, dealing with corporate correspondence, submitting annual returns, etc. This is the routine which must be actioned to the highest professional standards, but the duties will be much wider, and advice and involvement will be sought in many areas appropriate to the group's diverse activities.

It is a career opportunity and will appeal to a qualified AICSA, aged probably under 40, who has broad practical experience in a plc and is now seeking greater responsibility, authority and a higher level of business participation.

The fringe benefits are those appropriate to a major group including private health cover and realistic relocation assistance.

Candidates should send a comprehensive c.v. or telephone for an application form to
Howgate Sable & Partners, Arkwright House, Parsonage Gardens, Manchester, M3 2LE.
Tel: 061-839 2000 quoting reference (F.T.440A).

**Howgate
Sable**

EXECUTIVE SEARCH AND SELECTION

SMITH NEW COURT PLC

TRADED OPTIONS DEALERS

Smith New Court, a premier UK Securities House, is seeking to expand its Traded Options team.

They wish to recruit a number of ambitious, self-motivated traded options dealers. The successful candidates will be risk orientated and will possess the competitive instinct crucial to succeed in this sector. Additionally, they will offer approximately two years' experience within derivative products.

These positions offer a highly competitive compensation package together with the opportunity to join a high profile market leader.

For further details please contact, or write in confidence to:-

Miss L.M. Holbourn, Personnel Manager, Smith New Court Plc,
Chetwynd House, 24-30 St. Swithin's Lane, London EC4N 8AE.
Tel: 071 626 1544 Fax: 071 626 5359

ICARDA
announces an international senior staff position for:
DIRECTOR OF FINANCE

Organization: ICARDA, one of 13 international centres supported by the Consultative Group on International Agricultural Research, cooperates with National Programmes in West Asia and North Africa (WANA) to develop sustainable improvements in dryland cereals, food legumes, farm resources management, pasture, forage, and livestock production. ICARDA's multi-disciplinary staff of over 60 senior scientists and 600 technical and support personnel has an international mandate for barley, faba beans, and lentil production improvement and with other centres - a joint regional mandate for wheat and chickpea production improvement.

Position: Under the overall supervision of the Deputy Director General (Operations) the DIRECTOR OF FINANCE is responsible for the day-to-day operation of all accounting functions: the administration, coordination and control of a multi-million dollar budget; internal and external financial reporting; cash disbursement and management. The position is responsible for maintaining efficient and effective financial monitoring and reporting procedures for each of these activities and for advising management on all issues relating to them.

Qualifications: Earned university degree in accounting or finance; hold a recognized professional accounting, CPA, ACA, ACCA, or equivalent qualification; have a minimum of 10 years relevant international experience; ability to effectively work with individuals of various disciplines and nationalities; knowledge of computerized systems, and experience in the use of mainframe and micro computers; excellent command of spoken and written English. An MBA and knowledge of Arabic would be desirable.

Post: The position is based at ICARDA's modern headquarters and main research station located in a rural setting 30 km from Aleppo, Syria.

Benefits: Salary paid in US dollars based on experience and qualifications. Benefits include: a housing allowance, paid home leave travel, a contributory retirement and health package, provided care, free enrolment for dependents at the ICARDA-administered international school (K-12), and other internationally competitive conditions of service.

Application: Applications are invited from those able to obtain a four or five year leave of absence from present employment as well as from those in continuing employment. Interested, fully qualified applicants should send:

- 1.) two copies of a curriculum vitae with recent salary history;
- 2.) names, addresses, and telex numbers of two professional referees;
- 3.) photocopies (non-returnable) of other relevant supporting documents,

to: Dr. N.R. Fadda, Director General
ICARDA, P.O. Box 3466, Aleppo, Syria
tel: 331208 ICARDA SY, or 331263
ICARDA SY
telephone: (963-21) 213433, 213477, or 234890

REFERENCE: please quote position no. DG/1490 on application.
SELECTION PROCESS BEGINS: 15 September 1990.
ICARDA is an equal opportunity employer.

Williams de Broë

Equity Sales to Europe

We wish to recruit additional experienced salesmen for our team selling European and U.K. equities to European/international clients. In particular we would like to add to our existing coverage of German institutions.

Contact:

Martin Smith
Williams de Broë Plc
P.O. Box 515, 6 Broadgate, London EC2M 2RP
Telephone: 071 - 588 7511



FINANCIAL TIMES TELEVISION

Financial Times Television is starting a worldwide radio service from mid-September, based at Financial Times headquarters in London.

Applications are invited from practised financial journalists with a keen interest in international business. Those considered will also have to demonstrate broadcasting potential and an ability to write concisely. Salary according to experience.

Applications in writing only to:-

Alastair Osborne
Financial Times Television
Number One Southwark Bridge
London SE1 9HL

Vincent Knight Sanchez

Actuarial Recruitment

Call to discuss, in complete confidence, positions available for actuaries to director level. Opportunities in life, pensions, general insurance, investment and management consultancy.

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

FINANCIAL SOFTWARE

CAPITAL MARKETS - UK & EUROPE

CATS Software is a highly successful California based developer of software for fixed income derivative instruments. Since it was formed four years ago it has installed systems on trading floors and operations areas all over the world.

Having firmly established the London operation the company plans to expand aggressively into Europe.

They now seek to make several key appointments.

Consultant/Market Specialist £negotiable

You will act as a key source of market knowledge within CATS. You will be actively involved in pre-sales situations and will have a high level of contact with their users.

You must possess a detailed understanding of the Capital Markets, particularly SWAPS, probably gained in a trading capacity. Comfort with technology is important as will be an ability to communicate clearly and concisely at all levels.

Account Manager c£55,000 OTE

You will be responsible for managing and growing the existing client base in both the UK and Europe. A good relationship builder you must be familiar with back office accounting in the trading environment and will probably have performed a similar role in a software/systems house or consultancy.

Customer Service Executive c£30,000

You will be involved in all aspects of service including installation, training and user support. Combining good interpersonal skills with a sound technical background you should have a good understanding of networking and communications and will ideally have gained experience in DOS and UNIX. Exposure to the Capital Markets would be of interest.

For all these positions a willingness to travel is essential and a European language would be of interest.

CATS Software is emerging as a major force in the marketplace if you want to play a key role in the early stages in its growth act now.

To apply please contact Paul Chambers, Recruitment Consultant on:- 071 379 5252 (during office hours)

Alternatively send a detailed CV quoting Ref: PC/2507/0 to:-



Greenfield Human Resources
Norman House
105-109 Strand
London WC2R 0BZ
Fax Number 071 379 4797



The Food and Agriculture Organization of the United Nations invites applications for the post of

CHIEF, MARKETING AND CREDIT SERVICE AGRICULTURAL SERVICES DIVISION

at its Headquarters in Rome, Italy

Responsibilities: Plan, coordinate and supervise the work of professional agricultural marketing and credit officers and general service support staff in the fields of agricultural marketing, agricultural credit, rural finance and risk management. Represent FAO at international and national meetings on agricultural marketing and credit and develop and maintain close working relationships with other UN agencies, FAO Member Governments, non-governmental organizations and professional bodies dealing with agricultural marketing and rural finance aspects. Provide guidance and inputs to the Service's work programme, information exchange, development of human resources, technology innovations and management of agricultural marketing and credit inputs in the agricultural and rural development process.

Requirements: University degree in Agricultural Economics, Commerce or other related subjects, with advanced degree(s) and specialization in agricultural marketing and/or banking. At least fifteen years of progressively responsible experience in agricultural marketing and/or agricultural credit/rural finance applications, including substantive operational experience in developing countries. Working knowledge of English and basic knowledge of French and/or Spanish. Proven managerial, leadership and communication capability. Ability to establish and maintain effective working relationships with people of different national and cultural backgrounds. Willingness to use word processing equipment.

Benefits: Relocation, tax free salary, cost-of-living adjustment, education grant and other benefits of the International Civil Service.

Please send detailed curriculum vitae not later than 30 August 1990, quoting "Chief, AGSM", to Central Recruitment, FAO, Via delle Terme di Caracalla, 00153 Rome, Italy.

Operations Officer: Securities

The successful Investment Management Subsidiary of a major International Bank is looking to recruit a highly motivated individual within the operations department.

Detailed knowledge of securities markets incorporating futures and options, as well as good communication skills and strong staff development qualities are a pre-requisite.

The main responsibility of this new and challenging position, reporting to the Head of Operations, will be to project manage the implementation of a new system.

The candidate should therefore have sound knowledge of mini/PC based systems and be fully conversant with all the latest technological developments.

Remuneration will be very competitive and the usual bank benefits will apply. Candidates desirous of working on a contract basis may also apply.

Please submit a C.V. to:-

GORDON BROWN & ASSOCIATES LTD.
RECRUITMENT CONSULTANTS



5TH FLOOR, 2 LONDON WALL BUILDINGS,
LONDON EC2M 5PP
TEL: 071-628 7601 FAX: 071-638 2738

Gordon Brown

FOREIGN EXCHANGE CONSULTANCY/DEALER - BI LINGUAL WINDSOR ATTRACTIVE £ + BENEFITS

The Position involves provision of advice to multinational corporations and banks on foreign exchange currency exposure. It also requires active involvement in the management of currency funds.

The Ideal Candidate will have a degree in finance or economics with experience in currency markets an advantage. Fluency in both Italian and English is however essential.

Please send full CV and covering letter to:

Mr Donald R. Lewis, Managing Director
Fintech (UK) Limited, 14 High Street, Windsor,
Berkshire SL4 1LD

BALLIOL COLLEGE OXFORD OX1 3BJ SENIOR RESEARCH FELLOWSHIP IN MANAGEMENT

Applications are invited from men and women for a Senior Research Fellowship in Management, at Balliol College. The appointment is for three years from January 1991 or another mutually agreed date. The University is also creating courses and the establishment of a new School of Management. If the holder of the post now advertised would be able to apply for appointment to any new post which might be offered jointly by the College and the University in conjunction with the establishment of the new School. A background which includes Engineering Economics or both may be an advantage as would significant entrepreneurial or a amount of teaching but this is not essential requirements. Applications, including a curriculum vitae, should be submitted by 21 September 1990 to the College Secretary, Balliol College, Oxford OX1 3BJ, from whom further details may be obtained.

BALLIOL COLLEGE IS AN EQUAL OPPORTUNITIES EMPLOYER

COMMERCIAL MANAGER (Appointed Representatives)

Salary £26K-£29K

Scottish Amicable is one of the country's leading Life Assurance Offices, with over one million policy holders and around £9,000 million in funds under management.

The Society has, over the past 15 months, opened a new distribution channel to market our products through Appointed Representatives and it is anticipated that their number will increase substantially by the end of 1990 and beyond.

The importance of maintaining and improving our appointment, control and support service to Appointed Representatives has led to this senior opportunity.

We require a Commercial Manager, to be based at our Glasgow Head Office, who will work with the National Sales Manager (Appointed Representatives) in this policy making post. He/she will control an administrative team and work with professional colleagues in legal and accounting areas at Head Office and with Business Development Managers and Consultants in our Branches — deciding on the appointment of new Appointed Representatives and their ongoing business prospects. Some travelling away from base to meetings with our staff, Appointed Representatives and their Professional Advisors will be involved.

Educated to degree level (preferably in a numerate discipline), you must demonstrate substantial banking or accounting experience, with an emphasis on commercial acumen. You must also possess negotiating and man-management skills.

In return we offer a starting salary in the range £26,679 to £29,221, a challenging environment and benefits that include a fully serviced executive car, subsidised mortgage facilities, non-contributory pension and private health insurance schemes and subsidised restaurant. Relocation assistance will be provided where appropriate.

Please send your full C.V. to:
Mr W. A. M. Williamson M.A., A.C.I.L. Staff Manager (Recruitment & Training), Scottish Amicable Life Assurance Society, Craigforth, P.O. Box 25, Stirling FK9 4UE.



SMITH NEW COURT PLC

MANAGER - DEALING ROOM OPERATIONS

City Based

Smith New Court plc, one of the UK's leading Securities Houses, is seeking to recruit an energetic, self-starter to manage the operations of their highly successful dealing room.

Managing a small team, the successful candidate will be responsible for providing all operational support for the UK Market Making, Agency and International Trading activities. This critical role will involve managing the physical environment and ensuring that all dealing room technology is functional at all times. Smith New Court's City relocation, in early 1991, will add an additional challenge to this position. As such, it will provide the opportunity to make a major contribution to the future success of the business.

The successful candidate should have experience of working within or supplying services to dealing rooms, preferably in the securities sector. Additionally, they will combine outstanding organisational skills with a service orientation, and the confidence and diplomacy to deliver in a pressurised and time sensitive environment.

Applications should be forwarded in confidence to Gill Pemberton at:

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FINANCIAL RECRUITMENT CONSULTANTS

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CHIEF OF DEFENCE PROCUREMENT

Applications are invited for the post of Chief of Defence Procurement at the Ministry of Defence, to succeed Sir Peter Levene in 1991.

The Chief of Defence Procurement is a member of the Defence Council and heads the Ministry of Defence's Procurement Executive. In 1989/90 the Executive spent some £8 billion on defence equipment and placed 40,000 contracts, making it British Industry's largest single customer.

As Chief of Defence Procurement, you will be responsible to the Secretary of State for obtaining the best overall value from the procurement budget and will do this through your commitment to a commercially effective approach which takes full advantage of a competitive market. You will also act as Accounting Officer for the procurement vote and in this capacity will appear frequently before the House of Commons Public Accounts Committee.

You should have a proven track record in managing a substantial organisation, including the management of change on a large scale. Some commercial experience at a very senior level is also desirable. We are looking for someone of considerable personal standing, with the authority and skills to deal at the highest level with Government, the Armed Forces and industry, and with counterparts abroad, in particular our partners in Europe and America. The post involves considerable travel abroad and a knowledge of one or more foreign European languages would therefore be an asset.

The post is based in Whitehall, but the major part of the Procurement Executive will be located in the Bath/Bristol area in 1993.

The appointment will be at Permanent Secretary level and will be for an initial period of three years, with the possibility of further extensions. Remuneration will be negotiable according to qualifications and experience, and relocation assistance may be available.

If you would like to be considered, please write enclosing a full cv, giving the names of two referees who may be approached in confidence, to Mr T Spiers at the Civil Service Commission, Alencon Link, Basingstoke, Hants RG21 1JB, or telephone him on Basingstoke (0256) 846445, fax (0256) 848565. Closing date for applications is 31 August 1990.

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MINISTRY OF DEFENCE

THE TOP OPPORTUNITIES PAGE

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For details of advertising rates and further information please call:

ELIZABETH ARTHUR
071-873 3694

Two Managing Directors

Luton

£45-60,000 + executive benefits

Our client is embarking upon a new project related to the arrival of TAURUS, the new central clearing and settlements system for UK equity shares. This is a substantial initiative which will improve significantly the links between major listed companies and their shareholders, and the quality, cost and accessibility of share services for private investors.

The Company is now looking to appoint two Managing Directors to play the leading roles in its growth and development. Probably aged between 30 and 40, each will report independently to the Chief Executive, and will be expected to build a highly professional team to support them.

Managing Director, Company Services will be primarily a business development role in respect of listed company clients. This calls for a corporate finance or company secretarial background with appropriate professional and academic qualifications, together with proven business development skills and a clear understanding of operational issues and systems. Investor relations experience, particularly in the field of private shareholder communications, would be advantageous.

Managing Director, Investor Services will have primary responsibility for the efficient and effective operation and business development of share services for private investors. These will include share portfolio reporting, dealing and investor information. This calls for a professional and "hands-on" approach to business management, including a proven "ability to deliver", and an up to date understanding of computer systems and their capability. The successful candidate will probably come from a retail stockbroking background and will possess appropriate investment business, professional and academic qualifications.

Interested candidates should send a full CV and daytime telephone number quoting reference LM225 to Peter Sabine, Spicers Executive Selection, Friary Court, 65 Crutched Friars, London EC3N 2NP.

SPICERS EXECUTIVE SELECTION
A MEMBER OF SPICER & OPPENHEIM INTERNATIONAL

MANAGING DIRECTOR - TRAVEL COMPANY

A multi-national tour company, the world leader in its area of operation, requires a Managing Director for its operating company, located in central London.

The successful applicant requires a sound knowledge of tour operations. Experience of hotel operations, crew scheduling, yield management, data management, customer relations, and financial controls, would be beneficial. The position, more importantly, requires total involvement, and the ability to motivate and control a staff of 400 is essential.

An attractive salary package will be made available.

Written application to: Box No. A891, Financial Times,
One Southwark Bridge, London SE1 9HL

PRESIDENT Aviation Leasing Company

A leasing company, based in Europe, has been established to offer full service operating leases to the regional airline industry.

The establishing shareholders, a major European airline and an aircraft manufacturer, now wish to appoint a CEO to build the operation.

The successful candidate will have a proven track record in tax based leasing, preferably in the aviation industry. The level of reimbursement reflects the standing of the position offered and the commitment of the shareholders to the continued success of the leasing operation.

Interested applicants should apply in writing to the chairman

Write to Box No. A886, Financial Times,
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FEDERAL MINISTRY OF AGRICULTURE AND NATURAL RESOURCES

NATIONAL LIVESTOCK PROJECTS DIVISION

P.M.B. 2222
KADUNA, NIGERIA
VACANCIES

Applications are invited from qualified specialists to implement the World Bank assisted Second Livestock Development Project in Nigeria. The positions are:

1. CHIEF LAND USE PLANNER

Qualifications required: A degree in Agriculture or Livestock Production with a post graduate qualification in resource planning or conservation. Alternatively a minimum of 10 years experience in practical implementation of large scale agricultural or livestock enterprises, large scale land use planning, dam and road design and construction, soil and water conservation detail planning and implementation. Experience in development modelling and basic project analysis, sectoral planning and the production of detailed reports and feasibility studies to a standard acceptable to international funding agencies is required. Experience in the use of micro-computers is also required.

2. HEAVY EQUIPMENT SPECIALIST

Qualifications required: A formal qualification in agricultural, mechanical or civil engineering, chartered or incorporated engineer with a minimum of 10 years experience in the maintenance and deployment of heavy earthmoving equipment for road, earth dam construction and land clearing in a developing country. In addition he should have not less than 5 years experience, at a senior level, in the operation of a medium sized, light and heavy, vehicle and equipment, maintenance workshop.

3. CREDIT SPECIALIST

Qualifications required: A formal qualification in Agriculture or Livestock, with at least 10 years field experience, 5 of which must have been spent in a senior position in small holder credit operations in a developing country. Experience in the use of micro-computers is essential and experience with the formation and operation of rural co-operatives would be an advantage.

4. TECHNICAL CONTROLLER

Qualifications required: A formal qualification in Agriculture or related discipline with a post graduate degree in a livestock related field. At least 10 years experience in livestock development and research which should include applying research findings to small holder livestock production, the design and implementation of practical field trials and animal nutrition.

The successful candidates will be initially offered two year contracts. Remuneration will be at a competitive international level, comprising a basic salary, overseas allowance and terminal gratuity will be offered. All payments are free of Nigerian tax. Other benefits include allowances for dependents, education, installation and shipping of personal effects; free housing and utilities; paid home leave of 30 working days per annum.

Terms and Payment

Candidates are required to submit 5 copies of their personal data, certificates and other credentials to:

The Project Manager
National Livestock Projects Division
9 Hospital Road
P.M.B. 2222
Kaduna
Nigeria

or

The Project Manager
National Livestock Projects Division
c/o The Chairman
Zurich Commercial Ltd
117 Hanover Road
London NW10 3DN
U.K.

Applications should be received within one month from the date of this advertisement. Only short listed candidates will be invited for interviews.

مكتبة من الأعلى

ACCOUNTANCY COLUMN

West's advice helps balance eastern books

By David Waller

HIS EXCELLENCY Ambassador Vladimir Shumilovskov, head of the Mission of the Soviet Union to the European Communities, had a strong message for the delegates to the Institute of Chartered Accountants' first overseas conference earlier this month.

There would be no real reform of the economy in his country, he warned his Brussels audience, without reform of Soviet accounting. Moreover, there would be no wide reform of the economy if there were no *perestroika*, restructuring of the attitudes of Soviet accountants and managers, too. There would, he concluded, soon be a free market in the Soviet Union, but only "if you - the accountants and the managers - can keep hold of it".

His speech won much applause, not only because of an impish humour that is rare in ambassadorial circles and rarer still at conferences of the institute - representing England and Wales - but also because the audience knew that it could do much to help with restructuring and to help eastern accountants and managers think more commercially.

Since the very first glimmerings of *glasnost* and *perestroika*, the accountancy firms have been eyeing Soviet and other east European markets. Hungary has been in the vanguard of westernisation and a number of the bigger firms have been active in Budapest since late 1988. Now they are present in many other capital cities in eastern Europe. About a month ago, Arthur Andersen and Ernst & Young became the first west-

ern firms to be formally licensed to conduct audits in the Soviet Union. As a measure of the pace of change in Russia, Soviet enterprises are now seeking to have their figures published in accordance with international accounting principles.

AKF Sovcomflot, a large Soviet shipowner, did just that earlier this week, releasing Western-style figures endorsed by Inaudit, the Soviet audit organisation in Moscow, owned by Moore Stephens in London. Moore Stephens is, incidentally, one of the few medium-sized firms to have made

A course on western principles of valuation is listened to attentively by Hungary's would-be entrepreneurs

a serious assault on the eastern market: it was the first to set up an office in Poland, by forming a joint venture in May 1989.

The work that western accountants are doing in the east falls into two broad categories: they are either advising western companies on their investments into the east or helping eastern enterprises to "privatise" themselves prior to doing a deal with the West.

As an example of the first, Arthur Andersen helped Mrs Barbara Piasecka-Johnson, the Polish-American heiress, in her ultimately fruitless negotiations to buy the Gdansk

shipyards. In the second category, Price Waterhouse helped to prepare Tungsram, the Hungarian lightbulb manufacturer, for its sale to General Electric of the US.

It also acted as reporting accountant to the first full flotation of an eastern bloc company on western stock market, that of Ibusz, the Hungarian travel company, which floated on the Vienna stock exchange early last month.

The firms are also arranging a lot of training of east-block managers and accountants: Moore Stephens, Coopers & Lybrand Deloitte in London frequently fly to Budapest to teach a course on the western principles of valuation, which is listened to attentively by Hungary's would-be entrepreneurs.

Valuation is one of the knottiest problems facing accountants and managers in the East, highlighting the differences between east and west.

The most recent illustration is the 23-times-over-subscribed Ibusz flotation. Because there was heavy demand for such a novel issue, the share price soon stabilised at a price double that of the public offering, giving the company a market capitalisation of some \$180m (£98.5m). Investors in British privatisation issues may be familiar with the principle of a self-off premium, but Hungarian politicians were not.

In the first week of this month, leading members of the Hungarian Democratic Forum, the dominant party in the government, attacked the flotation as a scandalous "selling-out of Hungarian national property". In

other words, they were arguing that the company was woefully underpriced in the flotation and that the country's best assets were being plundered by unscrupulous western capitalists.

This is not the first example of a fuss over valuation. Controversy has surrounded the privatisation of four other Hungarian companies: Apisz Stationery, Tungsram itself, Hungaria Bisztozo, an insurance company; and Hungaria Hotels. In the latter instance, the Budapest Supreme Court intervened to unscramble the sale of the

hotels chain to a Scandinavian investor on the basis that the price was far too low.

The valuation process starts off with a restatement of the east European enterprise's historical figures according to western accounting standards. According to Graham Walker, a partner in Arthur Andersen, the basic data tend to be reliable, but the figures have not been used by managers in the same way as in the west. That is not surprising: in a command economy, the purpose of an enterprise is to meet production targets, not to generate profits.

The figures have to be rejigged so

that they show whether the company made a profit rather than a number of widgets; then they have to be adjusted further. How much profit has to be added on or knocked off to reflect the value of barter deals with other Comecon countries? What is the real asset base after years of inflation, and how will it change? Will sales and prices rise, as the economy in which the company operates is westernised? By how much will costs rise when government subsidies are taken away?

Once the accountants have made up their minds on those imponderables, they have to calculate likely future cash flows, working out the present value of the business using a discount rate to reflect political and other risks associated with the investment. In deciding what sort of return is acceptable, the western investor may have to take on board a trade-off between poor financial performance in the short term and the strategic benefits of establishing a foothold in a potentially vast market over the long term.

Eastern accountants have picked up enough of western financial thinking to know that intangible assets often have a value beyond that which appears in the financial statements. Hence there is often an "expectation gap" between what the vendor thinks is a good price, and what the purchaser is prepared to pay. Fierce haggling is likely to ensue.

That is often frustrating for western businesses in the east: but it is also a sign that eastern managers are becoming as wily and sophisticated as the westerners.

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Qualifications:

Fluent English and Arabic. BS degree in accounting, CPA or CMA preferred. Minimum 10 years in a supervisory position. Indepth micro and mini computer experience. Policy and procedure development and implementation experience necessary.

The position offers growth potential and leads to a Chief Financial Officer position. Please forward resumé and salary history to:-

Finance Director, Nesma Ltd,
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We are a medium sized trading company. The company is the London affiliate of a major international trading group. Applicants for the position should be a fully Qualified Accountant, Aged 30-40 with commercial experience and be computer literate, with a shirt sleeve approach.

The duties will include the day to day financial management, company secretarial duties, enhancement of the computerised system and preparation of monthly management accounts - reporting and assisting to the Managing Director, and the holding company abroad.

Write Box AB88, The Financial Times,
One Southwark Bridge, London SE1 9HL

GROUP FINANCE DIRECTOR**Expanding Plc****London**

Our client is a listed group, with an established name in the design, manufacture and marketing of distinctive, traditionally crafted products of the highest quality. Following a reorganisation and the appointment of young entrepreneurial directors, the Group has grown rapidly. Significant acquisitions are planned.

A high calibre graduate chartered accountant is required to take on the role of Group Finance Director because of the impending retirement of the incumbent.

The person appointed will take responsibility for all financial, accounting, treasury and company secretarial functions within the Group. This will involve close liaison with operating units and subsidiaries in the UK and US. Initially there will be a focus on the development of management information and the enhancement of computerised

c.£55,000-60,000 + car + options

systems to ensure they can support the anticipated expansion of the Group.

Candidates should currently be in a senior finance role, ideally in a customer-led manufacturing group. In personal terms, you should be confident and self-sufficient, able to exercise initiative and willing to become involved in all commercial aspects of the business. The ability to prioritise a wide range of issues, to cope under pressure and to meet deadlines is essential.

This is an opportunity to join a successful group with exciting development plans. The remuneration package will include profit sharing, share options, executive car and personal pension.

Please reply in confidence enclosing career details quoting reference B0183 to Anne Routledge.

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Contact The Manager at 26 Commercial Way, Woking 0483 771445 Or the PQE Specialist advising on this appointment on 071-489 9997

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Fast-expanding hi-tech manufacturer offers a fine management role to a young ACA/ACCA/CIMA who is seeking broader financial accounts experience in a stimulating environment. Features US reporting, monthly profit and loss and balance sheet preparation. A new position with a well-established US Multinational which provides scope for further development. Ref: 26117C2

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An opportunity for a young, dynamic CIMA/ACCA within this financial services organisation to use your costing experience to undertake detailed financial analysis and liaison with marketing professionals regarding development of new products. You will also be expected to financially appraise related capital expenditure proposals. Excellent benefits will include concessionary mortgage facilities. Ref: 881720

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This young computer group offers a key role at its Head Office to perform group management accounting for its UK and European subsidiaries. Your work will include margin analysis, consolidations of management and financial accounts, control responsibility for distribution and special projects. The environment is young, team-orientated, professional and highly computer literate. Ref: 27206

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South London

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Please reply in confidence, giving concise career and salary details and a daytime telephone number, quoting ref. 1640, to Richard Holland at the address below. You can telephone for an informal discussion on 071-583 3303 or 081-677 3803 (evenings).

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If you are interested in this key appointment, please telephone Graham Marlow or Stuart Adamson FCA on 0532 451212, or send your CV, in confidence, quoting reference number 728, to Adamson & Partners Ltd, 10 Lisbon Square, Leeds LS1 4LY. Fax Number 0532 420802.

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The successful candidate will be expected to take responsibility for the financial integrity of the accounting records, preparation of monthly accounts, performance analysis and budgets.

We are seeking a flexible person, preferably a graduate, who is familiar with PC based accounting packages and is capable of taking on considerable responsibility.

Experience of investment accounting an advantage.

If you feel that you can match this challenge, please send your career details to Marilyn Davidson at the following address: Broadway Chambers, 14-26 Hammersmith Broadway, London W6 7AF

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Reporting to the Divisional Managing Director and working closely with the Group Finance Director, you will be expected to contribute fully at a strategic level. The wide range of responsibilities will include business planning, profit improvement, acquisitions, management reporting, cash forecasting and systems development. You will also liaise with external advisors (bankers, auditors etc).

Please send full personal and career details, including daytime telephone number, in confidence to Christopher Evans, Coopers & Lybrand Deloitte Executive Resourcing Ltd, 76 Shoe Lane, London EC4A 3JB, quoting reference CE/726 on both envelope and letter.

Coopers & Lybrand
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Executive Resourcing

Finance Director

My client needs a decisive, resilient individual who thrives on hands-on management and close practical involvement with demanding entrepreneurial Directors.

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This appointment is as Financial Director to the major operating company and reporting to the Group Financial Director, who will be focusing on the new strategy. Your tasks will be to ensure the effectiveness of all the operating company's financial systems, with particular emphasis, in the early stages, on management accounting, to contribute to the financial management of the Group as a whole; and as a member of the senior management, to take an active part in the general management of this dynamic expanding business.

Success, determined both by exercising thorough professionalism and by your ability to join in this energetic straight-talking senior management team, will lead to a Group Financial role.

You will be qualified, aged 35-45, with broad commercial experience and proven success in a Financial Controller or similar position.

Please send your CV to Chris Bennett, quoting ref. MD2476, at Macmillan Davies Consultants, Salisbury House, Bluecoats, Hertford, Herts SG14 1PU. Tel: (0992) 552552.

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Bass Inns & Taverns is the pub retailing division of Bass PLC, the UK's largest brewing and hotels group. It owns Britain's leading portfolio of national and regional beer and lager brands and the highest quality pub estate. As a market leader, Bass Inns and Taverns is concentrating on further improving the quality and consequent return from each of its outlets.

The company's aggressive marketing plans will see an increase in expansion and profitability. Recent re-organisation to take advantage of the current climate has given rise to an exciting opportunity within one of the major operating headquarters.

As the Senior Financial Manager of the Southern operating company, and a member of the management committee, your financial and business development skills will be utilised to the full in the expansion process.

Successful achievement of set objectives should lead to progression to a more senior role within the Group, either in the UK or overseas.

You should be a qualified accountant, in your late twenties or thirties, with at least 5 years post qualification experience. With a staff of 40, strong personal communication, and management skills are essential.

To find out more about a career at Bass Inns & Taverns, please contact Jilla Geranpay or Bill Greenwell, in strict confidence, at:

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THE POSITION

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To sustain and improve the quality of management information in place and to gear up for a further period of growth, it seeks a Group Financial Controller who wishes to play a key role in contributing to its success.

With the support of an established team, you will co-ordinate all monthly reporting encompassing management and financial statistics, cash flow forecasting, budgeting and the further enhancement of existing computerised systems.

Other areas of responsibility will include the financial control of group subsidiaries as both adviser and troubleshooter, the negotiation of existing and new client contracts and reporting on client profitability.

Once fully established, you will also play a key role in assessing potential acquisitions and growth opportunities with the Group Finance Director.

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The ambition to achieve a directorship in the medium-term will also be a motivating factor.

Interested candidates should contact Michael Herst on 071-629 4463 (day) or 081-502 1247 (evening) or send an appropriate curriculum vitae to the address below quoting MH822.

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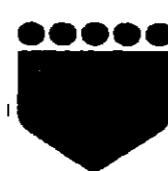
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- * possess a high level of dedication and commitment and should have the ability and determination to grow within the Group into more senior roles.

This position will suit a newly qualified accountant (preferably A.C.A.) maybe taking their first step into commerce and industry, and offers a competitive remuneration package (including bonus and family BUPA cover) and an excellent environment.

Please apply in confidence to Robert Legg, Group Finance Manager, Phase IV Systems Ltd, Oldfield House, Oldfield Industrial Estate, Stanton Harcourt Road, Eynsham, Oxon, OX8 1TH.

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THE COMPANY

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THE POSITION

- Head Office role working directly to the Financial Director.
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QUALIFICATIONS

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Please reply in writing, enclosing full cv.
Reference BJ2942
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As a member of a small, highly professional team, your task will be to analyse Group results and carry out ad hoc projects. Additionally you will be closely involved in the formulation and review of both the Group's annual Plan and Budget.

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SALARY : Negotiable plus Company Car

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The opportunities for career development within the Company are excellent.

A negotiable salary package will include car, BUPA and other benefits to be expected from a company of this stature.

Please write with full C.V. to:

Mr Ian Gibbon,
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FINANCIAL CONTROLLER (FINANCIAL DIRECTOR DESIGNATE)

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Financial Accountant

Multinational - Consumer Products

c. £40,000 + executive car + benefits

London

Ambitious, creative and technically outstanding accountant required to join young, top class head office finance team of prestigious international £3 billion turnover consumer group. Global leader, highly profitable cash-generative businesses with balanced international spread and unparalleled portfolio of brands. Close knit, collegiate and stimulating environment. Excellent career opportunities in this expanding, acquisitive group.

THE ROLE

- Reporting to Group Chief Accountant. Responsible for consolidation and reporting of monthly results of over 200 operating units. Preparation and production of statutory accounts.
- Providing the lead and managing the resolution of complex international accounting.
- Handling substantial ad hoc groupwide projects including acquisitions, disposals and capital expenditure proposals.

Please reply in writing, confidentiality assured, enclosing full details to:

Ref. F33470L, Brook House, 113 Park Lane, London W1Y 4HJ.

QUALIFICATIONS

- Late 20's/early 30's. Technically outstanding ACA with pragmatic approach and an ability to create and implement solutions for intricate accounting issues. Already on a fast track career path.
- Ideally three years in a head office accounting role in a dynamic major international plc.
- Initiative and drive. Effective communicator with Board and line managers. Able to cope with pressure, a fast pace and demanding, varied role.

London
071-493 1238

Selector Europe
A Division of Spencer Stuart

Manchester
061-941 3818

Project Accountant

Multinational - Consumer Products

London

c. £40,000 + executive car + benefits

Qualified accountant with excellent systems development skills required to join young, top class head office finance team of prestigious international £3 billion turnover consumer group. Global leader, highly profitable cash-generative businesses with balanced international spread and unparalleled portfolio of brands. Close knit, collegiate and stimulating environment. Excellent career opportunities in this expanding, acquisitive group.

THE ROLE

- Reporting to Group Chief Accountant. Responsible for managing the upgrade of the worldwide group reporting systems.
- Managing third party relationships. Interfacing directly with the operating units to optimise user solutions.
- Handling substantial ad hoc groupwide projects including acquisitions, disposals and capital expenditure proposals.

Please reply in writing, confidentiality assured, enclosing full details to:

Ref. F33370L, Brook House, 113 Park Lane, London W1Y 4HJ.

QUALIFICATIONS

- Late 20's/early 30's. Proven success in completing large MIS projects on time and to budget. Focused on end user requirements.
- Strong team and interpersonal skills. Experienced in managing and negotiating with third parties and interacting with line management. Problem solver.
- A self-starter. Logical, analytical and results oriented. Potential to move to a senior line role within 2/3 years.

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Financial Analysis Manager

City

Our client, a major British financial institution, is seeking to appoint a young, bright, ambitious person to its high profile financial analysis team. This is a challenging opportunity to gain an in-depth understanding of a progressive and complex business, with particular responsibility for its investment banking and treasury operations. You will make an active contribution to strategy planning, budgeting and external results reporting.

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Ernst & Young

c. £35,000 + car + bonus + banking benefits

The analysis undertaken is sophisticated and penetrating and calls for both good modelling/PC experience and strong analytical and presentation skills.

Future promotion prospects from this position are excellent, either to another group role or by capitalising on the relationships you will have established with the Group's investment banking operation.

Please reply in confidence giving concise career, salary and personal details, quoting reference SK 259 to Suzanna Karoly at Ernst & Young Search and Selection, 21 Conduit Street, London W1R 9TB.

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c. £27,000

You will be required to head a team and manage the company's investment in working capital. You should have a qualification from one of the CCA bodies and several years relevant experience at a similar level in a treasury role in industry or commerce. Along with strong organisational skills you should also have the leadership skills and maturity to motivate a team of five staff.

MANAGEMENT ACCOUNTING GROUP LEADER

c. £27,000

You will be required to head a team and provide effective management accounting systems. A CIMA qualification should be backed by several years relevant experience at a similar level in telecommunications or other high-technology businesses. Along with strong organisational skills you should also have the leadership skills and maturity to motivate a team of eight staff.

MANAGEMENT ACCOUNTANCY SPECIALIST (2)

c. £22,000

Required to provide professional accountancy support to several of our business units. You should have experience of financial modelling software. One of these posts will require a current driving licence as travelling is involved. Occasional nights away from home will also be necessary.

FINANCIAL ACCOUNTING SPECIALIST

c. £22,000

You will be required to prepare financial accounting statements for Board level and external purposes.

You should have a CCA qualification and have a good knowledge of Corporate Tax and VAT law and procedures.

ALL POSITIONS OFFER AN ATTRACTIVE SALARY AND A RANGE OF BENEFITS INCLUDING CONTRIBUTORY PENSION SCHEME, 22 DAYS ANNUAL LEAVE AND WHERE APPLICABLE, GENEROUS RELOCATION EXPENSES.

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FINANCIAL TIMES
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The key tasks will include:

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- ensuring compliance with group accounting requirements and providing meaningful management information

- taking responsibility for the management and development of the in-house computer system.

The successful candidate will be a qualified accountant, and will probably be in the age range of 28-35. There is a requirement that the candidate can demonstrate that he/she has had full responsibility for accounting and management reporting.

The position will be based at our head office in Hertford.

If you are interested in the above position, please forward your detailed C.V. to:

the Chief Executive, CASE-ICC Ltd,

Unit 10, Carlton Hill Industrial Estate,

Hertford SG13 7NE.

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For further information, please write in complete confidence to David Kennedy, Clark Whitehill Consultants, 25 New Street Square, London, EC4A 3LN.

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Due to internal promotion, they wish to appoint a Finance Manager to lead the UK Finance team, reporting to the UK Controller. Apart from financial and management accounting responsibilities with tight reporting requirements to the European HQ, there are two challenging tasks within this fast growth environment. These priorities are the introduction of a new computer system and the development of a more sophisticated management information and forecasting system.

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GROUP FINANCIAL DIRECTOR

West of England

c. £35,000 plus Share Option

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A qualified accountant, sitting on the Holdings board, is required to co-ordinate the total financial and company secretarial aspects of the Group developed from accurate reporting and analysis from each division. Aged 35-45, experience in contracting or exposure to an engineering or manufacturing environment is desirable as is good knowledge of accountancy practices and company law.

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VEHICLES AND THE ENVIRONMENT

Friday, July 27, 1990



INCREASINGLY during the past several years, the car has come to be cast in the role of environmental villain. Fears about global warming, a gradual destruction of the earth's ozone layer; the effects of acid rain and photochemical smog, noise and congestion – the car's undoubted contribution to them all has been brought into much sharper focus.

Inevitably, as concern about such problems has increased, there have been calls from environmentalist campaign groups around the world for various types of action to be taken. The suggested measures range from direct curbs by governments on private car usage to be accompanied by substantial investments in public transport – to intensified research and development to produce "non-polluting" vehicles using exotic technologies, such as hydrogen fuels or super-batteries.

Such technological alternatives, most manufacturers agree, are feasible – but unlikely to emerge as viable propositions until the early part of next century. And the problem with proposed usage curbs is that, outside the active greens, few motorists appear prepared to lose any significant element of the freedom of mobility conferred on them by the car. Indeed, even if large

World pressure to intensify research drive

Energy-consumption and increasing problems of pollution by motor vehicles are an important and urgent focus in the world wide debate over the environment. John Griffiths examines the main issues.

parts of the developed world were to adopt policies of using cars less, the problem in global terms would continue to grow as a result of the Third World's inevitable desire to motorise.

The likely consequence of that desire, the Economist Intelligence Unit has warned, is a large jump in the world's car population to around 550m cars by the year 2000, compared with just over 400m now.

Clearly, in terms of some

general statute books. The Act is likely to require manufacturers to produce yet-cleaner cars using ever more sophisticated catalytic converter systems, with some vehicles being required to use alternative fuels to petrol, such as methanol, even though today's cars emit less than one-tenth of the pollutants of a vehicle of the early 1970s.

The US "big three" manufacturers – Ford, GM and Chrysler – are developing technical solutions to such demands. But they argue that in some areas, notably catalytic converters, the industry is entering an area of rapidly diminishing returns, with consumers likely to pay a high additional price for relatively marginal cuts in emissions.

One major contribution to a gradual diminution of regional pollution from cars will, however, come in just over two years, when the European Community belatedly falls into line with North America and Japan in requiring all cars to be fitted with the catalytic converters which remove most of the oxides of nitrogen, carbon monoxide and hydrocarbons which contribute to a range of environmental problems. From the beginning of 1993 they must be fitted to all new cars.

It will take some years for the full effects of this measure to be felt; until scrappage finally removes all "non-cat"

cars from the road. However, it should mean that in the UK, for example, by the year 2002 some 90 per cent of cars on the roads should be catalyst-equipped. Even if the car population has grown to 21m by then, the level of emissions would be reduced to a level equivalent to the emissions from 8.4m cars today, according to the Society of Motor Manufacturers and Traders.

However, the legislative lead in the battle against emissions continues to come from the US. One Clean Air Act proposal is for a fleet of 300,000 "alternative" fuel cars to be operating in California by 1994, and for nearly a third of light commercial vehicles to be using various alternative fuels by the mid-1990s. Manufacturers failing to produce or sell enough would face legal action.

The US motor and oil industry are spending some \$15m on a joint researching programme into a wide range of alternative fuels. However, all of these alternatives have their problems as well. While methanol would cut the amount of atmospheric ozone created, it has much less energy content per gallon than conventional petrol, thus reducing performance and range for a given fuel tank size, and unlike petrol is quite corrosive.

The motor industry fears that consumers will shun such alternative-fuel cars because of reduced performance, despite the manufacturers having been forced to produce these vehicles.

One function of the gathering environmental crisis, however, may be to act as the catalyst which finally brings the electric car to viability.

The drawbacks of electric vehicles remain glaringly obvious: much more limited range than a petrol or diesel car, the need for regular recharging, a process inevitably taking several hours; usually much inferior on-road performance and higher initial purchase price in the absence of manufacturing economies of scale.

For much of the electric car's history, leading vehicle producers have been understandably reluctant to take the plunge into producing such vehicles when there has been little evidence of a market wanting them.

For the first time, however, progress towards the electric car is being driven by legislation – and, significantly, in Southern California, the very same region where the first drive towards clean cars, and the catalytic converter, began.

If the "Los Angeles initiative" goes as planned, there will be 10,000 electric cars and vans on the roads of the vast, sprawling and smog-shrouded California metropolis by 1995. User experience with them should then determine just

how realistic the region's environmental legislators, in the form of the South Coast Air Quality Management District, are being in setting out clean air standards which by the year 2010 could only be met – barring some totally unexpected new technology – if 70 per cent of all vehicles operating in the region, or more than 6m, were to be electrically-powered. The legislation will effectively require a population of up to 1.7m electric vehicles to be operating in the region by the end of the next ten years.

The initiative is jointly sponsored and is being overseen by the city council, its Department of Water and Power, and the private sector utility, Southern California Edison. It has taken the form of a competition under which the three winning manufacturers are to build a variety of small cars, passenger vans and light commercial to create the 10,000-vehicle fleet.

The aims is to identify the problems associated with such a fundamental transformation of personal transport as well as, hopefully, to smooth its path.

The Department, and Southern California Edison, are providing development funds to the chosen companies. In addition, they are devising with both state and federal authorities fiscal incentives to

Continued on page six

THE SUNRAYCER: pictured above is General Motors' solar-powered car which won the 1,950-mile World Solar Challenge race. Left: research engineers at GM, working on the Sunraycer.

IN THIS SURVEY

■ The European Community debate; European research initiatives; developments in the US; enforcing US standards – a new way to check vehicle emissions page 2

■ The electric car; Los Angeles initiative; moves by leading US manufacturers .. page 4

■ Research challenge for truck engine makers; cleaner car plants; manufacturing profile: VW page 5

■ Public versus private transport; developments in Japan; vehicle recycling page 6



Engine management. We'd like to colour your thinking.

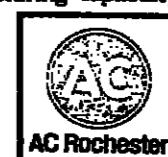
At AC Rochester, we've built a reputation for thinking 'green'. So you won't be surprised to learn that we pioneered, and are now world leaders in, catalytic converters.

What will surprise you is that, unlike other companies, we've made emission control an integral part of engine management systems.

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AC Rochester

The Engine Management Team
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VEHICLES AND THE ENVIRONMENT 2

Kevin Done describes the EC's new policy

Europe to tighten its emission standards

AFTER HECTIC debate, the European Community has agreed standards for car exhaust emissions, although legislation for implementing them is still awaited in several EC member states.

The EC directive introduces mandatory standards for exhaust emissions, and will require sophisticated, regulated, three-way autocatalysts on all new cars from the beginning of 1993 and on all new models from July 1992.

The tougher regime represents a triumph for the environmental lobby, and was the first occasion on which the

Industry has shifted ground in response to political and environmental pressures

European Parliament was able to have a crucial impact on future European legislation.

The proposed new standards are based on an improved test cycle which reflects more realistic European driving conditions. It includes an extra cycle at speeds of up to 75mph to simulate motorway driving in addition to the existing cycle, which is conducted at up to 31 mph to simulate city driving.

The legislation also allows individual EC countries to introduce tax incentives for up to 85 per cent of the cost of additional pollution control equipment.

According to Johnson Matthey of the UK, the world's largest manufacturer of autocatalysts, the EC directives will bring European Community standards substantially into line with present US standards, although those are under review and are expected to be toughened in 1993.

While the west European motor industry has accepted the tougher exhaust emission control regime — largely with a sense of relief that there will finally be a common EC standard — the path to agreement was painful and created much damaging uncertainty.

Mr Lindsey Halstead, chairman of Ford of Europe, said last year that the breakthrough "was only achieved after an extended period of severe planning uncertainty, with many governments seeking to impose their differing views. For years we have argued that technical harmonisation could only be achieved by strong co-operation which would lay down the same rules

for all."

Mr Carl Hahn, chairman of the management board of Volkswagen of West Germany, maintains that with 500m cars expected to be on the world's roads by the year 2000, "the widespread concern of the consumer regarding emissions of carbon dioxide and nitrogen oxides become more readily apparent."

Industry has shifted ground in response to political and environmental pressures and accepts that tougher regulations are both inevitable and to be welcomed.

According to Mr Hahn, "we have reached an economic position in which it is entirely reasonable to anticipate that our societies can afford the added costs which are unavoidable in connection with the protection of the environment, and our governments can be expected to take notice of this."

Mr Peter Stief-Tauch, head of the European Commission's Unit for Air Pollution Control, says that EC member states have long been in disagreement over the pace at which vehicle exhaust emission standards should be tightened, and over the priority to be given to the different pollutants and nitrates produced by motor vehicles.

In a speech last year, however, he said that the Commission was aware that industry should be given a chance to find the most efficient technologies.

Rules for heavy commercial vehicles still have to be tightened with a second step of limitations for gaseous emissions and the introduction of limit values for diesel particulates (soot). A reduction of the particulate emissions limits for diesel cars is also being introduced.

Measures were being examined

to reduce carbon dioxide emissions, such as lower fuel consumption, speed limits, alternative fuels and propulsion systems as well as better traffic management.

He said that diesel engines had important advantages over petrol engines in terms of lower fuel consumption and therefore lower CO₂ emissions, as well as much lower emissions of carbon monoxide and hydrocarbons and somewhat lower emissions of nitrogen oxides.

Diesel engines were a possible route for reducing the gaseous emissions creating the

EC member states have disagreed over the pace of tightening vehicle exhaust emission standards

greenhouse effect, said Mr Stief-Tauch, adding that research findings into the carcinogenic potential of soot particles in diesel exhaust were still controversial.

Significant progress has been made on the exhaust emissions front, where tough measures have been introduced. According to General Motors, new US passenger car emissions of hydrocarbons and carbon monoxide have been reduced by 96 per cent and oxides of nitrogen by 76 per cent since 1970, thanks to the mandatory use of catalytic converter technology.

However, according to Mr Jack Smith, GM's executive vice president for international operations, "as we enter the 1990s further increases in vehicle emissions reductions promise to be more difficult technologically and more expensive than were the gains already made."

Rules for heavy commercial vehicles still have to be tightened with a second step of limitations for gaseous emissions and the introduction of limit values for diesel particulates (soot). A reduction of the particulate emissions limits for diesel cars is also being introduced.

Measures were being examined

FAR-SIGHTED thinking by West German vehicle manufacturers concerned about growing traffic densities has led to a research project which now involves most European car and truck makers.

Prometheus, as the project is known, was set up in 1986. It has now got down to detailed research and has emerged as one of the foremost joint projects in Europe.

It aims to smooth traffic flows and make road transport safer, more efficient and less damaging to the environment. It will also make vehicle manufacturer's products more desirable in the next century.

The project is based at Daimler-Benz's headquarters in Stuttgart, and has a budget of £200m. The scale of the project, and the emergence of a single European market, made it desirable to involve all the European-based manufacturers.

They are working with electronics companies and with 50 scientific institutes and universities, giving a mixture of theoretical and applied research.

Project members stress that Prometheus is "exclusively" a pre-competitive research programme; companies will use the results of the research to develop their own products.

These will start appearing in the mid-1990s, but the full benefits are unlikely to be available to drivers until the turn of the century.

Prometheus is an acronym of Programme for a European Traffic with Highest Efficiency and Unprecedented Safety, bolstering a somewhat tenuous link with the mythical Greek.

The project will create "intelligent" vehicles which can react to their surroundings, including other vehicles, cyclists and pedestrians.

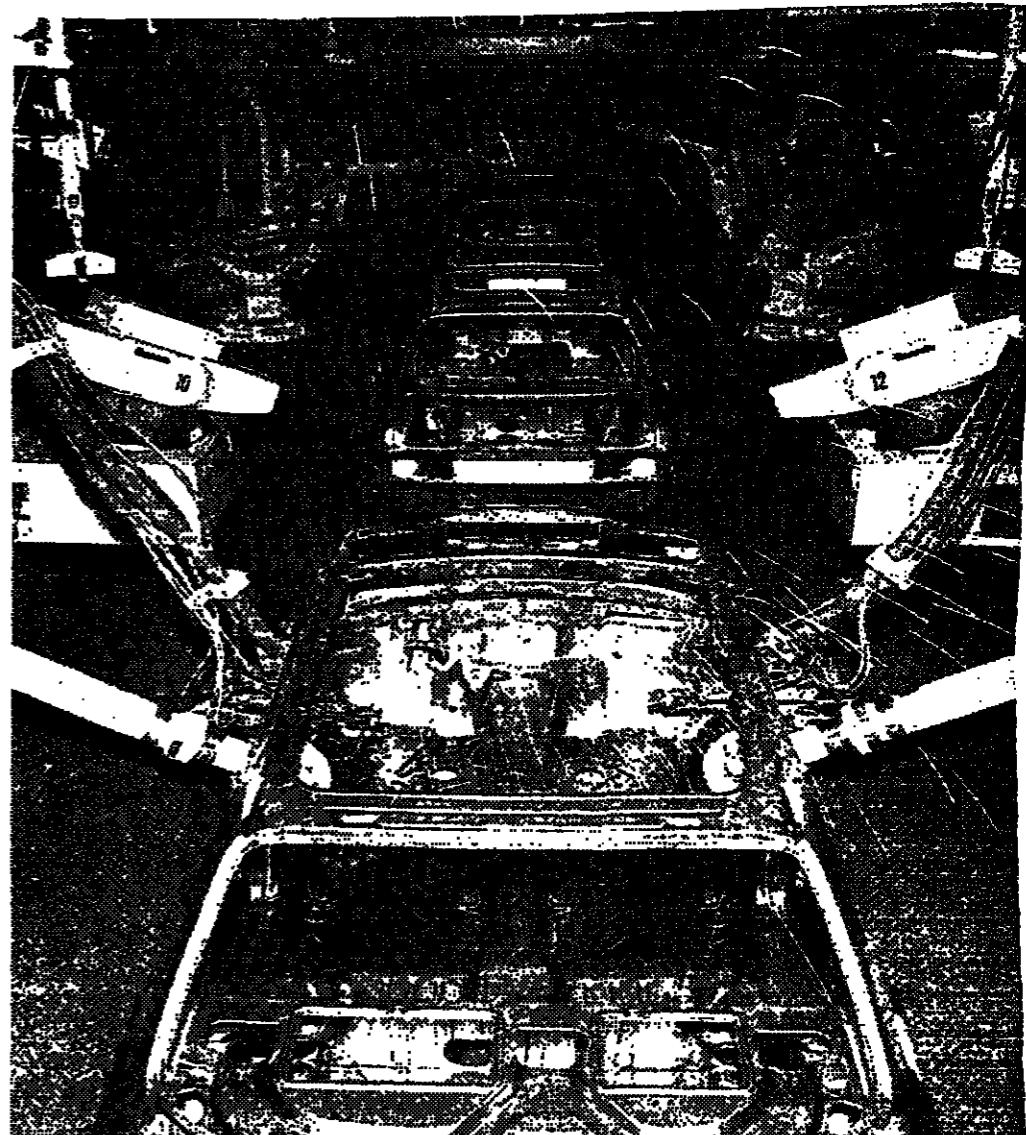
Prometheus has emerged as one of the foremost research projects in Europe

Vehicles will be able to provide the driver with information of road and traffic conditions and of directions, all superimposed on the windscreens.

BMW has successfully tested a car driven at speeds of more than 150kph steered through

Jack Semple on European research into cleaner, safer driving

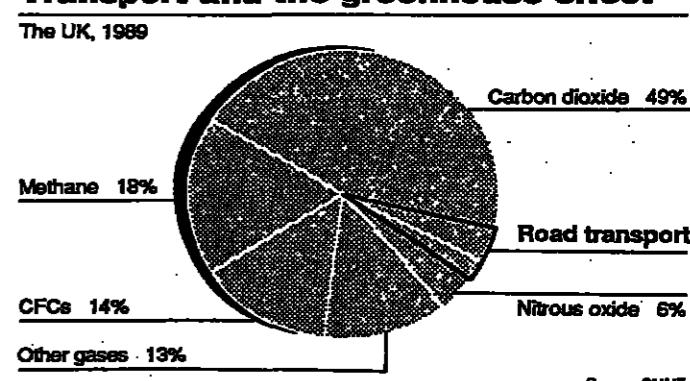
Prometheus offers promise to the European motorist



Energy-saving welding robots at the Daimler-Benz works, Sindelfingen

it becomes an important feature of the car people drive. Project members believe that their involvement from the outset will give them a head start. Either way, Prometheus is a long-term project; the payback, too, will be over a long period.

Transport and the greenhouse effect



years ago on the grounds that it could not afford the manpower and financial resources.

Rover aims to pick up on Prometheus initially, but withdrew two

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Rover aims to pick up on Prometheus initially, but withdrew two

Barbara Durr on a new method of checking emissions

The chemist challenging conventional wisdom

A BRITISH chemist at the University of Denver, Colorado, is challenging conventional wisdom about vehicle emissions.

Professor Donald Stedman, from Highgate, London, has devised a piece of equipment that can measure the carbon monoxide emissions of moving rather than stationary, as is the normal US practice — vehicles.

He has discovered that a tiny fraction of the millions of vehicles on American roads are responsible for most of the air pollution.

In an experiment funded by the state of Illinois last year, Professor Stedman measured the carbon monoxide coming from 12,000 vehicles.

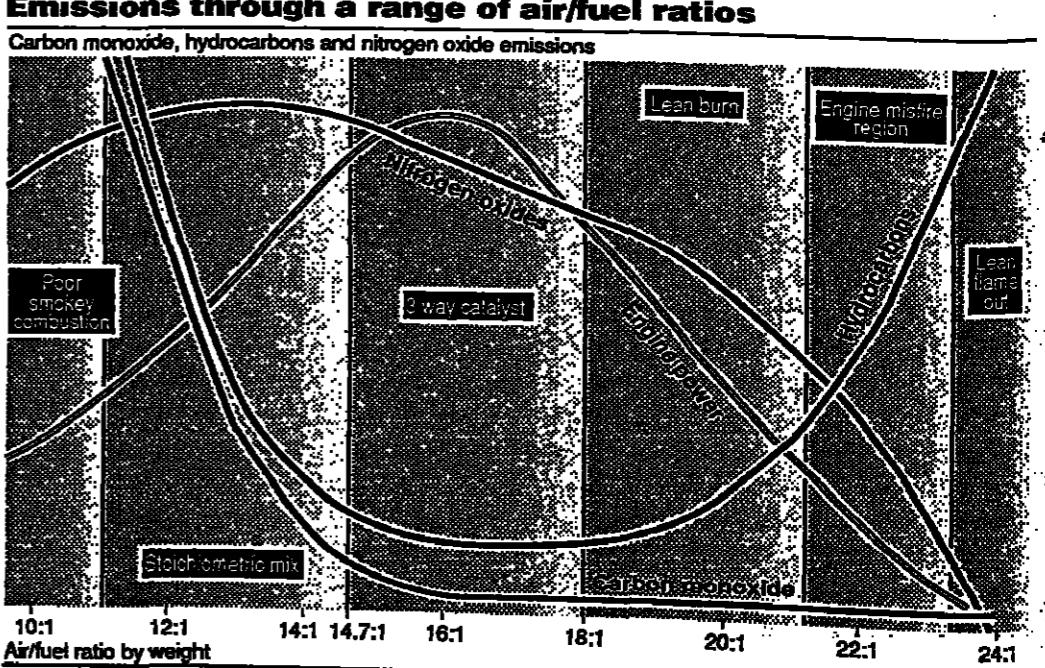
He found that 8 per cent of vehicles accounted for half the pollution and another 11 per cent accounted for roughly the other half.

More importantly, the professor says that contrary to the widely held notion that older cars are dirtier, he found that cleanliness was more a matter of how well cars are maintained.

A 1978 Chevrolet, which does not have the latest in Detroit's emission control equipment, was the cleanest vehicle examined.

The professor found that a fraction of the vehicles on US roads cause most of the pollution

Emissions through a range of air/fuel ratios



by the US Environmental Protection Agency (EPA), tests cars when they are stationary, and is generally applied on an annual basis.

The central issue here, says Professor Stedman, is that manufacturers have spent years designing cars that will pass the stand-still emissions test, but not necessarily be clean when they are on the road.

For example, a new Chevrolet Corvette would fail the test after it got into second gear, he said.

Illinois officials are considering replacing the standard test with scanners to check emissions

between carbon monoxide and hydrocarbon emissions.

While EPA officials have generally been rather hostile to Professor Stedman, some are starting to take note.

The EPA research office in Ann Arbor, Michigan, was the first purchaser of the Stedman infra red car scanner.

The professor is currently seeking a commercial vendor for manufacture of his invention.

Kevin Done on moves to transform the US automotive industry

Congress orders a clean-up

US CAR MAKERS accept that environmental pressures will transform the automotive industry over the next 15 years.

According to a Ford report, environmental concerns are one of the most serious issues facing the company.

A study by a team led by Mr Ernie Savoie, a senior executive at Ford's world headquarters in Dearborn, Michigan, says that concern over the environment and other issues, will affect "the size and shape of cars, what is in them, how they are made, where they are allowed to go and even who can own them."

It warns that urban congestion in the advanced economies will become so bad that private vehicle use and thus production will be cut.

The level of exhaust pollution means car makers will have to bear some of the burden of reducing global warming.

The report says: "We will see tighter fuel mileage requirements, alternative fuel incentives, fuel conservation taxes and other restrictions."

International imbalances in the extent of environmental regulation will have a significant bearing on the development of the global auto industry, affecting the costs, sales and prosperity of individual companies.

Recyclable materials must be found for vehicles not fuelled by petrol, the report says. Joint venture research would be nec-

essary to meet environmental regulation.

It is against this background that the US has been debating a new Clean Air Act.

Proposals have come from both Houses of Congress and the legislation is now being reconciled, but it is likely that a new, tougher Clean Air Act will be approved later this year.

The overwhelming approval through enhanced inspection, and fees on polluting cars, could cut emissions for less than \$4,000 per tonne.

That compares with more than \$13,000 per tonne for new exhaust standards and \$40,000 per tonne for mandating alternative alcohol fuels.

These are some of the arguments deployed by the army of lobbyists who have been mobilised to fight the proposed Act. Their more extreme claims can safely be dismissed as special pleading. Yet there is no doubt that the Act will have a profound effect on the country's industrial structure.

Indeed, the differential burden of the measures contained in the Act has dominated the horse-trading — at least between the White House and Senate leaders — which has resulted in substantial changes to the original proposals.

For example, it was relatively cost-effective to cut the first 96 per cent of exhaust emissions from cars at less

than \$600 per tonne. Squeezing out the last 4 per cent on new models will cost 20 times that much.

Indeed, adding \$600 to the cost of each new car could actually slow the phase-out of the 45 per cent of dirtier 1983 model cars which account for 85 per cent of emissions.

Speeding up fleet turnover through enhanced inspection, and fees on polluting cars, could cut emissions for less than \$4,000 per tonne.

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"It's all tuning and maintenance, not the age of the car," Prof Stedman says.

The professor's gadget, which was set up on a road-

side, shot an infra red beam at passing vehicles while sensors measured the carbon monoxide puffs from the exhaust pipes.

A video camera simultaneously recorded the vehicle's registration number.

The professor's machine could revolutionise vehicle emissions testing, according to Mr. William Denham of the State of Illinois' Department of Energy and Natural Resources, who says it could halve the current \$2m bill that the state pays for conventional testing of emissions.

Professor Stedman contends that the US may waste millions of dollars by tightening emissions standards for all cars when the majority — even 75 per cent of old cars — are relatively clean most of the time.

The problem lies in detecting the few offenders, and this is what the professor's machine does.

The current emission testing procedure, which was devised

hydrocarbons, which cause the greatest ozone problem.

That test will be conducted later this year, although the results are expected to be similar, given the close correlation.

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The professor is currently seeking a commercial vendor for manufacture of his invention.

Even more extraordinary than the appearance of this multi-limbed alien is the cleverness of its brain. And that is exceeded only by the nastiness of the world it creates. Imagine some never-to-be-wished motoring nightmare. A blown tyre on a B-road and an oncoming truck, perhaps. Why not throw in a sharp bend, a touch too much speed.

and some ice?



No matter how chilling the scenario you conjure up, this driving simulator will have taken Mercedes-Benz cars and engineers there already.

It will have helped to ensure that safety elements built into

SIMULATOR REPLICATES
REAL-ROAD DRIVING CONDITIONS
every Mercedes-Benz – whether they're braking, powertrain, steering or suspension systems – are as effectively designed as it is possible to make them.

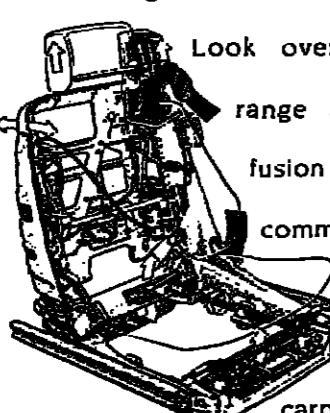
Within the high-tech confines of this unique Mercedes-Benz research tool, the entire world of driving experience can be reproduced.

Every driving sensation, every road condition, every conceivable traffic and climatic hazard is on tap. (It is possible, for example, to generate enormous simulated lateral acceleration, the sort of cornering stress that only expert drivers can draw from the world's most exotic production sports cars.)

And the benefits to be reaped from such research – be it the design of a Mercedes-Benz seat or direction indicator, a rear suspension linkage or foot pedal – are all the more conclusive for the exceptional realism of the simulator testing.

LUXURY SITS EASILY WITH SAFETY

But never suppose there is no room in the heart of a Mercedes-Benz designer (or driving simulator) for life's little comforts.



Look over the current Mercedes-Benz range and you'll discover a careful fusion of the rational and aesthetic: the common sense of a flawless driving position, the warmth of new, more luxurious fabrics and carpeting; the support and comfort of redesigned seats that are yielding yet firm enough to inhibit tiredness on long journeys.

And, as the car's aerodynamic efficiency lets it cleave the air in near silence, and as the rubber bushing of the subframes and the generosity of the insulation so effectively isolate the interior from mechanical vibration and road noise, yet another priority becomes apparent. Mercedes-Benz engineers discovered long ago that what you don't experience in a car is just as important as what you do.

FTS on top

ERGONOMICALLY IDEAL CONTROLS AND INSTRUMENTS

Never has a Mercedes-Benz driver been more ably assisted by the crisp logic of the instrument panel and control layout than he is today. Both



SIMULATOR CREATES REALISTIC DRIVING ENVIRONMENT
are models of clarity, perfected in the crucible of the driving simulator; every important control is placed within natural and instantaneous reach, and only information that is crucial to driving safety is grouped directly in the driver's field of view. There is no distracting gimmickry, no digital nonsense, and there are no pseudo-electronics.

Once in the driver's seat, your hands fall onto an ergonomically satisfying steering wheel. And on the move, the power-steering assistance varies subtly to complement your own inputs at all speeds, and to ensure maximum feedback sensitivity – precision without exertion – another vital safety and comfort bonus. Yet another bonus is the simulator's ability to test driver reaction to stressful conditions. By learning how human beings actually react in emergencies, as opposed to how they believe they would react, Mercedes-Benz engineers are better placed to design car controls that will assist accident avoidance.

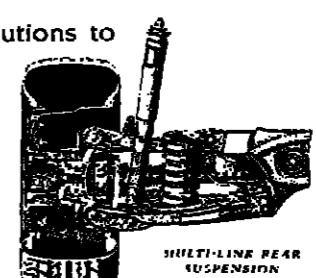
ADVANCED SUSPENSION IMPROVES HANDLING FINESSE

Underpinning the assured and reassuring on-road behaviour of all models, are suspension systems engineered to ensure maximum tyre contact and grip. Multi-link rear suspension, for instance, is now used extensively. This Mercedes-Benz invention disciplines self-steering and toe-in tendencies that

the rear wheels of all cars are prone to under extreme conditions.

The independently located damper and spring arrangement of the wishbone-mounted front suspension combines the compliant, accommodating ride of long-travel coil springs with the control that dampers anchored close to the wheel-hubs provides. Such optimised front and rear suspension design assures the driver of enviably safe and neutral handling and exceptional comfort at all times.

In the motor industry, no less than in other fields, the search for the best solutions to universal problems is a painstaking business.



Making the driver's environment as safe and comfortable as it is stimulating, is an ideal that Mercedes-Benz engineers continue to try to perfect as they re-enter, again and again, the unique world of their driving simulator in search of answers that only it is equipped to give.



ENGINEERED LIKE NO OTHER CAR
IN THE WORLD.

VEHICLES AND THE ENVIRONMENT 4

John Griffiths describes the Californian city's efforts to promote electric vehicles

Los Angeles takes the initiative

ONE OF THE most ambitious projects in the century-old history of the car to promote the use of electric vehicles is gathering momentum.

If the so-called 'Los Angeles initiative' goes as planned, there will be 10,000 electric cars and vans on the roads of the vast, sprawling and smog-shrouded Californian metropolis by 1995.

User experience should then determine just how realistic the region's environmental legislators are being in setting out clear air standards which by the year 2010 could only be met — barring some totally unexpected breakthrough into new technology — if 70 per cent of all vehicles operating in the region, or more than em, were to be electrically-powered.

As a stepping stone along this route, the legislators — in the form of the state's South Coast Air Quality Management District — will effectively require a population of up to 1.7m electric vehicles to be operating in the Los Angeles region by the end of the next ten years.

"The time for electric vehicles has come," says Mr Marvin Braude, a Los Angeles city councillor who first proposed the initiative, in 1986, in the form of a competition between vehicle manufacturers to mass produce a viable electric car.

Mayor Tom Bradley agrees: "Someday in the very near future, electric-powered automobiles and buses will be a common, integral part of our Los Angeles transportation network."

The initiative is jointly sponsored and is being overseen by the city council, its Department of Water and Power, and the private sector utility, Southern California Edison.

The aims are to identify the potential mass of problems

City officials are convinced that the time of the electric vehicle has come

associated with such a fundamental transformation of personal transport and to smooth its path.

The Department and Southern California Edison are providing development funds to the chosen companies.

In addition, they are devising both state and federal authority fiscal incentives to make the use of such vehicles financially attractive — in the same way that the UK Government, for example, exempts electric vehicles from road tax and in the past has given subsidies of £4,000 per vehicle to various 'EV' (electric vehicle) programmes.

Among the various detailed proposals is the Fleet Purchase Rule, which would require businesses which have fleets of 15 or more cars or light commercials to buy low emission vehicles.

"We see the initiative as providing an incentive for companies to produce electric vehicles by fostering a demand in Los Angeles."

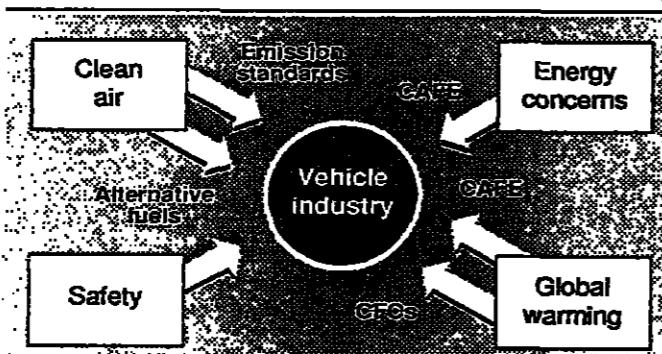
"By creating this unique public/private consortium — a kind of pooled buying service — we can tap the tremendous buying power that exists among the millions of resi-



The smog-shrouded streets of Los Angeles: If the LA Initiative succeeds, there could be 10,000 electric vehicles — perhaps similar to those designed by CAT (below) — on the roads by 1995



Cumulative pressures on the vehicle industry



US FLEET CHARACTERISTICS	
	Fuel economy standards
Characteristic	At 27.5mpg
Passengers	5/6
Int. vol (cu ft)	98
Average weight (lb)	3,375
Average engine size	2.7l
Typical vehicle	Taurus
	At 40-45mpg
	4
	80-85
	2,000
	1.4l
	Festiva/Escort

dents and the business community in southern California", says Mr Braude.

"It will make an exceptional difference to the southland if electric vehicles are developed in five rather than 20 years," he adds.

More than 200 manufacturing, marketing and financial organisations, individuals and agencies were approached in the initial stages of the competition.

Of the 18 responses received, unfortunately, none was from the major US automotive manufacturers, General Motors, Ford and Chrysler, according

to Mr Braude.

"Although they were interested in the project, they did not respond because they did not perceive a market for electric vehicles. We intend to prove them wrong," he explains.

The message may, however, already be getting across. Although GM, for example, chose not to commit itself to firm bidding as a project participant, it is now making substantive efforts of its own to develop a viable electric car, known as the Impact (see separate article).

The competition winners

were: Vehma International, part of the Canadian-owned Magna International components giant which, in partnership with Chloride EV Systems of the UK, is to supply GM vans adapted to run electrically:

Clean Air Transport (CAT), an Anglo-Swedish company, which acquired the "Whisper", an electric vehicle project developed in Denmark, with Danish Government funding, in the mid-1980s. CAT, headquartered at Göteborg, Sweden, is to provide 4,000 small cars and vans which, however, will be built initially in the UK and later in North America.

Unique Mobility of California, which is to supply 3,000 seven-seater "people carriers" based on a Chrysler minivan.

Seen from a commercial viewpoint, however, the initiative is not quite the breakthrough it appears.

This is because the City of Los Angeles is putting relatively little of its own money into the project.

It plans to buy a few of the vehicles itself, but has committed mainly to organise their distribution and sale to other fleet users, who will receive subsidies to operate them.

Even so, "it needs just the one proposal like this to get the whole ball rolling", according to Mr Bill Johnson, marketing director of Chloride's electric vehicles subsidiary.

The initiative should provide some clearer insights into key areas of doubt about electric vehicles, quite apart from how they are able to perform.

It should resolve, for example, some of the arguments about whether there can be

GM's type can have whole-life costs over eight years that are competitive with petrol vehicles, given slightly cheaper electricity and a \$1.15 per gallon petrol price.

In terms of performance, however, the gap between electric and petrol or diesel-powered vehicles is huge, and is likely to remain so in the absence of new, more powerful types of battery.

The G-Van, for example, can carry 700kg for a maximum of only 60 miles, and less than that if its 52mph top speed were to be used all the time.

—

any real saving in terms of air purity if the power that allows battery vehicles to operate cleanly has to be provided by more and larger fossil-fuelled power stations pumping their own huge volumes of carbon dioxide and other pollutants into the atmosphere.

Los Angeles' Mayor Bradley insists that even allowing for this, battery vehicles would be much cleaner.

According to Mr Michael Gage, vice president of the board of commissioners for the city's water and power utility — the largest municipally-owned entity of its type in the United States — battery-powered electric vehicles are actually 97 per cent less polluting than petrol-powered cars, even when electricity generation needed for battery recharging is taken into account.

Mr Gage's department already operates a fleet of General Motors G-vans powered by batteries under a programme started with GM's former Bedford subsidiary in the UK.

Another utility, Southern California Edison, has a 15-strong fleet of G-vans and is lending them systematically to public and private fleet operators in California to allow them to weigh up the advantages and disadvantages of operating electric vehicles.

Perhaps of most interest to private motorists are the vehicles planned for production by Clean Air Technologies: a three-door four-passenger saloon, a light van and a pick-up.

Maximum speed is said to be 70mph and a range of up to 55 miles on a single charge of the state-of-the-art lead batteries is claimed.

However, the CAT vehicles, which are being developed further by the International Automotive Design consultancy at Wokingham in the UK, will have an auxiliary internal combustion power unit of less than one litre capacity.

This auxiliary internal combustion unit can be brought into use to either drive the electric motors on long journeys, or alternatively to provide additional performance and battery recharging functions.

The capital cost of electric vehicles is currently considerably higher than that of conventionally-powered vehicles.

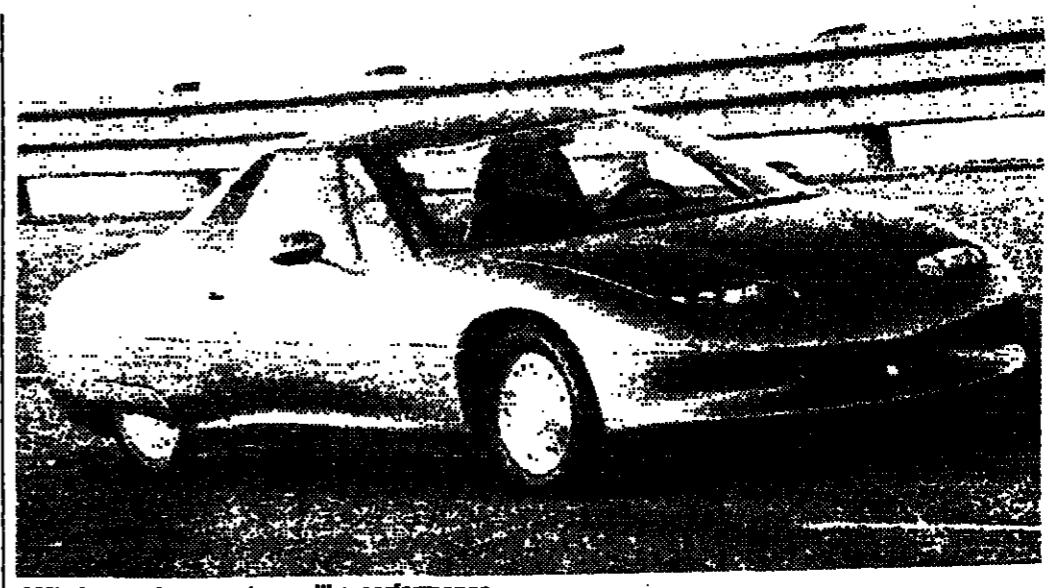
Nevertheless, according to one of the US federal institutions studying 'EV' prospects, the Electric Power Research Institute, an electric van of

The capital costs of electric vehicles are much higher than for conventional vehicles

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GM's Impact has sports car-like performance

Electric cars: the answer to green pressures ?

Making an Impact

FOR NEARLY a century, the attempts of inventors, entrepreneurs and large vehicle companies to launch commercially viable electric cars have stalled, usually well before they were near to reaching the marketplace.

However, environmental and political pressures might be about to provide the much-needed final push for electric vehicles.

Planned California legislation for the early 21st Century, which envisages a *de facto* ban on most internal combustion vehicles in that state's smog-shrouded metropolitan areas, provides such pressures.

But with increasing widespread acceptance that — unlike the oil crises of the 1970s — environmental problems as they relate to vehicles will not disappear, even the motor industry giants are exploring the potential of the electric car more seriously than ever before.

General Motors chairman Mr Roger Smith insists that the world's biggest vehicle company will, within the next few years, put into true volume production a version of the Impact, a sleek electric car unveiled earlier this year — appropriately in smog-beleaguered Los Angeles — and which answers some, at least, of the many criticisms that have been levelled at such vehicles.

When demonstrated at Millbrook proving ground in the UK earlier this year, the Impact proved capable of reaching 100mph and accelerating to 60 mph in a little over eight seconds; figures which would not disgrace a conventional sports car.

Propelled by a pack of 32 batteries connected in series to provide 320 volts, it emitted, naturally, no exhaust pollutants, and has a range of up to 120 miles before a recharge is needed, although only at more conservative speeds.

However, Mr Smith declined to say precisely when or where Impact might enter production, its likely cost and other pertinent factors.

His reluctance to do so, "for commercial reasons", has inevitably provoked scepticism about the car's future.

If Impact did not, in fact enter production, it would not be the first time that GM — or, indeed, Ford and some other major car makers — have declared an electric car to be

imminent, only for it not to see the light of day.

In 1980, for example, with the motor industry reeling from the second oil crisis, former GM president Mr Elliot "Pete" Estes, said that a battery-powered hatchback would be in production at an annual rate of 100,000 units by 1984.

That it did not happen was due to combination of familiar problems of costs, poor range and performance, longevity and other factors not living up to expectations. In addition, concern about oil prices soon diminished.

There have been a host of other disappointments in the recent history of the electric vehicle.

Also in 1980, US conglomerate Gulf & Western claimed to have found the solution to elec-

tric car travel with a zinc/chloride powerpack capable of powering a car at up to 60mph for 200 miles.

In Japan, a Ministry of Trade and Industry initiative to have manufacturers jointly put thousands of electric cars and light vans on the roads in the early 1980s did not produce the hoped-for breakthroughs in battery and other relevant technologies.

GM's Impact is not a viable proposition in its present form. It still uses lead acid batteries, which, despite being of advanced type and compact form, weigh a daunting 870 pounds and take at least two hours to charge.

Battery life is equivalent to 200 miles of typical US motoring, but GM admits this needs to be doubled before Impact can compete with petrol or diesel cars on whole life costs.

Similar problems are apparent in two European battery cars which were put on sale earlier this year: Fiat's Elettra and an electric version of the Peugeot 205.

Both are expensive — £12,000 equivalent for the Punto, for example — and both manage only 50-60mph and perhaps a 60-mile range.

Battery life is again 20,000-30,000 miles, and the cost of a

replacement pack at least £1,000; a high price to pay for not obviously polluting the atmosphere (although the recharging electricity may have come from a pollutants emitting coal- or oil-fired power station).

The situation could be markedly changed, however, by the emergence of a "superbattery", for which there are rising hopes.

UK batteries group Chloride is starting pilot production in Manchester of batteries which use sodium and sulphur as their couple, and which have proved their ability to store twice as much energy as lead acid units.

Chloride has been developing the sodium sulphur battery for more than a decade, but progress was given a boost in March with the signing of a joint venture agreement with RWE (formerly Rheinisch-Westfälisches Elektrizitätswerk), the largest electric utility in West Germany, to undertake the initial commercialisation, manufacturing and marketing of the batteries.

The intention is to stimulate development of the market for such batteries with a view to later expansion into full-scale production.

As usual, there are complications — in the case of sodium/sulphur, for example, there is the requirement to operate at temperatures of more than 300 degrees Centigrade.

Nevertheless, BMW has a prototype electric 3 series car using sodium sulphur batteries, which, despite being of advanced type and compact form, weigh a daunting 870 pounds and has to be kept inside what is effectively a huge insulated blanket.

Chloride's optimism that the electric vehicle may be turning the final corner has been given a strong boost by developments in California and, in particular, the 'Los Angeles initiative' (see opposite story).

Although, as discussed elsewhere in this Survey, that initiative has yet to involve the major vehicle manufacturers, if hopes are realised of having a large test fleet of electric cars operational within a few years, "it could set the whole ball rolling", says Mr Bill Johnson, Chloride's batteries marketing manager.

US industry is beginning to get a grip on the technologies required, says Barbara Durr

Ford favours alternative fuels in the battle for clean air

THE BATTLE to clean up America's automobiles is moving into a new, tougher phase. The 1990 Clean Air Act, still to be finalised in Congress, is expected to set stricter standards for what comes out of vehicle exhausts and substantially boost moves toward alternative fuels.

The Ford Motor Company, like its two major US rivals General Motors and Chrysler, is trying to meet the challenge, albeit with some complaints about the pace of change required by the new legislation.

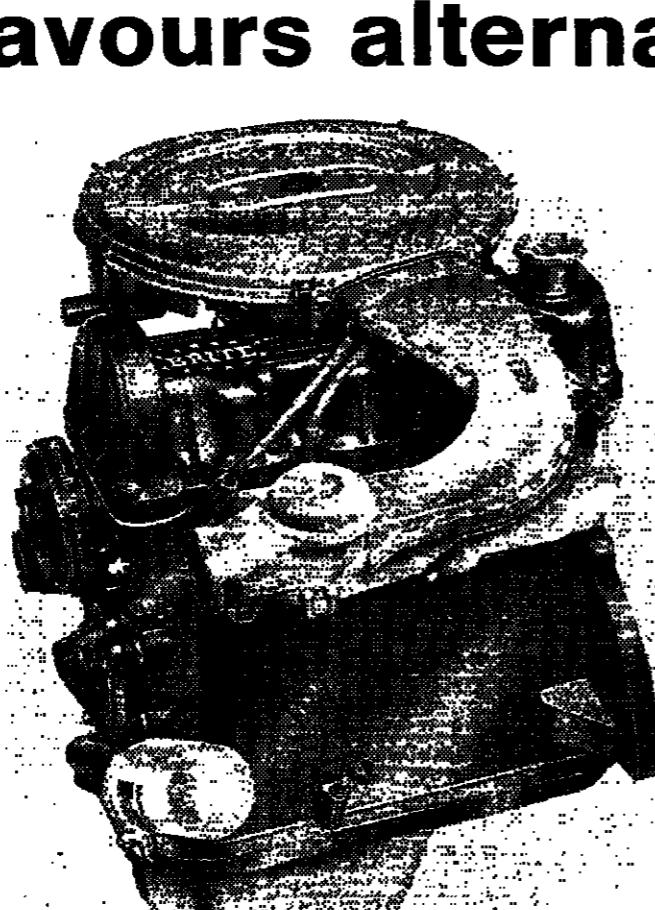
The industry's unenthusiastic lukewarm attitude toward pollution controls is not new. But the companies have soldiered on and in the last two decades, companies have succeeded in creating several generations of emissions control equipment, each more effective than the last.

After some fumbles in the 1970s, the industry has managed to get greater technical hold on the problem without sacrificing vehicle performance, according to Mr Kelly Brown, Executive Engineer for Fuel Economy and Emission Control Planning at Ford.

The latest equipment reduces car emissions of hydrocarbons and carbon monoxide by 96 per cent compared with cars built in the early 1970s.

While progress has been made, the new Clean Air bill will force Ford and other companies to cut toxic emissions further by the mid-1990s.

Ford has responded by lob-



New fuels may need new engines

are much harder to do," said Brown.

Ford contends that developing alternative fuels and vehicles that can use them would be a better investment.

The company has been working for more than a decade on methanol powered cars and what it calls a flexible fuel vehicle (FFV), which can run on petrol, ethanol methanol or any combination of those.

The new Clean Air bill, which must reconcile House and Senate versions, will definitely include a programme to promote development of alternative fuels.

From Ford's perspective, the House version is more clearly drawn, requiring a pilot programme for 300,000 alternative fuel vehicles to be in place in California — the state with the most severe pressing pollution problems — by 1994, and that by 1995, some 30 per cent of commercial vehicle fleets be

VEHICLES AND THE ENVIRONMENT 5

CARS ACCOUNT for 80 per cent of individual transport needs in industrialised countries, and commercial vehicles handle more than 50 per cent of their freight.

According to Prof Ulrich Seiffert, Director of Research and Development at Volkswagen, both figures will continue to rise because "there is no convincing alternative".

Increasingly congestion is increasing, driving up the efficiency of road transport by road, as well as frustrating car users and, not least, generating substantial extra pollution. The situation will worsen, says Prof Seiffert, unless new ways are found of integrating cars more successfully into the total pattern of transport.

On the exhaust emissions front, one particular concern of VW relates to very slow "stop-go" traffic in urban areas.

To combat this, VW is showing renewed interest, via its "Eco-Golf" prototype, in cars whose engines can be stopped, however briefly, in crawling traffic. The automatic flywheel energy system has a small flywheel which disengages the flywheel, allowing the engine to stop anytime it is not needed to propel the vehicle. When the car needs to move again, the engine is restarted by the still-

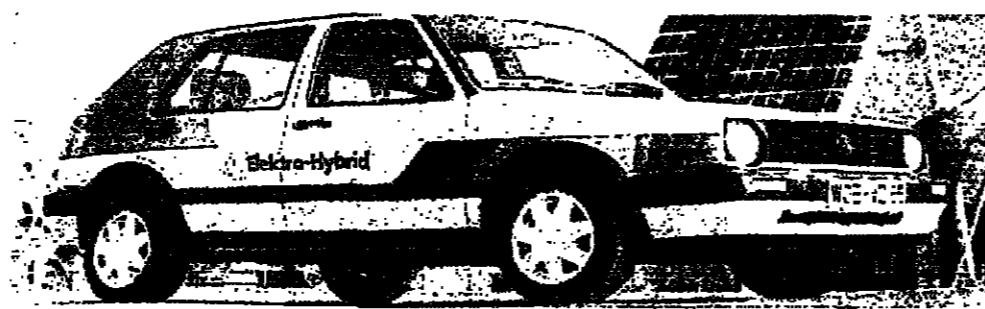
spinning flywheel's energy.

In the Eco-Golf, the system is combined with VW's "Umwelt" diesel engine, the only one in production also to be fitted with a catalytic converter, and which VW claims is the world's "cleanest" commercially available car engine. Apart from reduced exhaust emissions, a direct benefit to the owner is reduced fuel consumption.

VW is also actively engaged in developing other advanced vehicles, such as its "City Stromer" version of the VW Jetta saloon. The vehicle uses advanced sodium-sulphur batteries, which store between three and four times as much energy as similar-sized lead acid batteries. But Prof Seiffert acknowledges that production costs have to be lowered significantly, and battery life extended before vehicles powered in this way can be viable.

As with other "alternative" power systems, the emotional desire for a solution to fuel consumption and environmental problems is frequently greater than the current state of the art justifies in technical terms.

VW's own possible transitional solution, a "hybrid" car combining batteries and an auxiliary engine to overcome the range and performance problems of a wholly battery-



VW's diesel-electric Golf: 113 mpg claimed, but Prof Seiffert says production costs will have to fall



John Griffiths profiles research at Volkswagen

Cars for stop-go traffic

powered car, could be put into production within a few years if demand was felt to warrant.

The prototype "Duo" Golf which the company had demonstrated widely this year, and the fore-runner of at least 20 more to be built for assessment purposes, has two engines, one electric the other a diesel.

The diesel's flywheel is replaced by a thin electric motor which sits between engine and gearbox and, effect-

ively, functions as the diesel's flywheel. The electric motor has a clutch at each end capable of disengaging the diesel engine and the gearbox separately. The electric motor also functions as a starter motor for the diesel and as an alternator, as well as propelling the car when battery power only is used.

The batteries on their own give the car a range of up to 30 miles. The diesel cuts in auto-

matically at speeds over 35mph or when brisk acceleration is needed. The switchover is made automatically, using sensors and microswitches, and the engines never operate together.

The Duo Golf has already covered more than 40,000 miles in demonstration work. VW thus has been able to demonstrate that its claims for the car actually work.

Those claims are considerable: fuel consumption of 113

mpg in the EC urban test cycle, and a drop of more than half in emission of nitrogen oxides and the main "greenhouse" gas, carbon dioxide.

The principal drawbacks are,

as yet, cost.

in a motor car, the vehicle would be at least as expensive as top-of-the-range conventional Golf models — and possible market resistance because of the "culture shock" drivers would experience in using the car.

bustion chamber with the aim of providing the correct air/fuel ratio.

The Futura's engine injects petrol directly into the combustion chamber, to combine with air forced into the chamber by a supercharger. Most importantly, the injection is made at exactly the time that ignition is due. Combustion efficiency is much greater, allowing the engine to use a very high compression ratio (16:1).

The off-take of the combustion process allows the engine to run on very lean petrol/air mixtures, and require only a simple oxidation catalytic converter to meet all emissions legislation due to the statue books in both Europe and North America.

And, says VW, it uses about 30 per cent less petrol than even the most efficient engines currently in use.

However, apart from its self-parking ability and its futuristic, slope-fronted, "one box" shape, the Futura is really distinguished by its engine.

The 1.7 litre, 80 bhp unit is regarded by VW as proof that petrol units have a viable future until well into the next century.

With conventional petrol injection engines, the accelerator is used to regulate the volume of air entering the engine. Injectors squirt the correct amount of petrol into the air-stream before it enters the con-

Exhaust emissions are not the only issue, says Daniel Ward

Manufacturers turn to pollution-free production

TRADITIONALLY strong, bright colours for cars have been produced by adding lead. Now Volkswagen and Rover claim that brilliant yellow and red are back on the showroom colour card because they can now be produced free of lead.

It is a sign of the times. Pollution from the motor car is no longer an issue just about toxic exhaust fumes and how to reduce them.

Increasingly, manufacturers must produce cars with the minimum of material, energy waste or pollution.

Making the car industry "green" has only just begun and certainly will not stop in 1992, by which time all cars should be fitted with catalytic converters and run on unleaded petrol.

The elimination of chloroflu-

orocarbons (CFCs), which are widely used in car air conditioning systems, for example, is high on the motor industry's agenda.

Several companies have developed machines designed to prevent leakage of CFCs to the atmosphere when the refrigerant is removed, either during servicing or when the vehicle is scrapped. Volvo predicts it will be 1993-94 before there is a CFC-free refrigerant — chlorine-free R134A — for car air conditioning systems. Mercedes may be the first to use R134A in 1991.

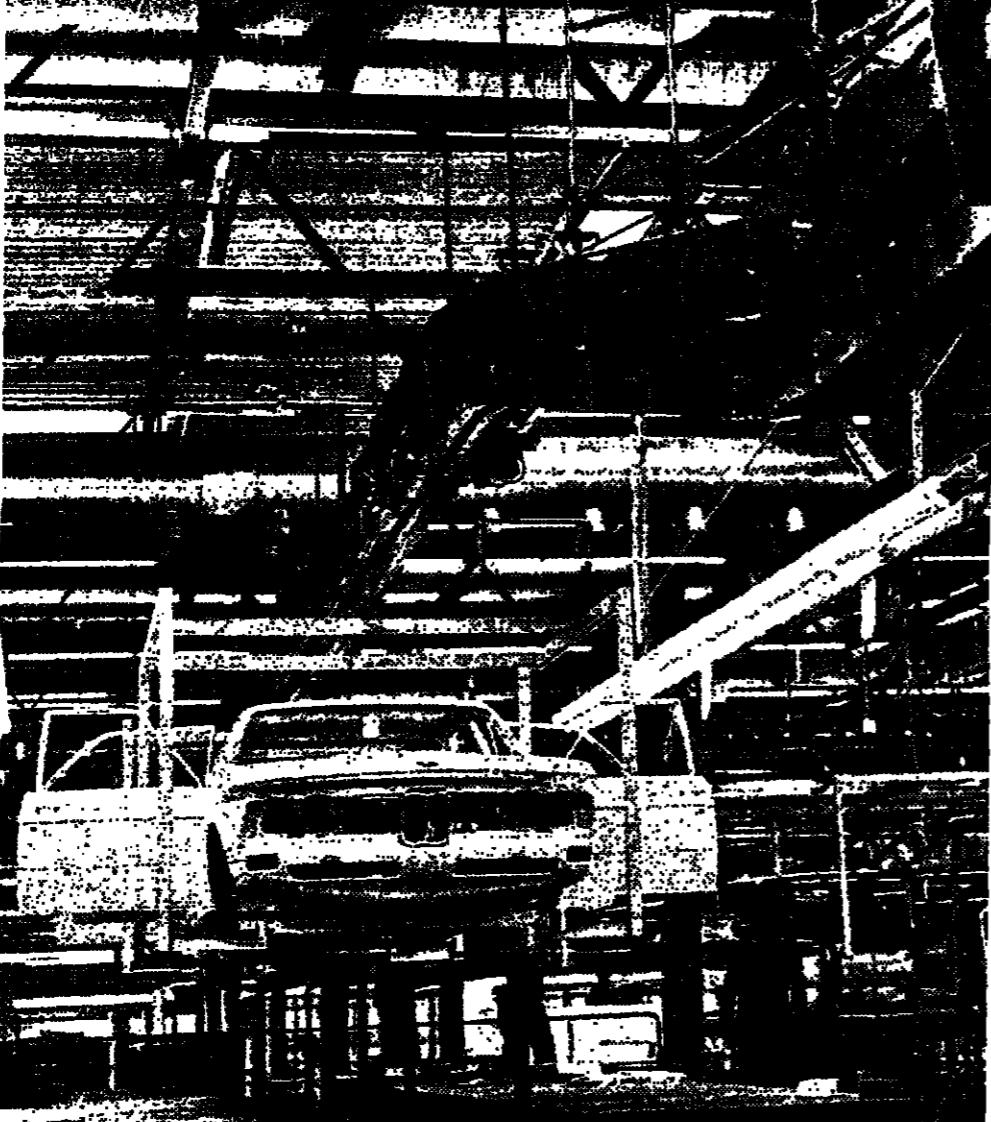
Car interiors use a considerable weight of plastic and foam. CFCs are used as a foaming and mould release agent in the manufacturing processes and are emitted during the vehicle's life.

Different plastics are under development, however, and the Rover 200/400 already uses all CFC-free plastics, with the exception of the steering wheel.

Changing materials takes time, however, because it is easier to introduce new plastics and seat foams when a model is changed. This means that Volvo, for example, will not eliminate CFCs from car interiors until 1993.

The paint used for car bodies contains a considerable amount of pungent solvent which aids the drying process. To date, the industry has convinced itself that it was sufficient to clean the extracted air from the vast paint shops and re-cycling it.

The next step is to switch to water-based paints. Most manufacturers are evaluating this



BMW plant: the greening of the industry will not stop in 1992

new generation of paints. Owners of metallic silver, blue or grey Volvos will already have cars finished in water-based paints, and other colours will follow.

For several years, VW has used water-based paint for the first of four coats of paint applied to the bare metal body and the second and third coats will soon switch from solvent-based paints.

Robots will completely replace people in the paint shops, leading to less overspray. This in turn will reduce paint wastage and lessen the demands on the filtration systems.

Most vehicle manufacturers are currently evaluating a new generation of water-based, lead-free paints.

For 40 years, Mercedes has been using waste paper from the factory to make paper-mache gloveboxes.

Similarly, waste plastic parts from the production line are re-cycled and blended with new material to produce plas-

tic parts which fit in a Mercedes boot.

Some 11,000 tons of polypropylene is used every year to make plastic fuel tanks for the VW Golf. By immediately recycling the excess 4400 tons of expensive plastic can be reused instead of being disposed of.

As the industry gears up to re-cycle as much of the plastics in a car as possible, it has begun to give every plastic component a coded mark so that when the vehicle reaches the end of its life, the parts can be re-cycled.

Although car factories are massive users of water, few can match VW's impressive conservation record of recycling 98.4 per cent of the water it uses and even collects rainwater from the highest factory roofs. The water is re-used seven times before being returned to nature purer than the waters of the nearby River Aire.

Perhaps only VW has the luxury of ensuring that it consumes "clean" electrical power. At Wolfsburg it has its own power station and has installed electrostatic filters, desulphurisation and denitrification plants to clean the emissions. It even distributes the waste heat to the local community.

Car makers will still a long way to go in the complex process of "greening" car manufacturing. But in the long term, it is designing cars on the basis of whole lifetime energy consumption and pollution that will have a dramatic impact on plants. Plastics could largely disappear to be replaced by new materials. Aluminium may replace steel.

According to Mercedes, it would be socially aware to build a vehicle disassembly plant alongside every factory so old vehicles could be recycled close to where the parts would be re-used.

Jack Semple on new standards for trucks

Tough challenges ahead

MUCH OF THE research and development budgets of European truck engine builders is now spent on meeting stringent new minimum targets on exhaust emissions.

Engine designers have offered substantial improvements in fuel consumption over the past decade. For the next few years, however, it will be all that they can do to maintain fuel efficiency at its present level. Any increases will come from electronic fuel management, but they will be slight; some engines are likely to become less efficient.

The point was stressed recently by Jacques Padoan, head of engine research at Renault Vehicles Industrielles. Some truck engines currently sold in Europe will be taken off the market over the next few years, as a direct result of stringent new regulations aimed at reducing atmospheric pollution from trucks, he says.

Others will have to be substantially modified. Indeed, turbocharging alone will not be enough; after-cooling will also be needed.

The more advanced technology will make diesel engines more expensive to buy and maintain, and there is concern

about the ability of workshops to adapt, particularly at the lighter end of the market.

In the UK, diesel engines are estimated to be responsible for 11 per cent of all nitrogen oxides (NOx) in the atmosphere, compared with 31 per cent from petrol engines. NOx is a major contributor to acid rain and a major environmental issue. Diesels are more friendly in emissions of carbon monoxide, which contributes to the greenhouse effect, with just five per cent of the total against 81 per cent attributed to petrol engines.

For nearly 20 years, there have been regulations concerned with the smoke from engines, but detailed gaseous emission limits will soon be laid down for truck diesel engines for the first time. They will cover new vehicles registered from April 1991.

More stringent limits are in the pipeline, with a target date of 1992. Diesels are major offenders when it comes to particulate pollution — in larger cities, they are responsible for a major proportion of black smoke in the atmosphere.

Under the planned new laws, particulates will be measured and controlled for the first

Iveco, the pan-European truck subsidiary of Fiat, is seeking collaboration with Japanese manufacturers, despite managing director Giorgio Garuzzo's complaint that "we are giving Japan the money to buy the world" and his strong lobbying to restrict the activities of Japanese truck companies in Europe.

Truck makers are reluctant to say how much the technological changes will add to the cost of trucks in the future. "It is impossible to say," according to RVI's Padoan. "When we use electronics and microchips, it will be possible to bring in other facilities which current technology does not provide."

In other words, the extra facilities will cover not only the new regulations, but provide other facilities for the users of commercial vehicles."

Cynical operators will invest heavily in engines which do not meet the environmental regulations, but which are likely to be less expensive, equally fuel efficient, and probably less complicated to maintain. In the long-term, the environmental regulations will mean friendlier, but more expensive, road transport.

Aiming from a position of strength

Haden Drysys International is the corporate face of a group of highly specialised organisations that together provide automated manufacturing systems and facilities worldwide.

Haden Drysys has led the world for over 60 years in the design and construction of paint finishing systems for industry.

Major projects for clients such as Austin Rover, British Aerospace, Nissan, Land Rover and Jaguar Cars, positions Haden Drysys at the forefront of technology for the 90s and beyond.

Haden Drysys Conveyors has set the pace for more than 50 years in state-of-the-art conveyor techniques. As a world leader in the design, manufacture and installation of the broadest range of overhead and floor conveyor systems marketed by any one company, Haden systems can be found at the heart of several of the best known names in vehicle manufacture.

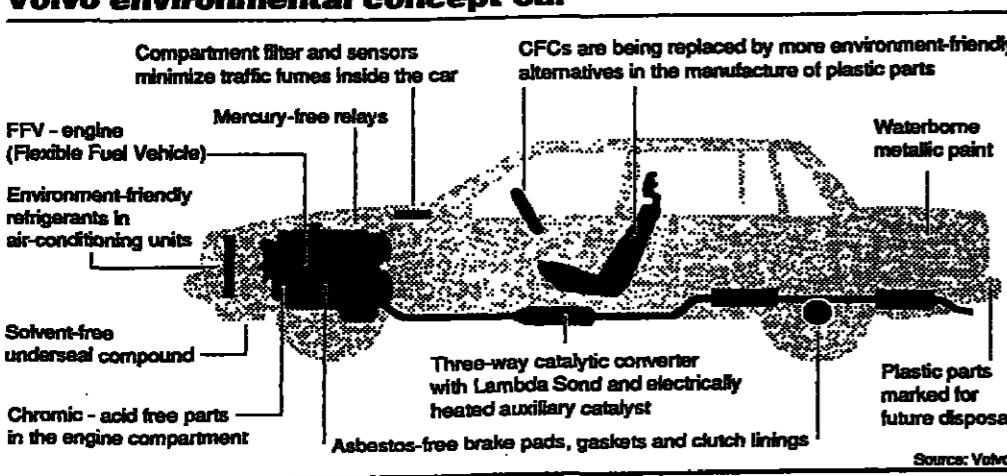
Haden Drysys Environmental is dedicated to tackling industry's pollution problems. A unique example of the company's expertise is Drypure, which has been developed to solve the waste management issues associated with potentially hazardous paint sludge. Anticipating forthcoming 'green' legislation, Drypure sidesteps disposal problems by rendering the paint harmless, with an option for recycling.

Haden Technology is an acknowledged leader in the design, construction and management of fully integrated automated warehouses. Designing from the inside out, its turnkey implementations meet the needs of every sector of industry. Haden Technology's independent approach to warehouse solutions together with a financial arrangement tailored to suit the Client's needs, reinforces the company's reputation for technical innovation, cost-effectiveness and on-time completion.

Haden Drysys International Limited
Swan Office Centre
1506-1508 Coventry Road Yardley BIRMINGHAM B25 8AD
Tel: 021 765 4040
A subsidiary of Haden Maclean Holdings plc

HADEN
Targeted for the 90s

Volvo environmental concept car



Source: Volvo

VEHICLES AND THE ENVIRONMENT 6

Richard Tomkins analyses 'road pricing' as a solution to traffic problems

Controlling congestion in the city

TRAFFIC congestion in cities is not a new phenomenon. Londoners today may bemoan average peak-hour traffic speeds of 11 mph, but this is a considerable improvement on the low of 8 mph reached in the early 1960s.

What has changed, however, is the scope for dealing with the problem. In the 1960s, the demand for road space was met by increasing the supply – in other words, building more roads. Today, the demand is growing as never before, but the options for increasing the supply are all but exhausted.

Inevitably, therefore, attention will have to switch from the supply side of the equation to the demand side. Access to cities by road will have to be controlled if the effects of congestion on quality of life and the urban economy are to be prevented from becoming untenable.

Some controls already exist. In London, limited parking and high parking charges discourage commuting by car. Congestion is also a primitive pricing mechanism, since it obliges drivers to sacrifice the value they put on the time it takes to reach their destination.

But pressure is growing for a more efficient way of allocating road space to essential users – particularly businesses, which are facing additional costs running into millions of pounds a year through

the need to keep bigger vehicle fleets, more drivers and higher stock levels than they would if traffic flowed more freely.

Theoretically, the best solution appears to be some form of charging people the marginal cost of their road journeys into congested areas. At present, this is limited to the relatively low cost of the fuel consumed, because most of the costs of running a car consist of fixed overheads such as the purchase price and insurance.

A large and growing lobby argues that this fuel cost should be supplemented by a system of road pricing – that is, charging people for the use of road space. This, it is said, would reduce congestion by encouraging more discriminating use of the roads – either by cutting out unnecessary journeys or encouraging more people onto public transport.

The simplest form of road pricing is to introduce an annual fee for a supplementary licence which gives drivers the right to enter congested areas at busy times.

This system, however, has a number of drawbacks. For example, it is inequitable in failing to take account of different levels of use of the congested area. It also presents difficulties for occasional visitors and creates the risk of parking problems around the perimeter.

A more sophisticated method

of road pricing is to employ some form of electronic system. Vehicles, for example, can be fitted with meters which clock up charges every time a roadside device is passed; or, conversely, a central charging computer can log vehicle movements through roadside devices which "read" electronic number plates.

Electronic systems overcome

most of the objections to road pricing because the roadside devices can be spread around

in such a way that charges rise

Road access to cities will have to be controlled to protect quality of life

gradually as the mileage increases. Time of day and type of vehicle can also be taken into account.

The argument against electronic systems is that the cost of installing the necessary equipment in cars and at the roadside would be formidable.

It would also be prone to presents the same problems for occasional visitors as the licensing system.

Perhaps the biggest obstacle to the introduction of road pricing is the question of enforcement. As Mr Cecil Parkinson, Britain's Transport Secretary,

told a recent conference, even a simple road pricing scheme in London would generate hundreds of thousands of transactions in the morning peak alone. If only 1 per cent of drivers attempted to avoid payment – and experience with parking fines suggests the proportion would be greater – there would be millions of offences each year to be checked, investigated and prosecuted.

For all these reasons, few cities in the world have dared introduce road pricing. Lagos and Athens have experimented with a crude system of restraint by excluding cars with odd or even registration numbers on alternate days, but only Hong Kong and Singapore have tried anything resembling a full-blooded system.

The Hong Kong version, a relatively sophisticated system, was introduced in the form of a pilot project involving 2,600 cars in 1985. Inductive loops in the road read electronic number plates fitted to the vehicles, and a central computer billed drivers monthly.

The technology worked and peak-hour car traffic fell by up to 24 per cent. But the project was dropped amid political objections, with motorists complaining that the method of recording journeys enabled police and jealous spouses to trace their movements.

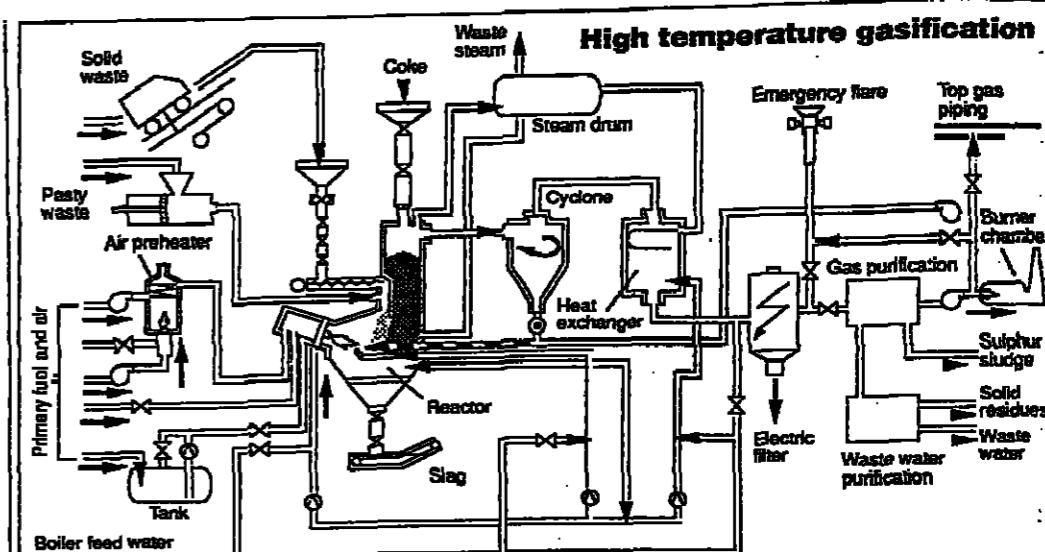
The result has been to leave

Singapore as the world's only city with a comprehensive road pricing system. Here, a relatively simple method has been in operation since 1974, whereby cars carrying less than four occupants need a supplementary licence to enter the central area between 7.30 am and 10.15 am. Cars are visually checked by traffic police as they drive past 29 entry points to the city.

Singapore, however, is tiny compared with other world capitals. London, for example, has far too many entry points for physical checking of licences to be feasible. Enforcement at entry points also fails to take account of the large numbers of vehicle owners living within the perimeter of the restricted area.

However, despite these obstacles, the lack of alternative solutions to the problem of urban congestion suggests that interest in road pricing will continue to grow.

The Hong Kong project suggests that the technology exists to make it work if political objections can be overcome, and with the theoretical arguments now widely accepted, the next few years can be expected to bring an upsurge in experimentation – most likely in Scandinavia and the Netherlands, where the subject is high on the transport agenda.



John Griffiths on the disassembly line

The recyclable car

MAJOR CAR plants of the early 21st century are likely to be an arresting sight. Out from one set of doors will stream the gleaming new products of the assembly lines; in through another will stream clapped-out wrecks, destined for the disassembly lines.

Perhaps as little as days later, recycled parts and materials from the wrecks will have been re-incorporated – in perhaps unrecognisable forms – into the new cars.

That is except, of course, for those plastic parts which have

not been converted into gas feeding the power station which enables the assembly lines to operate, or which have been put to better use.

Major companies like Mercedes-Benz and BMW of West Germany see no reason why virtually 100 per cent of the materials which make up a car cannot be recycled as a significant contribution to reducing the demands made on natural resources.

In recent weeks, BMW, together with several partners in the chemicals and materials processing industries, has brought a pilot recycling plant on stream at Landshut, north of Munich.

The facility is being used to disassemble 1,500 cars over the next 12 months and explore how they might best be turned into reusable materials or energy, particularly in the face of such problems as the pollution of parts (particularly plastics) by engine oil, brake fluid or other contaminants.

Mercedes is also recovering 100 per cent of precious metals from catalytic converters and, among other items, nearly 100,000 tonnes of lead and sulphuric acid each year from batteries.

Meanwhile, Austrian group VOEST-Alpine has been jointly developing with Dow Europe, the European subsidiary of US multinational Dow Chemical, a high-temperature gasification process in which shredded plastic materials from simulated scrap cars are used primarily as a feedstock for the environmental harmlessness of generating steam for electric power stations.

Other end-products include marketable sulphur and virtually carbon-free granules for use as a bulking agent.

Mr Michael Clark, Dow Europe's research and development director for plastics, is quick to stress that the process can provide some, but by no means all, of the disposal solutions to heavily plastics-based cars.

BMW sees the Landschaft plant as the precursor to a permanent facility capable of processing 250,000 cars a year, and hopes and believes that the entire motor industry will follow suit. It is likely that such a plant will be in operation for BMW by 1993. The site is expected to be at Wackersdorf, also near Munich, although no final decision has been made.

While a call by Mr Eberhard von Kienbaum, BMW's chairman, for co-operation on recycling among the world's vehicle makers has yet to bear fruit, most of the larger vehicle companies are already forging ahead with projects of their own.

Volkswagen, for example, opened a £2m recycling technology research facility in northern Germany last year.

However, achieving the 99 per cent recyclable car will be a long process, admits Dr Bernd Pischetsrieder, director of BMW's manufacturing engineering.

Development of the first car to be specifically designed for recycling would not start for around five years, with the full benefit not being derived until roughly the year 2000, as the first of such cars reaches their end of their useful lives.

Mercedes, which has long made various interior trim parts, such as the glovebox interior, from waste newspaper and textiles, has also started a pilot scheme to salvage accident-damaged bumpers and repair them in the factory, rather than dumping them.

Unlike oil-based plastics, the bio-plastics should slowly decompose into water and carbon dioxide.

The UK chemicals group ICI has just launched one such plastic, Biopol, which is being used in shampoo bottles.

Meanwhile, manufacturers are taking other actions to lessen the car's environmental demands, including vehicle recycling.

Major vehicle companies like Mercedes-Benz and BMW of West Germany say there is no reason why virtually 100 per cent of the materials which make up a car cannot be recycled, making a significant contribution to reducing the demands made on the earth's resources.

One means of doing so takes the form of a pilot recycling plant brought on stream only a few weeks ago at Landshut, north of Munich, by BMW and several partners in the chemicals and materials processing industries.

The facility is being used to disassemble 1,500 cars over the next 12 months and explore how they might best be turned into reusable materials or energy.

BMW sees the Landschaft plant as the precursor to a permanent facility which would be capable of processing 250,000 cars a year, and hopes and believes that the entire motor industry will follow suit.

"An overall approach is essential if we are to achieve results," says Mr Peter Holtback, president of the Volvo Car Corporation.

"We have an action plan which covers everything from production methods and materials to the use, service and

Peter Nunn examines Nissan's approach

A strategy for the future

PREVENTING global warming, protecting the ozone layer and reducing acid rain are the latest catchphrases within the world's auto industry.

Japan's number two car maker, Nissan, is addressing the problems head-on, with a commitment to rethink vehicle development policy with a clear eye on the environmental dangers ahead.

Mr Mitsutaka Konno, General Manager of the company's Environmental and Safety Engineering Department says something must be done before it gets too late.

On a top priority issue like global warming, Konno says the underlying causes must still

Nissan is committed to rethinking its development policy

be unclear. But, he adds, "if we don't take some action now, in ten to twenty years time, we won't even be able to recover what we have now."

In Japan, Nissan stands as the nation's rejuvenated and now highly profitable number two vehicle manufacturer, its bank balance boosted by a healthy, consolidated net income of Y116 bn during fiscal 1989.

Like its rivals, Nissan has both the resources and manpower needed to embark on a development programme towards lighter, cleaner, more environmentally acceptable vehicles for the decade ahead.

Today's development engineers have to juggle with a growing number of conflicting variables: from the need to save energy via smoother aerodynamics and reduced weight, while at the same time seeking increased safety and, of course, reduced exhaust emissions.

Nissan's strategy for environmental protection has two main headings: upgrading fuel economy and preventing air pollution.

In the short term, better fuel consumption can be obtained by refining engine management electronics, introducing low friction engines and drive trains, raised gearing and similar measures. Increased use of aluminium for engine blocks to save weight (and therefore energy) is also expected.

A five-speed automatic gear-

kets and relaying this data to Nissan's design staff is just one of the functions of Konno's environmental department, which was set up last January and employs 80 specialists.

Laudable though it may be, Nissan's work into increased environmental protection obviously comes at a price, though Konno is unable to say how much Nissan is spending on its research programme, or how much it has grown in the light of recent environmental concern.

However, within the company's Central Engineering Laboratories, a division whose task is to evaluate aspects of vehicle development 10-15

Clean burning fuels are used at car plants to reduce emissions

years ahead, some 70-80 per cent of the budget is said to be devoted to safety and environmental matters.

In fiscal 1989, Nissan spent Y240bn overall on research and development.

Reducing the use of chlorofluorocarbons (CFCs) which deplete the ozone layer is one concrete environmental protection measure already underway. Equipment is now being installed in service shops to recover and recycle these CFCs that are used as coolants in air conditioning units and cleaning agents for urethane and bumpers and metal parts. There are now lay-bys for vehicles to stop when necessary, he says.

More off-street car parks are needed, and parking meters should be made more expensive than car parks, in an effort to get as many cars off the road as possible when they are not making journeys. "At the moment, nobody is doing anything very much," Mr Witt complains.

Nissan has also switched to cleaner burning fuels for its manufacturing plants, using kerosene and liquefied natural gas in a bid to reduce sulphur oxide emissions. Another system, to remove sulphur oxide from flue gas, is claimed to be among the most advanced treatment processes in use today.

In the final analysis, Konno sees a need for a balanced, considered approach to environmental research.

"If we aim for one area or project such as global warming, we should take into consideration all other aspects that might have some side effect. That's the point. Otherwise, in 10 years time, we will surely face certain difficulties."

Jack Semple on UK traffic management

Grounds for optimism

BRITISH MOTORISTS must expect more "traffic calming" measures, such as road humps, speed tables, width restrictions and 20mph speed limits.

All are aimed at reducing the environmental impact of vehicles, in terms of safety, vibration and noise in residential areas.

There is general agreement that when these measures are implemented, they act as genuine deterrents to road users and usually succeed in forcing cars and trucks back onto major roads.

However, their implementation has been controversial.

"Traffic calming needs to be part of an overall package to ease urban traffic congestion. There's no use in putting humps in rat runs if there's nowhere else for the traffic to go," says Mr Peter Witt, British Road Federation director.

Far too many people are putting forward simplistic solutions to a very complex problem."

According to Mr Witt, a clearer distinction needs to be drawn between local roads and through roads.

The Department of Transport's Red Routes scheme for through routes in London will be doomed unless they are well-policed, parking meters are removed from them, and there are lay-bys for vehicles to stop when necessary, he says.

More off-street car parks are needed, and parking meters should be made more expensive than car parks, in an effort to get as many cars off the road as possible when they are not making journeys. "At the moment, nobody is doing anything very much," Mr Witt complains.

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accepts criticism that measures have been introduced piecemeal.

But despite concern over traffic congestion, especially in large urban areas, there are grounds for optimism about Britain's ability to introduce more effective traffic management measures in the future, he says.

Hitherto, there has been a lack of professional expertise on the part of surveyors and a lack of political will, at both local and national level, to introduce planned and integrated traffic management schemes.

Individual local measures have tended to be introduced in isolation.

However, the science of traffic management is advancing in Britain. Surveyors are becoming more professional in their approach, and their expertise will continue to increase over the next few years.

In a new initiative, the Department of Transport has over the past year published a series of pamphlets on traffic calming, and recently produced, in conjunction with other bodies, the Manual of Guidance for Lorries and Traffic

Management.

This is targeted at county surveyors and draws together for the first time a detailed code for implementing strategy.

These publications represent a significant advance in the science of traffic management.

"I cannot believe there is any professional who is currently stumped for what to do next because of the lack of a code of practice," says Mr Jones.

The next task will be to draw together the various publications on traffic calming into a single manual, he adds.

However, local authorities are having great difficulty in retaining staff needed to bring forward traffic schemes and it is likely that they will turn increasingly to consultancies for this work.

There are signs that both local and national government are prepared to spend the money to implement traffic management policies at a local level.

As Mr Jones observes: "It is clear to me and my professional colleagues that the scope for the umbriled use of cars in cities is coming to an end."

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